

FINANCIAL TIMES

Europe's Business Newspaper

European allies' federal policies split British Tories

The European People's party, the grouping which includes the British Conservative party, will call tomorrow for a federal European Union with a single currency and an independent central bank – a policy which has deeply divided the Conservatives.

A French translation of the manifesto obtained by the FT says that economic and monetary union is "indispensable" to stability and prosperity, and that the Union is "incomplete" without the social chapter of the Maastricht treaty.

Page 16

EU tries to resolve Greece crisis: Hans van den Broek, EU foreign affairs commissioner, will today attempt to break the impasse in the dispute between Greece and Macedonia which has triggered a political crisis in the European Union. Page 16

Utilities could sue over reactor

French industry minister Gérard Longuet (left) acknowledged that the government could be sued for up to FF718m (\$3bn) by French, Italian and German utilities as a result of its decision to use their Superphénix fast breeder reactor for research into destroying plutonium waste rather than for producing electricity. Page 16

France maps out military strategy: The French government pledged itself to an ambitious defence policy, working in greater co-operation with its European and Nato allies, in a white paper designed to map out military strategy into the next century. Page 2; Editorial Comment, Page 15

British Aerospace reported a sharply reduced £237m pre-tax loss for 1993, reflecting lower exceptional costs together with a return to profits at the operating level. Page 17; Lex, Page 16

£2.4m pay-off for four Lourho directors: Payments totalling more than £2.4m (\$3.5m) are being paid to four Lourho directors aged between 64 and 77 who are leaving the international trading group. Page 17

Hanson to raise \$222m: Anglo-American conglomerate Hanson is to receive \$222m from the flotation of Beazer Homes USA, which was priced yesterday, and the sale of property in Hawaii. Page 23

Car industry must face Japan: European Union industry commissioner Martin Bangemann warned the European car industry that Brussels would not protect it indefinitely from Japanese competition and signalled that the commitment to open the EU market by the end of 1995 must stand. Page 2

Singapore at a turning point: Singapore finance minister Richard Hu said the country's newly industrialised economy was "at a turning point" as he unveiled a 1994 budget with modest tax relief and rebates for the country's 2.8m people. Page 4

NatWest profits sharply up: A 30 per cent fall in provisions for bad and doubtful debts to £1.26bn, compared with £1.79bn, allowed National Westminster Bank of the UK to raise pre-tax profits last year to £985m from £67m in 1992 despite a reduction in income from lending. Page 17

Moves to cut China's growth ruled out: Immediate measures to calm the Chinese economy, which grew by 13 per cent last year and which shows little sign of slowing, were ruled out by Zhu Rongji, China's senior vice-premier in charge of the economy. Page 4

Anger at N Korea nuclear inspection delay: The International Atomic Energy Agency said it was "dismayed" by North Korea's delay in implementing a programme of inspections of its nuclear facilities which was agreed a week ago. Page 4

Irish Permanent Building Society, largest building society in the Republic of Ireland, is to seek a flotation on the London and Dublin stock exchanges. Page 25

Eleven die as South African dam bursts: At least 11 people were killed and 85 were missing after a torrent of mud and water poured into Virginia, South Africa, when the wall of a dam which held mine refuse collapsed.

STOCK MARKET INDICES

	■ STERLING
FTSE 100	3041.9 (+4.2)
Yield	3.2%
FTSE Eurofirst 100 -1,400.10	(+12.61)
FTSE All-Share	10,822.39 (+0.7%)
Small	18,341.33 (-0.6%)
New York	1,476.65
Dow Jones Int'l	3,085.34 (+16.32)
S&P Composite	470.61 (-0.85)
US Index	908.96 (+0.7%)

US LUNCHEONTE RATES

	%
Federal Funds	-0.1%
3-Mo T-bills	-0.4%
Long Bond	-0.5%
T-bill	-0.621%

IN LONDON MONEY

	£
3-Mo Interbank	5.1% (same)
Libor long gilt future	Mar 114.1% (Mar 114.1%)
IN NORTH SEA OIL (Argus)	
Brent 15-day (Apr)	\$13.405 (13.18)
IN Gold	
New York Comex (Apr)	\$378.45 (379.2)
London	\$378.45 (378.8)

Austria Sch32 **Greece** Dr350 **Lux** L185 **Ouar** Cr13.00
Belgium Dm1250 **Hong Kong** HK1018 **Malta** L1625 **S.Africa** Sft1
Belgium Bf163 **Hungary** Ft118 **Morocco** Md115 **Singapore** Sft1
Bulgaria Le1610 **Iceland** Kr100 **Latvia** R 400 **Portugal** Es1200
Cyprus Ct11.00 **India** Rs100 **Malta** L1625 **South Africa** R12.00
Czech Rep Kc1610 **Ireland** P100 **Moldova** Md1100 **Spain** Ps222
Denmark Dkr100 **Italy** L3000 **Norway** Nkr11.00 **Sweden** Skr180
Egypt E1610 **Japan** Y500 **Oran** Cr11.00 **Switzerland** Fr1200
Finland Fim14 **Jordan** Jdt 50 **Philippines** Ps250 **Turkey** L13000
France Frf1600 **Kuwait** Fik25 **Poland** Zl22000 **UAE** Dh12.00

Continued on Page 16

France steps up battle with the English language

By David Buchan in Paris

The Balladur government yesterday stepped up its counter-offensive to the incursions of English by announcing that it is considering a law to make use of French compulsory in advertising, announcements and conferences, on radio and television and in work contracts.

The government has not yet decided what penalties to impose for using a foreign word where a French equivalent exists, but the possibility of fines,

even prison sentences, has apparently not been ruled out.

The language bill was considered in cabinet yesterday and will be put to parliament later this year. If anything, MPs appear even tougher than the government about the dilution of French culture. Last December, they passed into law a requirement that, by January 1996, all French radio stations must ensure that at least 40 per cent of the songs they broadcast are in French. That followed the successful and domestically popular attempt to prevent quo-

tas for French films being negotiated away under the General Agreement on Tariffs and Trade.

But recently the legislators themselves became a target when the secretary of the Académie Française, guardian of the purity of the French language, complained to the president of the National Assembly that MPs were using sloshed and improper French in their debates.

The language bill does not identify English explicitly as the culprit, but Mr Jacques Toubon, the culture minister,

told *Le Monde* newspaper yesterday: "Anglo-Saxon countries, far from contenting themselves by passively benefiting from the situation of English... are deploying considerable efforts... to conquer new territory for their language."

Mr Toubon has already publicly bridled at the decision by Eurotunnel, the Anglo-French company, to dub its transatlantic train "Le Shuttle" rather "La Navette".

Claiming that the language bill would not be "constraining", Mr Toubon said

the government would that France would soon have proposals for its European partners on promoting "European multilingualism".

But, in spite of the efforts of the Académie Française to dream up French equivalents to expressions such as *le corner kick* in football, such *franglais* may prove hard to stamp out. French business executives find *la clé d'accès* easier to use than *la marge brute d'autofinancement*. Perhaps fineing *franglais* users will help the government with its own cash-flow problem: its deficit.

President faces dilemma over whether to accept vote for release of coup leaders

Russian MPs pardon Yeltsin's enemies

By Leyla Boutou in Moscow

President Boris Yeltsin was moving towards a possibly decisive confrontation with the new Russian parliament after it voted yesterday to pardon his hardline opponents from two failed coups.

The binding resolution adopted by parliament ordered the immediate release from prison of Mr Alexander Rutskoi, the former vice-president who launched last October's armed uprising, and dozens of others, including those who launched the 1991 coup attempt against then President Mikhail Gorbachev.

One presidential aide urged Mr Yeltsin not to make the speech. But officials said two of the president's advisers were last night working on last minute changes to the draft in reaction to parliament's moves.

The resolution drafted by Mr Victor Ilyukhin, a Communist who once tried to sue Mr Gorbachev for allegedly causing the break-up of the Soviet Union, was described by its supporters as a step to national reconciliation.

It confronts Mr Yeltsin with a dramatic choice. Either he has no constitutional right to veto, because it is a reso-

lution and not a law, or he can try compromise with parliament, risking the possibility of being forced to resign or to call early elections. Last night, a presidential spokesman suggested Mr Yeltsin would ignore the order.

Mr Sergei Yushchenko, an organiser of Russia's Choice, the anti-Communist alliance of loyal

presidential supporters whom Mr Yeltsin failed to support in the December parliamentary elections, said the resolution was "a declaration of civil war".

Mr Yevgeny Gaidar, the parliamentary leader of Russia's Choice, said Mr Yeltsin "has no right to veto this extremely dangerous decision" and said he was "absolutely convinced that this is a step towards destabilisation in Russia".

Scouting blood, Mr Gennady Zinganov, the Communist leader who says he wants to turn his

party into a social democratic organisation, advised Mr Yeltsin to resign. "As a compromise, I propose that Yeltsin resign, that reformers resign, and that our opponents surrender on our conditions," he said.

The resolution provides an amnesty for all the participants, whether convicted or not, of the October 1993 uprising and the August 1991 coup, as well as attacks on police by Communists and nationalists last May Day.

Samuel Brittan, Page 14

Crédit Lyonnais to stem loss with sale of \$3.3bn assets

By John Riddick in Paris

Credit Lyonnais, the French state-controlled banking group, plans to sell more than FF260bn (\$3.3bn) of assets over the next two years as part of a plan to repair its balance sheet.

The group confirmed it would dispose of a significant part of its investment portfolio, although no exact target has been mentioned. "The amount and the timing will depend on market conditions," a bank official said.

The move is an important part of the loss-making bank's restructuring plan. It is also expected to include a state-backed capital increase of between FF25bn and FF30bn over the next three years.

Industry analysts described as positive the decision to sell assets. "They estimate that the bank suffered losses of up to FF1bn in 1993, which could push its capital ratio below the Bank for International Settlements' limit of 8 per cent."

"It is a good move," said Mrs Jennifer Oliver Martin, banking analyst at Morgan Stanley. "It should strengthen the balance sheet by reducing assets and achieving some capital gains."

Credit Lyonnais declined to specify which assets could be sold. But industry observers said the first move would probably be a reduction in the bank's relatively liquid shareholdings in

listed companies. Among these are stakes in Bouygues, the construction group, Balfour, the engineering and shipping company, and Navigation Mixte, the diversified holding company in which Credit Lyonnais holds 14 per cent.

The bank also holds stakes in several state-owned companies, including Usinor-Sacilor, the steel group and Aérospatiale, the aerospace group. The total value of the bank's holdings is put at about FF55bn.

Credit Lyonnais declined to comment on other aspects of its restructuring plan. Negotiations with the government on a capital increase and creation of a shell company for property loans are, however, thought to be near completion. Industry observers expect an announcement before the end of March, when last year's results are due.

The need for restructuring is the result of heavy losses and provisions following the aggressive expansion pursued by Mr Jean-Yves Haberer, Credit Lyonnais chairman, until last autumn, the downturn in the French property market and the group's exposure to recession-hit small and medium-sized companies.

Mr Jean-Pierre Levade, the group's new chairman, is seeking to return the group to profit by privatising. Credit Lyonnais is one of the 21 public sector groups selected for sale by the government of Mr Edouard Balladur.

Continued on Page 16

Croats and Bosnians agree to ceasefire

By Judy Dempsey in London and Laura Slatkin in Belgrade

Bosnian and Croat military leaders last night agreed to a United Nations-brokered ceasefire in a move which could end the fighting in central Bosnia.

Mr Yasushi Akashi, the UN envoy, announced the agreement after a day of talks in the Croatian capital of Zagreb between Mr Rasim Delic, the Bosnian government commander, and Mr Ante Roso, the Bosnian Croat commander.

The agreement, forged under increasing pressure from the US, could pave the way for lifting the Croat siege of Mostar, in western Herzegovina, officials said.

It coincides with Washington, the UN, the EU and Russia engaging in a three-pronged strategy aimed at creating a new peace plan for Bosnia-Herzegovina, diplomats said yesterday.

The strategy involves diplomatic concentrating on securing ceasefires in certain regions, allowing the access of humanitarian aid convoys, and eventual demilitarisation.

However, diplomats said success involved a commitment by western governments to send many more peacekeepers.

Yesterday, Mr Vitaly Churkin,

the Russian deputy foreign minister, and Mr Charlie Redman, the US special envoy, held talks in

Continued on Page 16

The Bank of Nova Scotia
Bank of Scotland

The First National Bank of Chicago

Arab Bank plc

The Chuo Trust and Banking Company, Limited

The Hokkaido Takushoku Bank, Limited

The Mitsui Trust and Banking Company, Limited

Merrill Lynch

for

United Glass Limited

a wholly-owned subsidiary of

Owens-Illinois, Inc.

Funds provided by

Allied Irish Banks plc
Bank of Scotland
The First National Bank of Chicago

Canadian Imperial Bank of Commerce
NationsBank

December 1993

FIRST CHICAGO
The First National Bank of Chicago

NEWS: EUROPE

Pensions reform plan unveiled

By John Riddick in Paris

A plan to create a French system of private capitalised pension funds, which draws from the British and German systems, was unveiled by Mr Jacques Barrot, chairman of the National Assembly's finance committee, yesterday.

The plan proposes that new pension funds should be managed independently but be allowed to invest part of their capital in contributing companies. Mr Barrot's proposals will form a basis for negotiations in the government's plan to reform its ailing pension system.

Mr Edmond Alphandery, economy minister, has said he plans to introduce a bill on pension reform in the spring. The government is seeking to ease pressure on the existing "pay as you go" state system, which has a deficit of almost FF120bn (\$3.34bn) as a result of France's ageing population and rising unemployment.

By creating a system of powerful private pension funds, the French government hopes to promote the development of France's financial markets. In the UK and the US, pension funds are some of the largest investors on the stock market.

Mr Barrot recommends pension funds should invest at least 30 per cent of employer contributions into the company which employs them.

He said funds should also pay out pensions solely in life annuities rather than in capital and they should invest at least half of their assets in shares.

According to Mr Barrot, this system strikes a balance between the UK system, in which pension funds are run independently, and the German system, where companies make provisions for pensions in their balance sheets.

Under the proposals, contributions to pension funds should receive tax exemptions. Industry analysts estimated this could entail costs of FF15bn-FF22bn to establish a system of capitalised pension funds.

France maps out military strategy into next century

By David Buchan in Paris

The French government pledged itself to an ambitious defence policy, working in greater co-operation with its European and Nato allies, in a white paper designed to map out French military strategy into the next century.

The dual purpose of the long-awaited white paper, according to a senior defence official, was to preserve the French public consensus on defence in the uncertainties of the post cold war world, and to "torpedo the idea that France can reap a peace dividend".

It is designed to lay the ground for a framework law later this year on military

spending in the 1995-2000 period.

In their foreword to the white paper, Mr François Léotard, the defence minister, and Mr Edouard Balladur, the prime minister, said France should "set an example to Europe" which, while preserving its Nato link to the US, "could not leave its defence to others".

But both men were earlier drawn into a clash with their fellow conservative Mr Jacques Chirac, the Gaullist mayor of Paris who at a meeting on Tuesday criticised the government for bucking under Socialist President François Mitterrand's insistence that the white paper implicitly endorse his April 1982 freeze

on French nuclear weapon tests in the south Pacific.

The argument has injected further tension into the rivalry between Mr Chirac and Mr Balladur for the gaullist nomination in next year's presidential election.

The white paper merely endorses the compromise between the Balladur government and Mr Mitterrand for a new programme of simulated nuclear tests.

France, which alone among the principal western countries has actually increased its spending on military equipment slightly this year, "must maintain its effort", says the white paper.

In addition to keeping the

country's nuclear deterrent, the white paper calls for improvements in French conventional forces in areas like intelligence-gathering, logistics and air transport.

The white paper stresses that Germany and Britain are France's key partners in a stronger common European defence, as set out in the Maastricht treaty, as well as in more industrial co-operation in arms manufacture.

As for French forces, it says that France should be able to transport up to 130,000 men and their equipment to overseas trouble spots, keep a navy of 100 ships and an air force of 20 squadrons of aircraft.



François Léotard: France setting an example

Paris makes European security ambitions clear

Long-awaited policy goes against the trend among allies towards retrenchment, writes David Buchan

The French government's defence white paper published yesterday is designed to set military policy for 15-20 years.

That is perhaps why its 150 pages make no explicit mention of the Bosnian crisis, which Paris obviously hopes will be over long before then.

French ambitions to play a leading, even the leading, part in future European security arrangements shine through right from the start. In the foreword, Mr François Léotard, defence minister, says: "France must set an example, not in a 19th century-style concert of powers, but in Europe", while Mr Edouard Balladur, prime minister, asks his countrymen to make "the necessary efforts by which France will play a major role in building a common European defence".

After working wordily through all the uncertainties and risks in post-cold war Europe, the paper concludes that "France will maintain its effort" well into the next century. That is a radical conclusion at a time when virtually all its allies are sharply paring

their military spending.

Yet France has gone 22 years without a defence white paper. So why one now? One reason has to do with domestic politics - Mr Balladur's desire to encroach on President François Mitterrand's constitutional prerogative on defence, and in

the words of one white paper committee member "to gather the strategic community around the prime minister" in preparation for Mr Balladur, or another Gaullist like Mr Jacques Chirac, winning next year's presidential election.

Mr Mitterrand's role in the

white paper's preparation has been largely passive. It had to have his approval, but he confined himself mainly to resisting conservative attempts to undermine his moratorium on French nuclear weapon tests, and to make France's nuclear deterrent more "useable" by calling for design of smaller, cleaner weapons.

The other motive is to preserve the famous French consensus on defence in the post-cold war world. The 1972 white paper defended French security in a geographically narrow and nationalistic way, to be defended by French forces operating semi-detached from Nato or any other allies. As such, it won remarkable public support.

The dangers are now different and more diffuse, so the paper argues, no less real to France than they affect the whole European Union into which France is increasingly embedded.

It marks Germany and Britain out as key partners. France wants to see Germany throw off its constitutional and

political inhibitions to playing a wider military role in Europe, while with Britain "the level of our co-operation must be significantly raised" because the two countries "possess relatively important capacity for external action" and "the will to use it". But the paper also points to the military and defence potential of Italy, Spain, and Sweden.

Far from expressing any an-

Editorial Comment, Page 15

ius against Washington or Nato, the paper acknowledges the US as today's "only military giant" and the alliance as "the principal organisation of defence". France will not go back on its 1995 withdrawal from Nato's integrated command, but the paper puts on the record that French defence ministers and chiefs of staff will attend Nato meetings on a case-by-case basis, particularly when peacekeeping operations are involved.

The goals which the white paper sets for the Balladur government's forthcoming frame-work law for military spending over the 1995-2000 period are:

- Maintaining the nuclear deterrent and filling gaps in conventional forces such as intelligence-gathering, logistics and air transport.
- The ability to transport some 120,000-130,000 troops and equipment overseas, let its 130 ship navy fall to no fewer than 100, and keep 20 squadrons in its air force.
- Continue to build its own nuclear weapons and maintain an autonomous capability in such technologies as electronic warfare, stealth weaponry and intelligence.

But if the two sides failed to agree, a reduced set of minimum requirements for consultation would be imposed if workers demanded them. This was dismissed as unacceptable by UNICE. But they and ETUC were given until March 22 to decide whether they could agree on a framework for voluntary agreements which would obviate the need for the new directive.

"That is obviously now a possibility," a UNICE spokeswoman said. Although no formal decision has been taken, the European employers are understood already to have opted for this course.

According to ETUC, this would accelerate the setting up of works councils in the 1,500 or so trans-European enterprises identified in the original directive. There would be less pressure for their introduction in the UK than if there were a directive. But the ETUC is confident that UK companies on the continent will be part of the scheme, and still anticipates a spin-off which will gradually involve companies in the UK itself.

Developing Markets?

KPMG

The Developed Team

KPMG is working with a number of countries in developing their financial services industry. We also assist institutions to take advantage of the opportunities which we help to create.

KPMG has a tried and tested team, ideally placed to bring innovative and successful answers to the challenges and opportunities of financial sector growth. Our experience shows that a wide and in depth range of skills are

vital to designing winning solutions. Our team combines regulatory, tax, legislative and marketing skills with proven industry knowledge and experience in infrastructural reform.

So, if you are considering developing a financial market place, make KPMG part of your team.

For more information about our services contact Scott Cormack or Peter Ward on 44 71 236 8000.

Car industry must face Japanese challenge

By Gillian Tett in Brussels

Mr Martin Bangemann, EU industry commissioner, yesterday warned the European car industry that Brussels would not protect it indefinitely from Japanese competition.

He said there would be no change to the EU-Japan agreement on market access, signalling that the commitment to open the EU market by the end of 1999 must stand.

But he held out the prospect of a substantial aid package to help restructuring and hinted that he expected to see further mergers along the lines of the Rover-BMW deal.

Unveiling a Commission strategy paper on the future of the European car industry, Mr Bangemann said: "We are not advocating mergers, (but) we do believe that not all the European car industry have the necessary size to compete in the world market."

He urged European car makers to target emerging markets in the Far East and Latin America for both sales and production. The commission is pushing for better market access for EU car exports in Japan, US, South Korea, East Europe and Turkey.

The agreement struck between Japan and the EU in July 1991 envisages the progressive opening of European

markets to Japanese imports by 2000, allowing Japanese exporters to increase market share when the European market grows.

The Commission report calls for measures to tackle the structural weakness in the European car industry including:

- Allocating EU funds for restructuring workers, with up to €500m of EU funds potentially available.

The goals which the white paper sets for the Balladur government's forthcoming frame-

work law for military spending over the 1995-2000 period are:

- New measures to smooth the operation of the internal market, such as streamlining the distribution system and harmonising vehicle taxes.
- Introducing a range of environmental standards, aimed at promoting cleaner and more efficient cars.

Eminent architects of India and abroad are invited to send their credentials for pre-qualification for a competition to prepare conceptual plans and building specifications for land and aerospace development for Residential, Hotel, Office, Shopping and other Commercial Complexes for 3 prestigious sites in New Delhi (India), 2 at Chanakyapuri of areas 5.68 Hectares and 1.97 Hectares and 1 over New Delhi Railway Station of area 20 Hectares).

Following may be submitted alongwith their offer :

1. Qualification and experience of the architects/consultants.
2. Experience in similar other major renowned projects.
3. Experience in re-modelling of major railway stations, if any.

Best and the second best conceptual designs will attract a prize of Rupees One Hundred Thousand and Fifty Thousand respectively for each of the 3 sites. No other fees are payable. Northern Railway reserves the right to reject any or all pre-qualification bids and offers without assigning any reason.

For any further enquiry/clarification may contact :
Mr. Parmatma Sharan, Dy. Chief Engineer/Land
in person or on Phone : Off. : 0091-11-384170, Res. : 0091-11-310729
Fax : 0091-11-384503 Telex : 031-66329

Applications should reach Chief Engineer,
Northern Railway, Baroda House,
New Delhi-110001 (India) by 7.3.1994
with an endorsement on top of the envelop:

"Pre-qualification papers for property development in New Delhi."

Denmark
Financial Times (Scandinavia) Ltd, Vimmerstedtsvej 4A, DK-1614 Copenhagen, Denmark
Telephone 33 15 44 42, Fax 33 55 55 55

NEWS IN BRIEF

Generals quit in row over appointment

The resignation of seven Ukrainian generals, reported yesterday, is raising questions about the country's security as the army - the second largest in Europe - descends into financial disarray and personnel squabbles, writes Jill Barshay in Kiev. The generals resigned in protest at lack of consultation by President Leonid Kravchuk when he appointed a new air force chief. In an effort to persuade Ukraine to rely not on nuclear weapons, but on conventional forces for its security, the west has been eager to bolster the Ukrainian army. But creating a swift battle-ready, defensive army out of the remnants of the old Soviet military machine has not been easy for the financially troubled two-year-old nation.

While former defence minister Mr Konstantin Morozov is widely praised for rapidly establishing a Ukrainian army on the heels of the Soviet Union's collapse, its leadership is politicised and divided. The ranks are poorly organised and there is little money to train soldiers properly. Last week in Ukraine's military newspaper, Naukova Armia, senior generals complained that the 650,000 troops had received less than 10 per cent of their pay. Defence minister Mr Vitaly Radetsky has written to Mr Kravchuk saying budget restrictions will hinder Ukraine's military programme. "Military units and their families appear to be on the survival level," General Ivan Shtopenko was quoted as saying, with senior officers earning only \$45 a month.

Unpaid miners threaten strike

Russian coal miners, many of them unpaid for months, are to demonstrate outside government buildings, Reuter reports from Moscow. Mr Boris Kravchenko, a spokesman for the independent coal miners' union, said: "If these measures prove ineffective, then we'll stop all coal supplies. Then, if the government still refuses to negotiate and to pay its debt, we'll raise the question of declaring a general strike." Miners are owed more than \$300m, he said.

Howl of rage over dog complaint

Madrid's conservative city council has reacted angrily to a survey suggesting its pavements are the most dog-tossed in Europe, although the same survey said Madrid's Atocha station was Europe's cleanest, writes Bronwyn Maddox. The comparison of nine European capitals by the Tidy Britain Group, a London-based charity campaigning against litter, ranked London as the cleanest city and Athens the dirtiest. Amsterdam had the most graffiti, Rome the most fly-posting and Berlin the most vandalism. Paris's Boulevard Haussmann was ranked Europe's dirtiest shopping street. The councillor in charge of cleaning Madrid said the report was biased; that Berne was much cleaner than London; and that Amsterdam was dirtier than Madrid.

Brussels sets EU vote deadline

European Union member states must set up procedures to allow EU citizens to vote and stand in municipal elections in countries where they live and pay taxes by January 1, 1996, the European Commission said yesterday, writes Lionel Barber from Brussels. The move affects 8m EU citizens, among them 1.2m Italians and 840,000 Portuguese, who live in other EU states. Some EU countries may continue to ban foreigners from running for mayor or deputy mayor because the office may involve dealing with police and immigration matters. Half of the 12 EU countries already give conditional voting rights to non-nationals.

German labour burdens grow

Additional labour costs in German industry which have to be paid on top of basic wages, including employers' contributions to pensions, social security and health insurance, reached a record DM36,950 (\$14,377) per worker last year, according to the Institute for the German Economy, writes Quentin Peel from Bonn. The new total, including holiday bonuses and other fringe benefits, amounts to an extra 84 per cent to be paid by employers in industry and construction on top of basic wages.

Spain cautious on interest rates

The Bank of Spain yesterday followed up a quarter-point cut in its daily intervention rate at the end of last week by lowering its benchmark rate from 8.75 per cent to 8.50 per cent at its 10 day repurchase tender for central bank certificates. The move disappointed some analysts who had hoped for a half-point cut but it reflected caution by the authorities after higher than expected price increases in January which put inflation at 5 per cent a year. The Bank of Spain brought down its benchmark rate from 9 per cent to 8.75 per cent on January 25 and the markets still expect the benchmark rate to be down to around 7 per cent by the end of the year. Italy's industrial output fell 2.8 per cent last year against a 0.6 per cent fall in 1992. Output fell in the first three quarters, but rose 0.2 per cent in the final quarter. Dutch consumer spending rose 0.4 per cent year-on-year in the fourth quarter of 1993, and by 0.8 per cent over the whole year, against a rise of 2.1 per cent in 1992. French household spending on manufactured goods was up 1.4 per cent in January this year over last year. In December, 1993, consumer spending was 3.9 per cent below December 1992.

MERCURY AWARD SUCCESS FOR LONDON HEATHROW

THE MOST PRESTIGIOUS AWARD OF THE AIRLINE CATERING INDUSTRY, THE MERCURY AWARD, WAS WON LAST WEEK BY LONDON HEATHROW'S NEWEST AND MOST MODERN INFILIGHT CATERER: ABELA & GATE GOURMET.

THE ULTIMATE AND HIGHLY COVETED "OSCAR" OF THE FLIGHT CATERING WORLD WAS PRESENTED TO ABELA & GATE GOURMET BY THE INFILIGHT CATERING ASSOCIATION (IFCA) FOR ITS UNIQUE AND INNOVATIVE ELECTRONIC REPRODUCTION AND IMAGING SYSTEM (ERIC).

ABELA & GATE GOURMET BEAT OTHER ENTRIES FROM AIRLINES, CATERERS AND SUPPLIERS TO WIN THE MUCH PRIZED AND RESPECTED AWARD.

Spain to clear way for EU entrants

By David White in Madrid

The Spanish government, which has taken a strong line on terms for admitting Nordic countries and Austria to the European Union, said yesterday it was confident negotiations would be successfully completed by the March 1 deadline.

The optimistic assessment by Mr Carlos Westendorp, Spain's state secretary for the European Communities, coincided with a private meeting in Madrid between Mr Felipe Gonzalez, the prime minister, and Mr Jacques Delors, president of the European Commission.

Mr Westendorp said there were now "very few problems left". Argument over aid for under-populated areas of Finland, Norway and Sweden had been "satisfactorily resolved" by the EU's proposal on Tuesday to set up a separate regional fund, which would leave intact the current criteria for support given to the EU's poorest regions.

Enlargement was the EU's most important and urgent task, Mr Westendorp said. He denied that Spain was



Westendorp: very few problems left

insisting on budget contributions from the four countries being channelled into "cohesion funds" for the poorer states. It was prepared to see the estimated Ecu20m (\$2.3bn) a year in new contributions either spent on the full range of EU policies, including agriculture, or used to reduce the overall budget burden.

Spain was still trying to ensure that enlargement would not damage its chances of meeting the "convergence" criteria for economic and monetary union. But Mr Westendorp said it would be satisfied with a "political declaration" to this effect.

Still to be resolved was the question of Spanish fishing rights in Norwegian waters, closed off by Norway since 1981. Mr Westendorp indicated that Madrid's request for rights to 14,000 tonnes a year was open to negotiation.

Also to be settled were arrangements for qualified majority voting in the enlarged community. Spain wants to ensure that alliances of three or more countries which can now block EU decisions can continue to do so.

Swiss put brave face on transit lorry ban

By Ian Rodger in Bern

The Swiss government is putting a brave face on the anger in neighbouring countries caused by Sunday's referendum vote to ban transit lorry traffic through the Alps from 2004.

Mr Bruno Spiner, head of Bern's optimistically titled European Integration Office,

said in an interview that the complaints from Italy and Germany about Switzerland blocking trans-Alpine transit routes were not justified.

Switzerland was not trying to cut off the flow of transit traffic between northern and southern Europe, he said. On the contrary, it was investing several billion dollars to build new rail capacity to handle the ever increasing volume of traffic.

"We are doing this for Europe, not for us, and no European Union money will be involved," Mr Spiner said.

While he regretted that last Sunday's vote would oblige the government to use force to move transit traffic from the road to the railways, he was confident that by the time the ban came into force virtually all lorry traffic would already have moved voluntarily because of the railway's cost and speed advantages.

He suggested that in the longer term the most important of popular legitimisation was a crucial element of policymaking in all democratic countries, although different countries achieved it in different ways.

"No legislation can stand over the long term without popular support, especially on emotional issues. Most EU governments understand that we cannot go in a direction against the will of our people."

Mr Spiner said the truck ban and the rejection by Swiss voters in December, 1992, of the treaty forming the European Economic Area underscored again the need for the country to join the EU.

Relations between Switzerland and its neighbouring countries, like those among all western European countries, were now so complex and intimate that it was increasingly impractical to resolve everyday problems by negotiating treaties. "What we are doing is a substitute for common legislation," he said. "Treaties require ratification procedures and can be undone while internal rules cannot."

The challenge, he acknowledged, remained to convince the Swiss people of the need to join the EU.

Editorial comment, Page 15

TWO GIANTS.



These days the Welsh Dragon is a real high flyer since two international giants of the aero engineering industry chose Wales.

British Airways has its new engineering base at Cardiff Airport and recently General Electric (USA) has moved to nearby Nantgarw, where they service aircraft engines for famous names like CFMI, Rolls Royce and Pratt & Whitney.

With more than a little help from the Welsh Development Agency, both companies were not merely able to find the right site,

but also the right people from Wales' skilled and flexible workforce.

The WDA has also assisted in the development of a local supplier infrastructure to ensure vital components are always at hand.

To get your business off the ground, put the Welsh Advantage to your advantage. Call the team at Welsh Development International on 0222 666682, by fax on 0222 668279 or write to Welsh Development International, Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff CF1 3XX.

ONE DRAGON.



THE WELSH ADVANTAGE.

NEWS: INTERNATIONAL

LegCo votes for Patten HK reforms

By Simon Holberton
in Hong Kong

The first stage of governor Chris Patten's democratic reforms for Hong Kong have won more support than expected after a marathon series of debates in the colony's 60-strong Legislative Council (LegCo).

The support for the governor's legislation was in defiance of China's wishes. After last November's breakdown in Sino-British talks on the colony's political development, Beijing warned that it would dissolve LegCo on resumption of sovereignty in 1997 and hold fresh elections if LegCo voted on the Patten package.

Mr Tam Yiu-chung, of the pro-Beijing Democratic Alliance for the Betterment of Hong Kong, said the passage of the bill "signifies that Britain has gone down the road of no return." He said that trust between the UK and China had been "totally shattered".

The crucial vote was on a motion to defer consideration of the bill. This vote, which was expected to be close, gave Mr Patten a majority of 13 and improved on the majority of 11 he secured in November 1992 when LegCo first voted on his democratic proposals. It paves the way for the publication tomorrow of Mr Patten's second bill to broaden the democratic franchise in Hong Kong.

LegCo members approved Mr Patten's plan to lower the voting age in Hong Kong to 18, abolish appointments to local government, and institute popular voting in the three tiers of government in the colony.

LegCo also removed the prohibition on Hong Kong delegates to People's Congresses in China standing for election in the colony.

The normally polite atmosphere which pervades LegCo gave way to some uncharacteristically robust parliamentary exchanges during the 10 hours of debate. Anti-British feeling ran high in conservative circles.

Mrs Elsie Tu, an independent who tried to get Mr Patten's bill deferred, said passage of the bill would only increase uncertainty about 1997. In 1997 the government would be "basking in the glory" of having introduced limited democracy in Hong Kong but "we do not know what is in store for us, we have to face 1997," she said.

Mr Martin Lee, leader of the United Democrats, said the passage of the bill was a test of Hong Kong's ability to secure its high degree of autonomy as promised by China in the 1984 Joint Declaration. "It is important to remember that Hong Kong's political arrangements and elections should not be decided by Beijing – even after 1997," he said.

Steps to slow China growth are ruled out

By Tony Walker in Beijing

Mr Zhu Rongji, China's senior vice-premier in charge of the economy, yesterday appeared to rule out immediate measures to calm the Chinese economy which grew by 13 per cent last year and which shows little sign of slowing.

Mr Zhu, who was speaking before leaving on a nine-day visit to Japan, voiced concern about the possibility of social unrest should the government crack down too hard on economic activity.

"China is aiming for fast, healthy and sustained economic growth and if the rate of growth was forced down artificially, it would cause social instability," he said.

The Chinese official, who found himself at loggerheads with powerful regional officials last year over a 16-point austerity programme, repeated an official growth forecast for this year of 9 per cent.

But western economists doubt China will be able to bring its rate of real GDP growth down much below 10 per cent in 1994 without risking a "hard landing".

This is something Mr Zhu has said he wishes to avoid at all costs.

Mr Zhu predicted that China's rate of growth would be

maintained at about 9 per cent for the next few years. He described prices in the first weeks of this year as "stable."

Inflation has emerged as the biggest challenge to the authorities. Retail prices (excluding services) rose by more than 15 per cent in December compared with a year earlier.

The cost of living for 35 major cities increased by 24 per cent in the 12 months to December, with the cost of services increasing sharply – by 38 per cent compared with the rate of 16.5 per cent for consumer goods.

Officials of the State Statistical Bureau were quoted yesterday as saying that "inflation... still poses a threat to the sustainable and healthy growth of the national economy."

Many state enterprises are close to bankruptcy, starved of funds and beyond producing marketable products.

Mr Zhu's lengthy visit to Japan indicates a warning of the business relationship. Japanese companies had been wary of investing in China, but sentiment appears to be changing.

Two-way trade reached \$17.5bn (C\$21bn), with Chinese exports to Japan totalling \$20.5bn and imports \$17.2bn.

Small is successful in a liberalised India

Stefan Wagstyl on a new breed of entrepreneurs making the best of a more open economy

"Packaging is my first love. You can wake me up at two o'clock in the morning and I will talk about packaging," says Mr Ashok Chaturvedi, a Delhi businessman who has made his fortune out of plastic bags.

Mr Chaturvedi, who has three telephones on his desk and a radio telephone in each of his three Mercedes cars, lives and breathes packaging. His smallest bags are pouches for selling individual packs of tea, spices and shampoo. His biggest are ziplocked sacks strong enough to take a tyre. Flex, the group 38-year-old Mr Chaturvedi founded only 10 years ago, expects to see sales rise 70-80 per cent in the year to June from Rs1.4bn (C\$100m) last year, with a similar increase next year. Mr Chaturvedi says: "There's no limit. This is going to be the biggest flexible packaging business in the world."

Mr Chaturvedi is one of a new breed of Indian entrepreneurs that has been quick to seize the opportunities created by the economic reforms started by Mr Rajiv Gandhi, the former prime minister, in the mid-1980s, and greatly



Chaturvedi: boost to business

searching out export markets. Mr Pradip Shah, managing director of Crisil, a credit rating agency, says the opportunities created by reform often suit smaller companies better since they require rapid responses. Mr Chaturvedi is more blunt: "Reform can allow the fast to move faster, but it cannot bring the dead back to life."

The performance of small companies has yet to have much impact on national industrial production figures which show India remains stuck in a three-year-long recession, albeit with faint signs of recovery ahead.

However, high-growth pockets such as the southern edge of Delhi, the engineering centre of Pune in western India, and the southern city of Bangalore are seeing much higher rates of increase. All have fostered strong communities of small companies.

Nowhere is this more visible than in Bangalore, which has long been a centre for high-technology engineering, diversified into electronics and software in the 1980s and is now moving into other advanced industries.

One such new-generation

company is Biocon India, a biotechnology company supplying enzymes for use in brewing, food-processing, textiles and other industries.

Biocon's founder is Ms Karin Mazumdar, a qualified master brewer who started the company at the age of 25 in 1979 after she failed to get a job in the male-dominated brewing industry.

Like Mr Chaturvedi, she had

little money of her own and began the business in a garage with an investment of just Rs3,000. She persuaded Biocon Biotechnology, an Irish enzyme maker, to take a stake in her company and to transfer know-how.

Today Ms Mazumdar has annual sales of Rs165m, exports half her output and employs 105 people, 25 of them scientists with advanced degrees.

"India," says Ms Mazumdar,

"is the most cost-effective place in the world for high-technology research. The salary of a good PhD-qualified researcher is only Rs10,000 a month – a fraction of what is paid in the US."

Ms Mazumdar says economic reform is bringing a big boost

to her business because it is forcing customers to become more competitive and up-grade their products. "Companies used to be so complacent. Now they are not."

If biotechnology is one of India's newest industries, leather is one of its oldest. But the opening of India's economy, especially the government's export drive, has created fresh opportunities.

Mr Narayana Bhatt, a Bangalore lawyer, and his wife, Mrs Madhura Bhatt, noticed in the 1970s that most traditional producers were tanners making goods without paying much attention to fashion. Mrs Bhatt started making high-fashion handbags in her garage. As the business grew, her husband joined her and they diversified into leather coats and other garments.

Their company, Namaste Exports, expects to see sales of more than Re1bn in the year to March, a 40 per cent increase on last year. Almost all the output is exported.

Mr Bhatt, Namaste's chair-

attitudes to making money. "Before, if you went into business people said you were a selfish capitalist. Now we are free of that thinking."

If biotechnology can claim to have achieved as much as Mr Chaturvedi, Ms Mazumdar and Mr Bhatt in so short time, failure is almost as common as success among young businesses and many entrepreneurs spend their lives just trying to break even.

Moreover, the penalties for failure in India are harsh – nearly every day, there are newspaper reports of self-employed businessmen beaten or killed by loan sharks.

Yet, the odds are steadily improving in the entrepreneur's favour. Though Mr Chaturvedi, Ms Mazumdar and Mr Bhatt's businesses were started well before the latest phase of reform, the three founders agree that liberalisation has greatly improved their pros-

pects.

And they are all convinced that return to the pre-reform days of socialist bureaucratic overkill is unthinkable. As Mr Bhatt says: "We will never allow things to go back. There are too many of us now."

Anger at N Korea nuclear visa delay

By Patrick Blum in Vienna and John Burton in Seoul

(of the inspections) have all been agreed. What is at issue is a date and visas," Mr David Kyd, an IAEA spokesman, said.

A team of IAEA inspectors was expected to begin inspections at seven North Korean sites on Tuesday, but they have not been given visas.

North Korea has said issuing of visas would depend on the outcome of bilateral discussions with the US, Mr Kyd added.

But the agency would not be formally referring the issue to

the UN Security Council. The council can impose sanctions against North Korea if it continues to resist compliance with the 1988 nuclear non-proliferation treaty.

The IAEA's board would send its latest status report on North Korea to the UN.

North Korea announced last year it was withdrawing from the non-proliferation treaty, but later relented. In recent weeks, it has again threatened to pull out of the international safeguards system entirely.

US and North Korean offi-

cials are expected to meet today in New York to discuss new demands by Pyongyang concerning international inspections.

In a meeting with the US yesterday, North Korea demanded Washington make a written pledge on concessions, in return for Pyongyang allowing the IAEA inspection team into the country, according to South Korean news agency Yonhap.

The US promises would include suspending this year's US "Team Spirit" military exercise in South Korea and reopening high-level talks between Washington and Pyongyang on possible US diplomatic recognition and economic aid.

The US has already verbally agreed to carry out these measures if North Korea lets in the IAEA inspectors and resumes talks with South Korea on de-nuclearisation.

But disagreements still exist on the timing of the US steps and whether Washington is willing to make these commitments in writing.

Israel has sent word to Palestine Liberation Organisation chairman Yasir Arafat that it plans to complete its military pull-out from the Gaza Strip and the Jericho area of the West Bank by the third week in May, government officials said yesterday.

Earlier this week, the Israeli environment minister, Mr Yossi Sarid, said that by late May, he expected Mr Arafat to relocate from Tunis to a new PLO headquarters in Jericho.

The Israeli officials spoke as Israeli-PLO peace talks, bogged down in arguments over the minutiae of Palestinian self-rule, appeared to be moving into high gear. Israel's Prime Minister, Mr Yitzhak Rabin, said agreement had been reached on the size of the Palestinian police force, "plus or minus 8,000" for the Gaza and Jericho stage.

Mr Yossi Beilin, deputy foreign minister, said he believed the original April 13 target date for completing the Israeli withdrawal would not be missed by more than two or three weeks. Sometime in the spring, he said, "we'll be able to celebrate a task completed".

In Cairo, Israel and the PLO agreed to reconvene next week for further talks on the police force, other security arrangements and civil administration issues related to the transfer of power. The PLO's delegation head, Mr Nabil Shaath, and his Israeli counterpart, Maj-General Amnon Shahak, expressed satisfaction at progress made. The release of Palestinian prisoners remained under discussion. "But only a little is left to do," Mr Shaath stated.

He believed agreement had been reached on rules of conduct and deployment of a Palestinian police force in Gaza and Jericho after Israel withdrew. He has spoken of a meeting between Mr Arafat and Mr Rabin as early as next weekend to wrap up final issues. Mr Beilin said such a meeting was "not far off".

Talks in Paris on the economic aspects of Palestinian autonomy have stalled because of disputes over the future trading relationship between Israel and the areas under Palestinian self-rule. The Palestinians want their own currency and an independent foreign trade policy. Israel rejects the currency demand.

NEWS IN BRIEF

Islamic militants admit attack on Egyptian train

Islamic militants yesterday claimed responsibility for an attack on a train in Upper Egypt in which an explosive device slightly injured 11 people, six of them foreign tourists, writes Mark Nicholson in Cairo.

The Gamza al-Islamiya, a militant Islamic group which has won tourists to avoid Egypt for their own safety, said the attack was in retaliation for death sentences handed out by a military court on three men charged with attempting to assassinate President Hosni Mubarak. A bomb also exploded outside a Cairo bank, a day after a Gamza al-Islamiya deadline for depositors to withdraw their money from banks which pay interest. No one was hurt.

De Klerk hit by stone

South African President FW de Klerk was struck by a stone thrown by an African National Congress supporter yesterday, highlighting the growing incidence of political intimidation during the campaign for April's all-race elections, writes Patti Walden in Johannesburg. Screaming ANC supporters drove Mr de Klerk from a coloured township in the Northern Cape region. He was unmoved. "We are not afraid of the ANC. We will not allow ourselves to be intimidated. We will not cringe. We will not run away," he said.

Rand sinks to new low

The commercial rand and the financial rand, South Africa's foreign investment unit, sank to new lows against the dollar in heavy trade yesterday, taking local financial markets by surprise, writes Matthew Curtis in Johannesburg. The commercial rand fell to R3,533 from R3,477 against the dollar, while the financial tumbled to R4,695 from R4,635 although it recovered in late afternoon trade.

Camdessus visits Algeria

Mr Michel Camdessus, the managing director of the International Monetary Fund, arrived in Algeria yesterday on a two-day visit, writes Francis Ghislain. Agreement with the IMF on a package of economic reforms is essential for Algerian leaders who are determined to loosen the burden of foreign debt repayments which, in 1994, will absorb all the country's oil and gas receipts.

Discrimination case settled

Australia's biggest sex discrimination case, involving nearly 700 women and the country's largest company, has been settled nearly 14 years after the case began, Reuter reports from Sydney. Reports said the settlement would cost steel, mining and oil giant Broken Hill Proprietary at least A\$7m (£3.4m) and perhaps as much as A\$20m. The case, involving steelworks at Port Kembla, New South Wales, went to the High Court after the women claimed they had been denied work because of their sex.

New

Sleeping in Business Class. A brief history.



1968



1978



1982



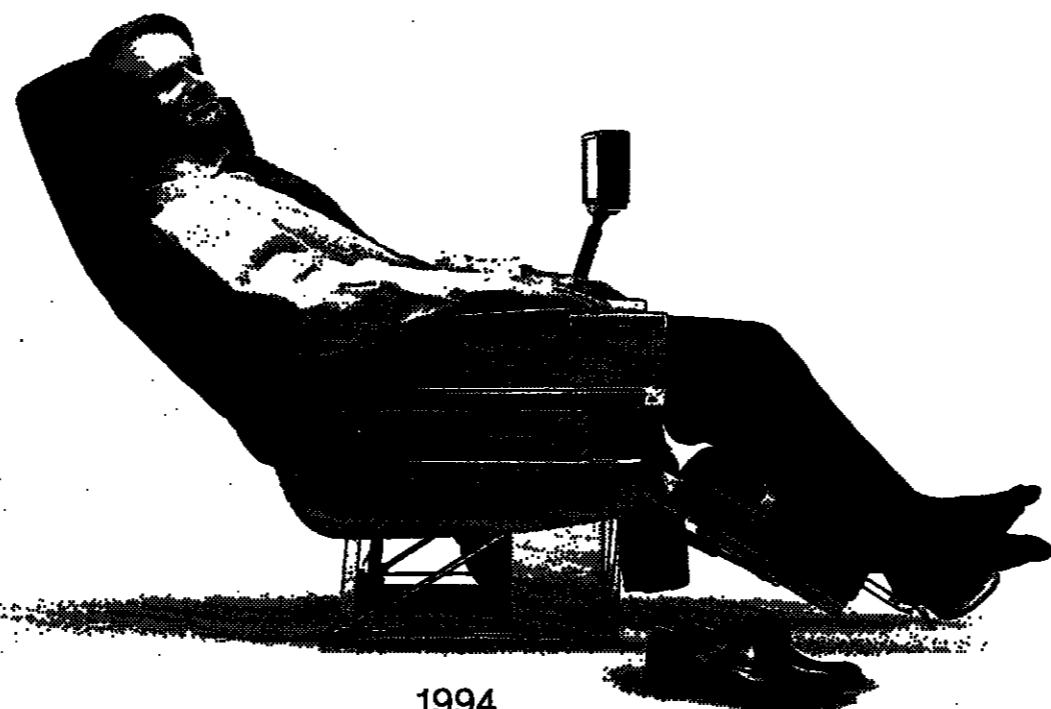
1985



1989



1990



1994

The global alliance of KLM and Northwest Airlines introduces World Business Class™, a whole new level of service that offers you a better choice of meals, the control of your own personal video system and



the comfort of more personal space... with nearly 50% more legroom and recline. More space than virtually any other world-wide airline. For reservations call your local travel agent, KLM or Northwest Airlines.

New Northwest KLM World Business Class.™

So good you can sleep through it.

NEWS: THE AMERICAS

US tempers outrage over spying

Christopher points up broader interests

By George Graham in Washington and Leyla Boultou in Moscow

The US yesterday maintained its tone of outrage over the arrest of an alleged Russian spy at the Central Intelligence Agency, but officials made clear that they had broader interests at stake in their relationship with the government of President Boris Yeltsin.

Mr Warren Christopher, US secretary of state, said the administration would "take every measure to protect the US and to prevent such activities from being carried out in the future". He insisted, however, that Russia's progress towards elective democracy and a market economy was more important to the US's strategic interests.

"Events in Russia over the past few weeks have revived our fears about the future. The dangers in Russia are very real, but I would want to emphasise that these events should be put into perspective," Mr Christopher told the Senate committee on foreign relations.

US officials were certainly not under the illusion that the KGB's successor agencies had entirely given up operations in the US, nor has the CIA stopped spying in Russia.

Nevertheless, Monday's arrest of Mr Aldrich Ames, a senior CIA official, makes it more difficult for the administration to argue publicly for large sums of financial aid to



Suspected Russian spy, Mr Aldrich Ames, leaves the court yesterday at Alexandria, Virginia

Associated Press

Russia. Charges filed against him in a federal court alleged that he continued spying for the Russian foreign intelligence service, in return for a total of \$1.5m, after the break-up of the Soviet Union.

Russia yesterday sought to play down the issue, pointing out that both countries continued to spy on each other.

"It would be inappropriate to blow this story into a political scandal. After all, intelligence, even in a changing world, remains intelligence, with its own specific methods and interests," Itar-Tass said.

"Incidentally, the leadership of the US and several other western countries have stated more than once that they are not about to scale down their intelligence-gathering operations regarding Russia, if it added."

"Nothing has changed," said

Mr Vyacheslav Trubnikov, first deputy director of the External Intelligence Service recently.

The latter was hived off from the former KGB with the Soviet Union's collapse, while domestic operations were concentrated in a new Security Ministry which in December was replaced by the Federal Counter-intelligence Service.

The Russian paymasters of Mr Ames and other spies were doubtless seeking the same sort of information as most other intelligence agencies, with the added suspicion that their former cold war enemy was seeking to make the most of chaos in the former Soviet Union.

Russia's new weaknesses range from political instability, a loss of water-tight borders as a result of the Soviet Union's collapse, and the creation around it of a dozen new

states, such as the Baltics, which Russia says are also spying on it.

Without giving details, one Russian security source, obviously proud of the public news of a Russian success in penetrating US intelligence, said yesterday that Mr Ames had been an important agent.

Mr Ames' former role in counter-intelligence would have given him access to sensitive details of the CIA's own agents in the former Soviet Union, as well as to the CIA's efforts to ensure that it was not penetrated in turn by the post-Cold War era.

Nonetheless, US officials appear to be ready to smooth over the row so long as Russia is willing to go through the motions of contrition.

Among other gestures, the US would like Russia voluntarily to withdraw those of its

Canadian business in cuts warning

By Bernard Simon in Toronto

Business leaders and economists have warned that the financial markets' confidence in Canada could be severely shaken if the Liberal government fails to deliver big public spending cuts over the next 12 months.

The warnings tempered a mildly favourable response to the package of restraint and tax-broadening measures contained in the new Liberal government's first budget, tabled by Mr Paul Martin, finance minister, Tuesday. Markets showed little reaction to the budget yesterday.

Mr Martin projected a drop in the deficit from C\$45.7bn (\$23.30bn) in the year to March 31 1994, to C\$39.7bn next year and C\$32.76bn in 1996/97.

He promised longer-term reductions in next year's budget, following a review of Canada's costly social security programs and the system of transfers to the 10 provinces. These two items plus subsidies make up 61 per cent of Ottawa's total spending (excluding debt payments).

The Liberals, who came to office last November, have pledged to cut the deficit to 3 per cent of gross domestic product by 1997.

The projected drop in the deficit over the next two years is predicated largely on a sharp rise in government revenues.

But Mr Michael Mandel, chief economist at Scotia-McLeod, said yesterday "the only way that the deficit is going to be materially reduced is by spending cuts."

The concern centres on the continuing spiral in Ottawa's debt burden. Despite the lower deficit, net debt is expected to rise from 67.6 per cent of GDP in fiscal 1993 to 75 per cent in 1996. Almost a third of federal revenues are channelled into debt-service payments.

Among tax loopholes closed by the budget are a C\$100,000 capital gains exemption, and the ability of Canadian-based companies to avoid tax by channelling income through foreign affiliates.

Spending cuts include the closure or consolidation of more than a third of Canada's 60 military installations as part of a 12 per cent cut in defence spending over the next five years.

Envoy backs reforms in Mexico

By Damian Fraser in San Cristóbal de las Casas

Mr Camacho to prepare public opinion for democratic changes.

However, Mr Camacho is known to believe privately that electoral reform is an essential condition for an agreement with the Zapatistas. Discussions between the government and the opposition parties on democratic reforms, in an apparent switch in strategy.

After publicly insisting that negotiations with the Zapatista rebels must focus on economic and social problems in Chiapas, Mr Camacho seemed to join with the rebels after the second day of talks in criticising Mexico's political system.

He agreed that democracy must play a part in a solution to the uprising.

"Many of us want changes in the country. We want more democracy, more freedoms and advances in justice," he said. "The solution is a new treatment for all indigenous communities in the country and a commitment to democracy in Mexico."

Speculation has risen Mr Camacho is using the peace talks to lay out his own agenda for democracy and establish his independence from the ruling Institutional Revolutionary Party. Mr Camacho failed to win the party's presidential nomination for this year's election, but is still thought to have presidential ambitions.

The rebel spokesman sub-commander Marcos warned that if negotiations broke down the Zapatistas would return to war.

"If peace is not dignified and true, who will deny us the sacred right of living and dying like dignified men and women? Who will impede us returning back to war and death?" he said.

Pentagon counsel for Reno deputy

By George Graham in Washington

the defence department.

Ms Gorelick has already passed the confirmation hurdle once when she was appointed to her Pentagon position. But, like Mr Strobe Talbot, who was confirmed by the Senate this week as deputy secretary of state after some rancorous debate, she could face greater difficulty in winning votes for this more public post.

Nevertheless, her nomination is expected to be approved without too much difficulty. She has considerable experience of the nomination process, since she supervised not only the administration's defence nominees but also Ms Reno's own confirmation hearings last year.

Fund managers face private trading curbs

Patrick Harverson on protecting US investors

The firing of a senior fund manager for failing to report details of his private share dealings has started a debate in the US mutual fund industry over the widespread practice of managers trading their own share portfolios while running large investment funds.

Mutual funds regulations may be tightened to ensure investors do not lose confidence in the huge US fund industry.

There is no law against fund managers trading stocks for themselves while managing their clients' money. They are required, however, to inform their company when they do so. It is up to the company to ensure managers do not conduct trades that benefit themselves at their customers' cost.

Such abuse includes illegal practices such as "front running" (fund managers buying shares for themselves before buying them for the fund), accepting hidden fees from a company when they buy its shares for the fund, or accepting favours from a client who does business with the fund (such as being granted privileged access to private stock placements).

The firing in January of Mr John Kawecky, a successful and high-profile money manager at the Investors Fund Group, was not as a result of illegal behaviour. He was accused of failing to report his personal trades to the fund company.

Mr Kawecky's departure attracted a lot of attention because he was well known in the industry and the publicly quickly led to revelations of apparently similar cases at a number of leading fund companies.

A few days after Mr Kawecky was fired, for example, it was revealed that the Securities and Exchange Commission was investigating personal trades by employees of Fidelity, the country's largest fund group.

Other cases involving possible conflicts of interest in fund

managers' dealings were published, including the news that the Chicago-based investment group Kemper had paid \$9.8m in October to settle government charges that one of its mutual fund managers had kept profitable futures trades for an employee profit-sharing account while dumping unprofitable trades into two of the firm's mutual funds.

Fund companies and politicians in Washington began to worry that investors would start to lose confidence in the mutual fund industry. At the behest of Congressman Edward Markey, the chairman of a House finance subcommittee, the SEC launched a study into fund managers' trading activities.

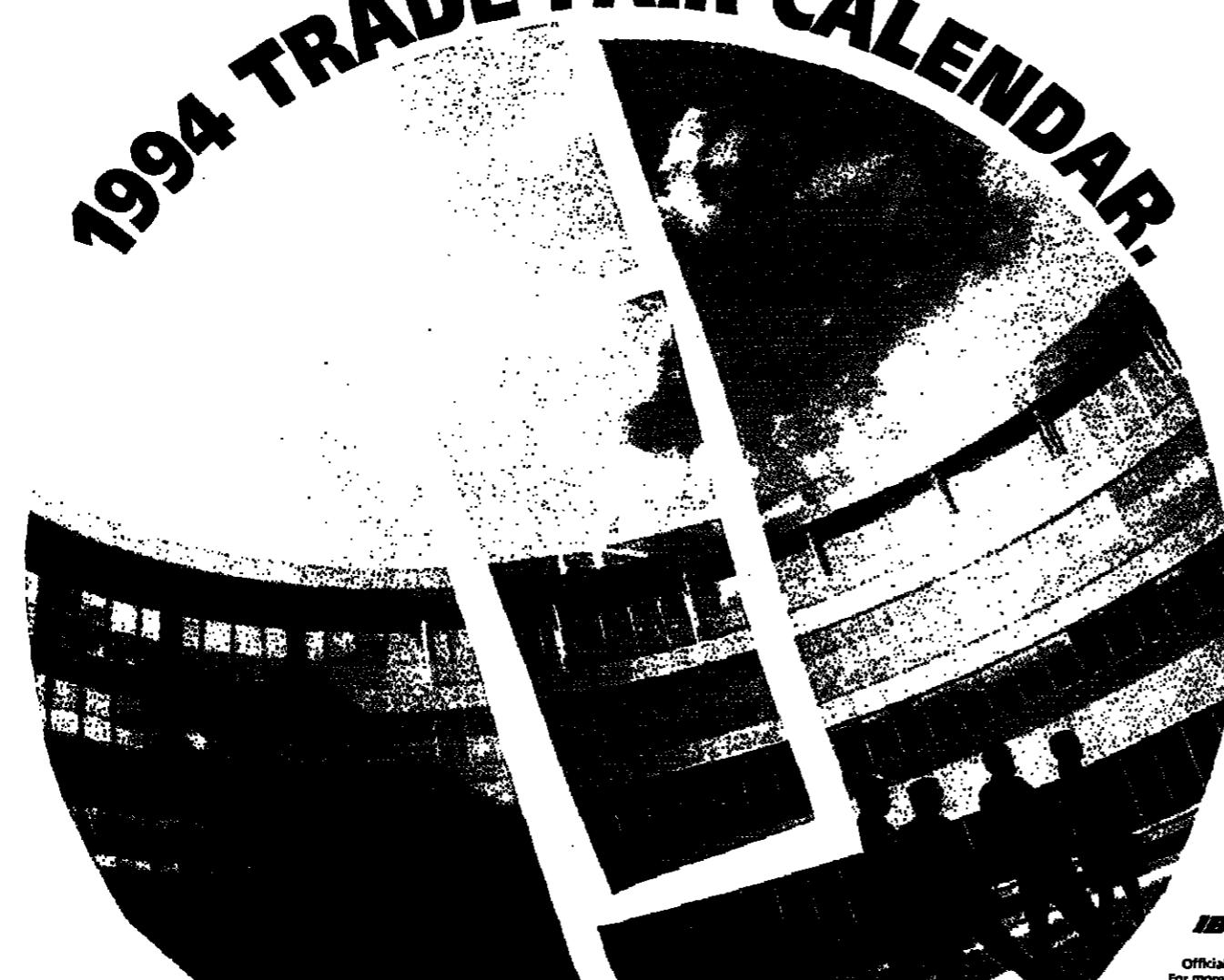
Although most observers believe the regulations are adequate, some legislators are worried that the SEC, the chief regulator of mutual funds, lacks the staff to enforce them properly.

The structure of the industry has also changed. Whereas once, only investment firms and securities houses sold mutual funds, today commercial banks are aggressively marketing in-house mutual funds to depositors.

Legislators fear that as banks become more involved in the securities industry through mutual funds and other activities, regulators will find it increasingly difficult to determine the safety and soundness of bank finances. They also fear that customers may be buying mutual funds from banks without realising that their investments, unlike the money in their bank account, are not backed by a federal guarantee.

Congressman Markey would like to see banks conduct all their mutual fund and other securities industry-type activities in separate corporate entities. He also would like the SEC to take on more staff to regulate the fund industry, and wants regulations governing the marketing of mutual funds by banks tightened so that customers are fully informed about what they are buying.

1994 TRADE FAIR CALENDAR



IBERIA
Official Transporter.
Official rates for exhibitors.
For more information contact
Iberia offices in your city.

NEWS: WORLD TRADE

Canada cuts industrial input duties

By Bernard Simon in Toronto

Competitive pressures on Canadian manufacturers caused by free-trade agreements with the US and Mexico have led Ottawa to propose a unilateral cut in customs duties on a wide range of industrial inputs.

One customs official estimated that about 1,500 items would be covered, notably electronic and other components.

The cuts, announced by Mr Paul Martin, finance minister, in Tuesday's federal budget, will be part of a sweeping three-year review of the tariff structure by the Finance Department. That review is likely to include the rounding out of decimal points in specific customs duties, elimination of low "nuisance" duties, and other measures to simplify and improve the transparency of tariffs.

According to budget documents, the tariff structure has

become increasingly complex and costly to administer, partly as a result of multilateral trade-liberalisation exercises, such as the recently concluded Uruguay Round.

The 1989 US-Canada free trade agreement and the recently implemented North American Free Trade Agreement (Nafta) have put many Canadian industries at a disadvantage to US counterparts, which pay lower duties on raw materials, parts and components imported from third countries.

The impact has been mitigated up to now by duty drawbacks, under which customs duties are refunded on imports used for goods which are eventually exported. Under the US-Canada FTA and Nafta, however, drawbacks on goods shipped to the US or Mexico are due to be eliminated on January 1, 1996. The US accounts for three-quarters of Canada's export trade.

EU accused of Gatt violations on fish

By Frances Williams in Geneva

The European Union was accused yesterday by the US of acting in violation of Gatt rules by imposing new restrictions on imports of white fish, following recent violent protests by French fishermen.

At a meeting of Gatt's governing council, the US complained that in the wake of French moves to disrupt fish trade the EU had "unilaterally and, we believe, illegally" notified trading partners of restrictions on fish imports at prices below reference levels.

EU officials said the restrictions, which apply to white fish from all sources, especially cod, haddock, coalfish, hake, monkfish and Alaska pollock, were in response to a crisis in

the fish market. The minimum import price scheme, introduced on February 5 and due to end on March 15, was designed to stabilise the market and prevent price declines.

Brazil took issue with US plans to subsidise 25,000 tonnes of soybean oil exports to China, which it said ran counter to the spirit of the accords limiting agricultural export subsidies. The US said the amount was less than 2 per cent of China's total annual imports of vegetable oils.

Australia expressed concern the US might be tempted to make increased use this year of its export subsidy scheme, the export enhancement programme, to reduce farm surpluses before the Uruguay Round comes into effect.



Ron Brown: on the road

Clinton & Co looks for business

Administration is fighting for more foreign orders, writes Nancy Dunne

AT&T, the US telecommunications giant, insists that it is just one of several companies vying for a contract to be awarded next month to expand Saudi Arabia's telecoms system.

However, it has one clear advantage: the commitment of the Clinton administration to mobilise the resources of the federal government to help US businesses compete aggressively for large overseas contracts.

Mr Ron Brown, commerce secretary, went twice to Saudi Arabia in pursuit of last week's \$6bn aerospace deal for Boeing and McDonnell Douglas. He also made it clear that the administration will do "everything possible" to help AT&T's bid succeed.

"The Saudis are adding 1.5bn new lines. That's \$4bn worth of business. The question is will NEC, Siemens or

Siemens or visiting senior officials to making strenuous efforts "involving everything from financing to foreign policy pressure".

Mr Gartan is now in Asia in support of US telecommunications, aerospace and energy companies and "forming effective working relationships with businesses on the ground". He is seeking "new ways to pursue commercial partnerships" there, targeting particularly Indonesia and China, where "hundreds of billions of dollars of new construction and rebuilding contracts are being placed up for bidding".

Mr Brown, his aides say, has already helped Motorola win a \$100m cellular telephone contract in Kuwait. He has his sights on other deals, including telecommunications in China and fighter aircraft in Malaysia.

The Commerce Department is

already developing strategic plans for each of the 10 "big emerging markets" on which it has decided to focus its energies - Mexico, Brazil, Argentina, India, Indonesia, Turkey, Poland, South Korea, South Africa and the Chinese Economic Area (including mainland China, Taiwan and Hong Kong).

These markets are expected to provide 44 per cent of the world's new trade opportunities over the next 20 years.

In line with that strategy, Mr Brown is planning next year to visit Asia twice, and Latin America, South Africa and Russia.

An intensive effort to expand US trade and investment in Mexico is already under way with the department's "Export Mexico" campaign, which aims to assist small and medium-sized companies into the market.

Asian investors lead the way in Vietnam

FT writers on those who beat the Americans to it

Long before President Bill Clinton lifted the US trade embargo against Vietnam earlier this month, Washington's Asian allies were investing and trading enthusiastically with Vietnam and profiting from the growth unleashed by economic reform after 1987.

US groups are likely to use their influence in sectors such as computers, telecommunications, aerospace and oil exploration to challenge Asian and European rivals already established in the country.

Taiwan and Hong Kong are the biggest foreign investors in Vietnam. Together they have proposed more than \$2.7bn worth of projects.

Taiwanese businesses in particular benefit from their links with ethnic Chinese businessmen in Cholon, the Chinatown of Ho Chi Minh City.

Taiwan's government is also keen to diversify offshore investment away from China.

Big Taiwanese players with joint ventures in Vietnam include the Chung Foong conglomerate, the sole motorcycle assembler in the country, and

food group Ve Dan, which is investing \$180m to produce monosodium glutamate, instant noodles and drinks.

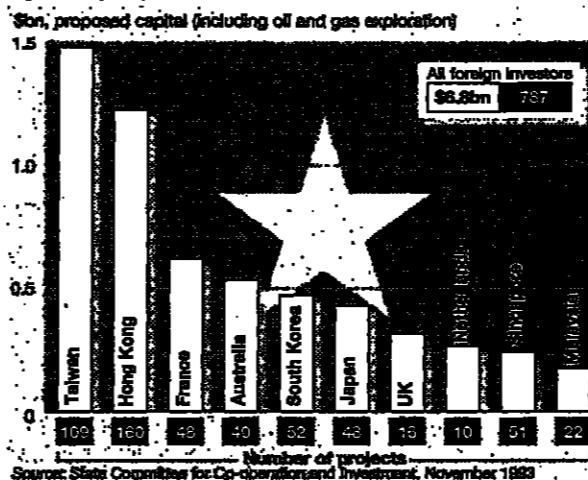
Hong Kong's Wharf Holdings, which this month opened the doors of its 260-room Omni Saigon hotel, managed to do so within 18 months of signing the initial agreement with Japanese and Vietnamese partners.

However, with the return to Chinese sovereignty of Hong Kong in 1997, some Hong Kong companies are cautious about dealing with Vietnam because of the long-standing hostility between Hanoi and Beijing.

It is Cable and Wireless, parent of Hongkong Telecom, rather than Hongkong Telecom, that is exploring the potential of the underdeveloped Vietnamese market.

Also breaking into the telecommunications market in Hong Kong-listed ABC Communications, whose paging service in Ho Chi Minh City is being augmented with operations in Hanoi and Haiphong. Confronted by regulatory obstacles in China, the group has sunk HK\$10m

Vietnam: main foreign investors



(\$977,000) into Vietnam. South Korean businesses, already among the biggest investors in Vietnam with about \$500m promised to Vietnamese projects, could increase their investments with the end of the US embargo.

Seoul and Hanoi established diplomatic relations in December 1992, but South Korean companies had begun investing in Vietnam in the late 1980s. Medium-sized Korean textile and toy producers, interested in exploiting Viet-

nam's low wage costs, have so far provided most of the investment.

Daewoo has been the most aggressive among the Korean conglomerates trying to establish a firm foothold before the Japanese. "We prefer to invest in countries, such as Vietnam, where the Japanese are not dominant," said Mr Bae Soon-hoon, president of Daewoo Electronics.

Daewoo is building a \$35m joint venture motor vehicle assembly plant in Hanoi, which will produce 10,000 cars,

trucks and buses annually beginning in 1995. It will soon begin operation of a \$170m joint-venture TV picture tube factory in Hanoi and has started construction of a \$134m business centre complex, including a 300-room hotel, in the capital.

Hyundai is planning projects to build a container plant and a ship repair yard and is considering establishing a car assembly plant. It also wants to help construct a motorway linking Hanoi to Haiphong, and may seek offshore oil exploration rights.

Samsung plans to construct a large chemical plant near Hanoi and is negotiating a joint venture to produce medical equipment near Ho Chi Minh City. Lucky-Goldstar is hoping to sell telecommunications equipment, such as telephone exchanges, to Vietnam and plans to set up a consumer electronics sales network.

Japanese companies, which were sensitive to US criticism and had not previously been in the vanguard of the Asian investment rush into Vietnam, have been busy catching up in the past two years.

New Japanese investment, negligible in 1988, increased to a peak in 1992 of \$220m, before falling back to \$90m during the first 11 months last year, according to Jetro, the Japan

external trade organisation.

The big trading houses such as Nissho Iwai and Mitsui have been among the most active. Mitsui, which exports machinery and chemicals to Vietnam and sends out oil and prawns, expects to double its turnover in Vietnam this year, although it refuses to give figures.

The end of the US embargo represented good and bad news, said Mr Yasuo Ogawa, assistant general manager at Mitsui. The positive aspect was that it allowed Japanese companies to set up joint-ventures with American groups; the company had already teamed up with Unisys, the US computer group, to tackle the Vietnamese market. The negative aspect was that competition would intensify.

Mitsui has more than 20 projects in the pipeline. It already owns minority stakes in a polyester and rayon factory, and a 40,000-tonnes-a-year steel plant costing \$60m. It has put in bids to construct a container port at Than Tum, near Ho Chi Minh City and wants to construct a 60,000-tonnes-a-year PVC plant. It is making a bid with British Gas and TransCanada to build an offshore oil-field pipeline.

Reporting by Victor Mallet in Bangkok, Louise Lucas in Hong Kong, John Burton in Seoul and Paul Abrahams in Tokyo

Cuore Sportivo

ALFA ROMEO

164

LEADING EDGE

Engines have always been the heart of every Alfa Romeo. Now, in the Alfa 164 Super, they beat more strongly than ever. Whether choosing the potent

2.0 Twin Spark or the all-conquering

3.0 V6 24V, you can be assured of the sort of instantaneous throttle response and smooth, eager power that only an

Alfa Romeo could deliver. Combi-

bine this with the supreme comfort, handling charac-

teristics and safety features

of the 164 Super, and you have a car that is right up there where it belongs. At the Leading Edge.

164 Super B.H.P. Max Speed

V6 24V 210 240 km/h

V6 TB 265 237 km/h

164 Q4 260 240 km/h

T. Spark 146 210 km/h

TD 125 202 km/h

Not all models Alfa Romeo advises SILENZA
in all countries

NEWS: UK

BT set for £10bn upgrading programme

By Andrew Adonis

British Telecommunications is set to announce a massive network upgrading programme later this year to bring "information superhighways" to Britain.

The programme, the largest telecommunications investment programme since the introduction of digital exchanges in the mid-1980s, will allow BT to market a range of interactive services including home videos, banking and shopping.

Estimates suggest that the total outlay could exceed £10bn over more than a decade, although large-scale

investment would be unlikely to start for at least three years.

Dr Alan Rudge, BT's director of development and procurement, told the FT yesterday that an announcement about extending fibre-optics to BT's local network was likely "in the next few months".

As well as videos, shopping and banking, he cited estate agency, travel and holiday services and health and educational programmes as important markets.

"There is no way we could justify an investment of this kind just on one service," he said, adding that the step required "vision" but was little different.

ent in kind from that taken for digitisation in the early 1980s "the costs of which looked horrendous at the time".

Most of BT's long-distance network is already fibre, but most of its local network is copper, which has only limited transmission capacity. Dr Rudge said BT might be able to take fibre right into the home - not just to street level - if the cost of the necessary electronics continued to fall.

The BT move comes on the back of similar announcements by US and Japanese operators, who see consumer and public sector markets, not just business demand, for new inter-

active services. Last April NTT, the Japanese domestic operator, announced plans to invest \$386m to install fibre to all subscribers by 2015.

Most of the US regional Bell operators have plans to extend fibre into their local networks. Ameritech, which has 12m customers in the mid-west, last month announced plans for a "digital video network" extending to half its network by the end of the decade. US West, which covers 14 western states, earlier this month announced plans to build a hybrid fibre and coaxial network connecting more than 500,000 customers a year from next year.

In the short-term, BT hopes to offer a video service over existing copper wire, using technology about to be piloted in Colchester in Essex.

But Dr Rudge said copper-based methods were only "an interim solution". Some senior BT executives have been concerned at the decline in BT's domestic investment programme since the late 1980s. With the conclusion of digitalisation, investment has fallen from a peak of £3.1bn in 1990 to £2.1bn last year. A programme of fibre extension would take capital spending back to £3.1bn a year for at least a decade from the start of the programme.

Britain in brief



Tories join attack over army job cuts

The government came under cross-party criticism at Westminster yesterday over a round of army redundancies.

Tory backbenchers joined MPs from the leading opposition parties to attack the 7,000 job losses, made under the third phase of a redundancy programme to reduce the size of the army in line with proposals dating from 1990.

There was particular concern about the prospect of redundancies among soldiers and officers serving in Bosnia.

Downing Street officials said last night that the number of compulsory redundancies among troops at present in Bosnia would "only just" run into double figures.

Redundancies would be "across-the-board", officials said. It would be the same for forces serving in Northern Ireland and elsewhere as it would be for those in Bosnia.

Giving details of the cuts in a parliamentary written answer, Mr Jeremy Hanley, armed forces minister, said that the number of compulsory redundancies would total just over 1,000. He said all those selected would be notified today.

Mr Winston Churchill, a Tory member of the cross-party Commons defence committee, said: "We are strongly opposed, on an all-party committee basis, to these cuts."

Thorp plant with uranium to produce nuclear reactor fuel for sale to Europe and the Far East.

Yesterday, the Nuclear Free Local Authorities (NFLA) national steering committee, representing 160 councils throughout Britain, said it was considering an application for a judicial review of Cogeland's decision. The NFLA argues BNFL's environmental statement for the MOX plant, and the way Cogeland handled the application, breached European law.

Funeral code is launched

The main representative organisation for providers of pre-paid funeral plans yesterday responded to Monday's launch of an Office of Fair Trading investigation into the industry by unveiling its own code of practice.

The National Association for Pre-Paid Funeral Plans, whose six member companies represent more than 75 per cent of the industry, said the code aimed to "ensure the highest standards of practice are maintained".

The code stipulates that member companies must practise tasteful advertising, set up independent trust funds with separate custodians, submit to annual actuarial or accountants' reviews and provide any information requested by the association. There is also a formal complaints procedure.

Electric cars for Coventry

A fleet of environmentally friendly electric cars may be launched in a city's streets in the first scheme of its kind in Britain.

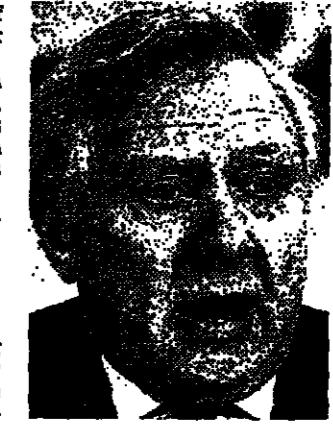
Peugeot has a pilot scheme running at La Rochelle, France, where local people are testing 50 battery-powered cars and further projects are due to start next year in the Loire Valley city of Tours.

Peugeot and Coventry council are hoping to mount a similar scheme in 1996. But first a feasibility study is being conducted and a report is expected in three months.

The Coventry project, if approved, is likely to resemble the proposed scheme for Tours, where electric cars will be hired for individual journeys using a "smart card" electronic monitoring system.

Automotive plant

Preferred Technical Group (PTG), a Detroit automotive components manufacturer, is expanding its European operations by opening a new plant at Minworth, Birmingham.

Mr Roy Hattersley (above), Labour's former deputy leader, is to leave parliament at the next general election after more than 30 years as an MP. His decision, although not unexpected, will deprive Labour of one of its few MPs with ministerial experience.

Lilley pressed over actions on Iraq documents

By Jimmy Burns

Mr Peter Lilley agreed to restrict information wanted by the defence in the Matrix Churchill hearing, in spite of believing the trial should not go ahead, the Scott exports-to-Iraq inquiry heard yesterday.

Mr Lilley, who is now social security secretary, signed a public interest immunity (PII) certificate in the criminal proceedings of the Matrix Churchill trial after being dissuaded by his officials from attempting to stop it.

"It was pointed out to me that it would be quite improper for a minister to interfere with an independent prosecuting authority [customs]. Had I interfered, I think there would have been a very different inquiry going on now," Mr Lilley said.

Mr Lilley said that while serving as trade secretary he had concluded that the prosecution would "certainly fail" after learning that one of the businessmen being prosecuted had been working for British intelligence.

He had also accepted a key aspect of the defence case - that businessmen charged with illegally exporting arms to Iraq had carried out their activities on the basis of advice given to them by Mr Alan Clark, the former trade minister.

Mr Lilley defended his signing of a PII certificate on the basis that there was a "collective ministerial responsibility" to protect the confidentiality of advice given to ministers by officials.

"You can't unilaterally blow

a hole in it [the system of PII's] and expect to remain on board the ship," he said after being asked by Lord Justice Scott whether he had any discretion not to sign.

Mr Lilley also said he had been advised by government lawyers that none of the documents he was attempting to suppress would have any "significant relevance" in the Matrix Churchill case.

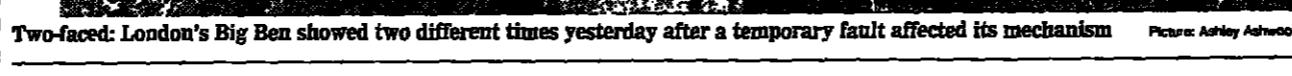
However, the legal position of ministers signing PII certificates was again challenged by Lord Justice Scott, who considers the subject a key issue of his inquiry.

With his counsel Ms Presiley Baxendale QC referring to specific documents covered by Mr Lilley's certificate, the judge questioned the necessity of the minister signing a "class claim" covering suppression of a range of Whitehall documents, some of which the defence claimed was vital to insure a fair trial. Mr Lilley said that he had once himself questioned why as a minister he had no more power than that of a limited role in classifying documents, but did not receive a "satisfactory answer".

The minister's evidence last night fuelled the opposition Labour party's growing offensive on the government.

Mr Robin Cook, Labour's trade spokesman, said "begged belief" that a cabinet minister knew the Matrix Churchill prosecution was a "mistake" but could do nothing to "stop a trial that could have put innocent men in prison".

Mr Lilley followed his signing of a PII certificate on the basis that there was a "collective ministerial responsibility" to protect the confidentiality of advice given to ministers by officials.

Two-faced: London's Big Ben showed two different times yesterday after a temporary fault affected its mechanism. Picture: Ashley Ashurst

Companies eye road toll contract

By Charles Batchelor, Transport Correspondent

More than 375 companies have responded to a call from the British government for proposals to develop an electronic tolling system for the UK's motorways.

Mr John MacGregor, transport secretary, yesterday announced the timetable for applications from companies to take part in trials. The government hopes to start installing the system in 1998.

Ninety per cent of companies which have expressed an interest are British, Mr MacGregor said. ICL, the Japanese-owned

computer company, said it was interested in taking part.

The cost of installing electronic equipment at the 700 motorway junctions could exceed £100m, Mr MacGregor said. The trials would cost several million pounds.

Many other countries are working on electronic tolls but no one yet has a system which could cope with the volumes of traffic on Britain's motorways or with the features which the government wants to include.

The tolling system would have to work on motorways carrying up to 12,000 vehicles an hour at speeds of up to 70 miles an hour without slowing

traffic flows. It would have to allow charges to be varied according to time of day and type of vehicle.

The government intends to install a fully electronic system with no facility for motorists to pay cash. It would however have to take account of people making unplanned, emergency trips and foreign visitors.

One possibility is for a smart card on vehicle windscreen which would be "read" by monitors on overhead gantries. Toll-booths common on continental European and US motorways have been rejected because they require too much space and slow traffic.

The system chosen must be fraud-proof and allow the authorities to trace motorists who travel without paying.

However, the system must allow motorists the option of choosing that their routes should not be traceable retroactively though there might be an additional charge for this feature.

France, Germany and Austria are shortly to start limited tests of electronic tolling. The British government is keen to introduce a system compatible with other European Union members and is holding regular discussions with French and German officials.

Editors reject legal restraints

The Association of British Editors, the Guild of Editors and the International Press Institute yesterday launched a document spelling out the case against new legal restrictions on Britain's media.

In the document - Media Freedom and Media Regulation - the three organisations identify 16 statutes which they say inhibit reporting, list the media's self-regulation measures and argue that there are potential dangers in further restrictions on the public's right to know.

In his preface to the document, Mr James Bishop, ABE chairman, accepts that "there is continuing difficulty in reconciling the individual's right to privacy and the public's right to know".

"But the legal constraints already in place, together with the latest steps in self-regulation provide sufficient protection of privacy and are more than adequate to meet current parliamentary concern."

The alternative white paper was drafted by Professor Hugh Stephenson of London's City University, following a meeting of more than 60 newspaper, magazine, radio and television editors last autumn.

The meeting followed pressure for legislation to make invasion of privacy a civil offence, and the replacement of the present system of press self-regulation centred on the Press Complaints Commission.

Such pressures have been given focus by Labour MP Clive Soley's 1992 private member's bill on the press. Sir David Calcutt QC's 1993 document, Review of Press Self-Regulation and by the future following the publication by the Daily Mirror and Sunday Mirror of photographs of the Princess of Wales in a London gymnasium.

Mr Bishop said self-regulation had been developing all the time and "is now working very effectively". Privacy legislation could not stop abuses, he said.

Directors warn over 'enterprise deficit'

By Lucy Kellaway

Britain is suffering from an "enterprise deficit", according to the Institute of Directors, the group which represents senior British businesspeople.

It called for a rethink of the role of companies and directors in the economy.

In a consultation document published yesterday entitled Enterprise with Integrity, the institute argues that in the debate on corporate governance, too much emphasis has been placed on the integrity of directors while the question of how best to promote enterprise has been neglected.

Lord Young of Grafton, institute president and chairman of Cable and Wireless, said the Cadbury report on corporate governance had limited itself to the behaviour of directors and agreed it was more important to "get the wealth aspect first".

The report argues that the

The old...

IOD

Institute of Directors

and the new

ID

INSTITUTE OF DIRECTORS

The new...

IOD

Institute of Directors

and the new

ID

INSTITUTE OF DIRECTORS

The new...

IOD

Institute of Directors

and the new

ID

INSTITUTE OF DIRECTORS

Two new flags were hoisted outside the Institute of Directors' Pall Mall headquarters yesterday. On the old flag the IOD's initials were the same size. But yesterday, the O was smaller, the D bigger. Moreover the D seemed to have been printed on top of the O, like a child's first attempt with a printing set.

This was no mistake, it was the institute's new "visual personality", which its director-general, Peter Morgan, unveiled with pride yesterday. "The new logo emphasises that D is for Director," he said.

The cost of the logo, which

was designed by Alan Fletcher - who has worked on corporate identity for Reuters and Lloyd's of London - was £60,000, of which £30,000 was design fees. This compares favourably with the millions spent on new corporate identities by companies such as BT.

Mr Morgan defended the decision to spend money moving the institute's initials around. "Corporate identity is a vehicle to underpin the product," he said. "While there are many other institutes, there is only one Institute of Directors. Company direction is our USP [unique selling point]."

directors to ensure that they are running their companies in a competent and professional manner, the document says.

It argues for a role for non-executive directors that is more dynamic than the controlling role spelled out in the Cadbury report.

Mr Peter Morgan, director-general of the institute, said the IOD rejected the idea that non-executives were watchdogs. "They should be round the table bringing new skills. You get the watchdog role for free. What you want them for is what they can contribute."

The document lays down four main functions for boards of directors: to set the strategic direction of the company, to make sure that strategy is being implemented, to monitor executive management, and to provide information. It argues that all directors should take part in all these tasks.

Performance requires more new UK companies to be established and more existing companies to grow," it says.

As the government increasingly loosens the constraints on business, the onus rests with

linked to advances in medical science rather than to any shift in the moral climate.

As for the final benchmark of the swinging sixties - the liberalisation of the divorce law - the government seems set to move still further in the same direction.

Lord Mackay, the lord chancellor, is known to favour reducing the minimum period of separation before divorce from two years to one year. Others in the cabinet are less sure. But nearly all accept the tide is flowing against that.

The line-up on the age of consent for homosexuals was not much different. Only four senior ministers - Mr Redwood again, Mr John Gummer, Mr Michael Heseltine and Mr John Patten - lined up against the move to 18.

There were four great acts of parliament during the 1960s which defined the climate of the age. One abolished hanging. Another liberalised the divorce law. Two more legalised abortion and decriminalised homosexuality.

This week's votes underlined that for all the government's recent rhetoric there is no going back. The fashions of the 1960s have become the conventional wisdom of the 1990s. The cabinet, for

those who have retreated.

The government is adamant that its flagship theme remains in place but the words are already becoming hard

TECHNOLOGY



COMPANY SNAPSHOT

Nature of Business

British Airways is the world's biggest international airline, claiming to carry more passengers on international routes than any other airline. It serves 185 or so destinations in 74 countries, with more than 250 aircraft, and the route network is some 800,000 kilometres (almost to the moon and back).

In its last financial year, the BA group (including the Caledonian charter flight division) carried 28.1m passengers and 532,000 tonnes of cargo.

Turbo: 25.586m, with pretax profit of £183m; in the full financial year to March 1993 one of the toughest years yet for the entire aviation industry.

Employees: The approximate number worldwide is 45,380.

Key Personnel: Sir Colin Marshall, chairman; Robert Ayling, group managing director; Mike Batt, director of marketing; Charles Weiser, head of customer relations.

TECHNOLOGY FILE

Software: Caress was custom-built in the Synops development language, comprising 900 program modules. It uses ImagePlus scanning software for the automatic input and links with 20 other management systems, including the Sabre reservation system; Pandora for flight information; plus corporate mail and telex systems.

Hardware: IBM AS/400 E20, running 80 workstations, largely in the same Heathrow site, but a few elsewhere including chairman's office.

Supplier: IBM, in conjunction with Stockport-based Space-Computer Systems, a specialist in bespoke systems.

Cost: £4.5m (slightly under the estimate) including implementation, consultancy and 250 man-days of documentation and training.

The airline once pilloried for misusing computers to fitch customers has changed its ways with the help of a new system to handle complaints.

"Caress" is a good name for the new British Airways system. Every employee in customer relations who logs on to the computer, ready for a day of reading angry letters and creating mollifying replies, is reminded of the strong business philosophy of customer loyalty.

There was a time when an apposite name for the complaints system might have been "Tough", but that was before the arrival of Charles Weiser, appointed as head of the customer relations department in 1982. Weiser introduced the idea of customer loyalty to the department. Up to then his career at BA had been spent in implementing ideas to woo and keep customers.

Experience with BA's Executive Club, Air Miles and the Frequent Flyer programmes had given Weiser a grasp of what mattered to whom. "BA's customers are quality conscious, vocal and demanding in their views - highly diverse, not necessarily UK-based, but with the common thread that they demand quality," he says.

When Weiser arrived at customer relations, staff were accustomed to a defensive approach to the job. Customers were told to put complaints in writing. Letters could take weeks to answer and replies were often delayed by exhaustive inquiries about what went wrong and whether or not the company was bound to compensate.

The approach was summed up by Weiser as investigate, adjudicate, and then compensate. "We used to spend more on lawyers' fees than we did on compensation to our Executive Club members," says Weiser. "There were 12 steps to any inquiry, and it took until step 10 to reply to the customer." Ranks of filing cabinets stored letters by the class of complaint (corporate, personal), and then by case number.

The filing system made it impossible to link cases and often resulted in a paper-chase around the office, with one person looking for a particular file, unaware that someone else might be handling another aspect of the investigation.

Weiser's rule book is a lot thinner than BA's two-inch tome on what circumstances merit compensation, and to what degree. A complaint, he believes, indicates a customer who cares enough to write or telephone, and offers BA an opportunity to impress. His aim is to put the problem right, to impress the complainant with the speed and quality of response and, most importantly, to retain that person's good opinion and future custom.

It costs five times as much to find a new customer as it does to keep

British Airways is using a 'workflow' computer system to respond to complaints. Claire Gooding continues a series on getting the most out of software

A caress for the customer

SOFTWARE AT WORK

An existing one, is a rule hallowed by retail and services companies, and never far from Weiser's mind. "Somebody will tell a story about a bad experience to 10 or so different people. They will tell a further nine about a good response: that's going a long way to create the right impression."

BUZZWORDS

WORKFLOW is a term used to describe computer systems that track the progress of a job or process from one person and activity to another. The structure of the business process is built into the software. Document image processing and electronic mail and "groupware" (defining particular work and message groups within the processes) are often a part of a workflow system.

the degree that the complainant was not only given a proper answer, but in such a way that he or she was made to feel "listened to" and even special.

The department went through a process recognised elsewhere as "change management" or business process re-engineering. It took a year to change the fundamental attitude, according to Weiser. "Now we ask, 'what can we do to keep this customer with us?' An apology, a refund, a bouquet of flowers? It might even be a full refund. What

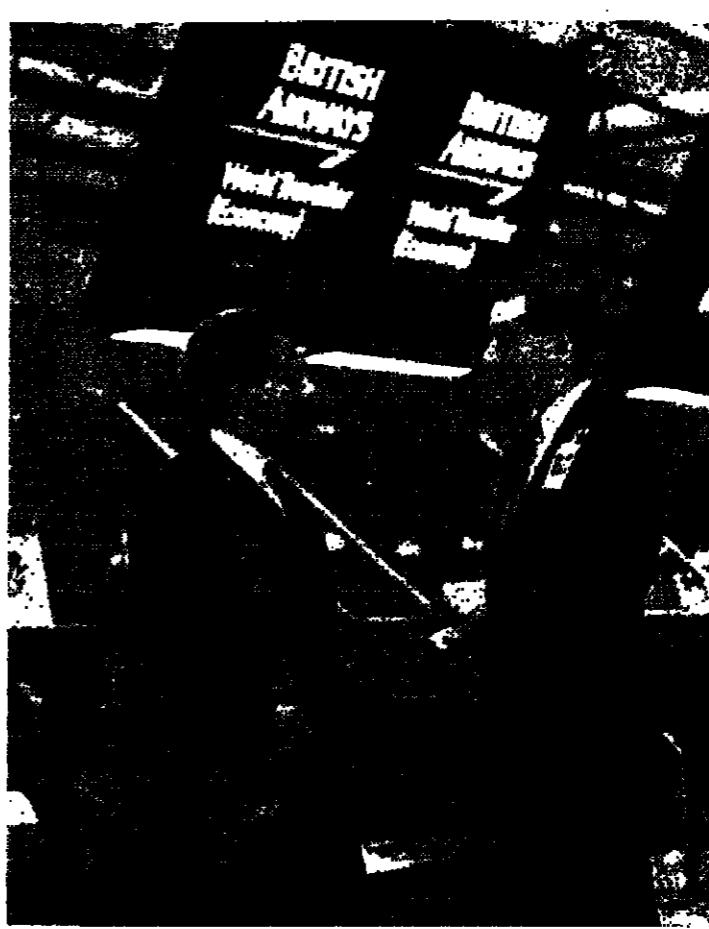
be followed through with thorough investigation and communication with the various departments accused of a shortfall in service.

Cutting down on rekeying, and providing them links was an essential part of the system that evolved. IBM suggested a long-term business partner, Space Computer Systems, to undertake a bespoke system for BA, running on an IBM AS400. It provides each workstation with a pair of screens, one displaying the letter, another for tracking the workflow, creating the reply, checking the "audit trail" of who had done what about a particular complaint. "Our approach," explains Vince Southcott of Space Computer Systems, "was to bring all the information to the workstation, automate the key elements."

The Caress system has access to other BA systems (booking, flight information) from which information can be "cut and pasted" into letters. The daily input of letters and any accompaniments is scanned in, then categorised by the duty supervisor as one of 23 types of complaint and for urgency of reply.

From that point, every process is tracked, with supervisors checking the progress and case-load. The staff work in teams, taking it in turns to answer the telephone calls that are now positively encouraged.

There are weekly report meetings



Tony Anderson

Charles Weiser (right): the aim was to impress complainants with speed and quality

and formal channels of feedback between customer services and the other areas such as catering, baggage handling, and the various terminals. Customer relations are now on-site and a respected voice among other operations.

"If we have a problem, we can now analyse it," says Helen Mann, systems co-ordinator. She rates highly the "feel-good factor" staff are now able to deliver immediately, especially by telephone.

"Before, we had to look in the book, but this system allows us to drill down into immense detail." Responses are not ready-made form letters, although there are strict rules about the wording. Clare Todd, a team leader, is taking her turn at correspondence, with 350 letters on the stack. "There's a lot less frustration, you can see what's going on, and we can spend a lot more time both with the complainants, and with the team," she says.

The 12-week backlog, and its paper-chase, have disappeared. As if on cue, two men appear with barrows to wheel away the last remaining filing cabinets. What is embodied in the system is not the rule book, but a common-sense approach of "own the customer, own the problem, own the response". But it is obvious that Weiser knows the rules in minute depth.

Only three customers in 1,000 complain. Only one in five is compensated, but there is evidence - some of it on the noticeboard - that complainants deeply appreciate the personal touch that the system has cultivated. "The satisfaction rate is enormous," says Weiser, convincing that the system is swiftly paying for itself. "More than 60 to 70 per cent will fly BA again."

CONSULTANT'S CRITIQUE

If so many management textbooks stress how important customers are, why do so few companies take any notice?

British Airways' previous regime mirrored businesses across the country - customers were all that stopped the real work getting done. Turning this around has been an impressive achievement for Charles Weiser.

The software has only been a small part of this success. While the system is good, it still has a number of rough edges. It does not use the full power of graphical user interface.

provided by IBM's OS/2. The workstations all run a terminal emulator that mimics an old-fashioned screen. Faxes and letters are displayed on a second screen.

In many ways, it appears clumsy in use. If operators wished to pan the second screen or zoom in on a particular area, they have to look at the first and type on the keyboard. While it is not an issue at present, worries over repetitive strain injury should make BA look at the ergonomic issues soon.

The system integrates reasonably well with external BA database systems and the customer liaison staff have more access to BA systems than many managers. The current methods might be helped by more sophisticated software but at least the current system works.

I liked the idea that staff could measure their own performance using Caress.

They can compare their workload with that of their peers and look at how well they are achieving agreed targets. Likewise, managers can see which members of their team do less well and then develop tailored training packages for them.

As ever, the human management story overshadows the technology. The system succeeds because of Weiser's skills rather than because of any technical wizardry.

The study shows that success is produced by managers, not just technology.

Kevin Grimball
The author is a consultant at Software Design and Construction, of Milton Keynes

PEOPLE

WDA selects Hartop for top job

The new chief executive of the Welsh Development Agency is to be Barry Hartop, an Englishman who until 1982 was managing director of Gestetner Holdings, the industrial services group.

He replaces Philip Head, who resigned last October after the publication of a scathing report on the WDA by the Commons public accounts committee. Head, who stayed in place until this month while a successor was found, has become head of property services at the Further Education Funding Council in England.

Hartop, who is 51, will take up the post on March 7. He has the job of implementing the agency's new slimmer structure, announced by David

Rowe-Beddoe, the chairman, in

January. The agency is being revamped into three regional divisions plus the international division, with a target date for completion of October. In the meantime, about 70 of the agency's 420 jobs will be lost.

Wales's success in attracting inward investment is sec-

Hayter connects to Unipalm

George Hayter, who has turned his hand to a broad range of information technology-related consultancy work since he left the London Stock Exchange in 1980, has become a non-executive director and deputy chairman of Unipalm, the connectivity software and service supplier that is seeking a listing in about a month's time.

"This company is the leading UK operator of Internet [a global computer network] and Internet development is on the verge of lift-off," is how

Hayter, 55, explains his interest.

He says he was introduced to Unipalm by Si, who in turn knew him from a cable accessories manufacturer Critchley where he is also on the board. Critchley was floated at the end of 1982.

Hayter is doing some additional advisory work for the company, keeping him busy seven or eight days a month. He says he wanted to go on the board, rather than merely act as a consultant, because he was interested in a longer term relationship with the company.

His last job at the stock

exchange had been as managing director of the trading mar-

kets division, and he describes his leaving as "the best thing that ever happened to me", adding that his last year work-

ing under the then chief execu-



tive Peter Rawlins was "quite difficult".

Since then, Hayter (above right) has advised Shell on its international data network, explored with Pearson, owner of the Financial Times, aspects of networked multi-media services, and been engaged in projects for stock exchanges in France, Hungary, Switzerland and Germany. His other non-executive posts include Cognex, the foreign exchange information and trading house, and Synergo, a supplier of software to stockbrokers and fund managers. He is also an advisory board member of Bankinter in Madrid.

UBS gets Carter

When Chris Carter (above left) took the call from the headhunters looking for a new head of global equity strategy for UBS, he says he thought long and hard before even agreeing to an interview.

That was not just because the research division at the Swiss bank's London investment arm had been in a state of some upheaval, but also because the jump from what he describes as the "relatively

Bodies politic

Geoff Linney, head of UK institutional investment management at J.P. Morgan Investment Management, has been elected chairman of the Investment Committee of the NATIONAL ASSOCIATION OF PENSION FUNDS.

Howell Harris Hughes, md and deputy chairman of Cantreide Investment Management, has been appointed to the OCCUPATIONAL PENSIONS BOARD.

Bob Moore, former Birmingham area director of Lloyd's Bank, has been appointed chief executive of BIRMINGHAM CHAMBER OF COMMERCE.

Pini Ferrara, general manager of Cariplo, has been appointed chairman of the ASSOCIATION OF INTERNATIONAL SAVINGS BANKS IN LONDON.

Andrew Barker, a director of International Investment Advisors, the international arm of the fund management operation of the US insurance giant. There he had been head of international equities for a group with \$5bn under management. Before 1981 he had spent nine years with Bank of America Investment Management and then World Invest, the management buy-out of the BoA operation.

He replaces Guy Rigden who is currently writing a business plan for UBS's push into the midish field of emerging markets preparatory to heading up the equity emerging markets division.

Stephen Maran, chief executive of Lloyds Abbey Life, has been appointed to the board of LLOYDS BANK.

Joe McLeod, formerly European insurance banking director at Barclays Bank, has been appointed vice president and head of European insurance banking at BANKERS TRUST.

Colin Lawrence has been appointed head of market risk management at BZW, he moves from UBS.

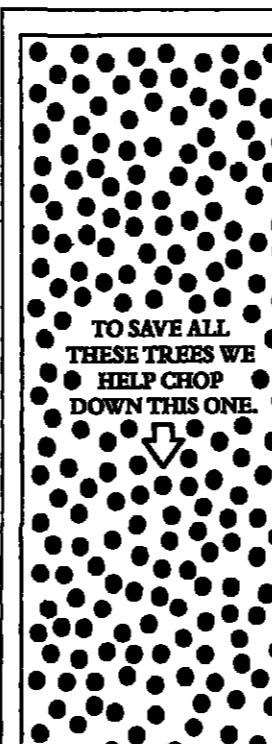
Philip Zeigler, a former chairman of IBM UK, has been appointed chairman of ACTION: EMPLOYERS IN THE COMMUNITY created from the merger of Action Resource Centre and Business in the Community; he also becomes deputy chairman of BTIC.

Richard Adamson (below), chairman and md of Addison Developments, is appointed president of the HOUSE BUILDERS FEDERATION.

Stephen Maran, chief executive of Lloyds Abbey Life, has been appointed to the board of LLOYDS BANK.

Joe McLeod, formerly European insurance banking director at Barclays Bank, has been appointed vice president and head of European insurance banking at BANKERS TRUST.

Colin Lawrence has been appointed head of market risk management at BZW, he moves from UBS.



Tropical hardwood trees are more valuable to loggers than other trees in the雨forest.

High prices for hardwood ensure the loggers have no qualms destroying other trees that stand in their way.

So a WWF project in Costa Rica is researching ways of felling a tree without bringing down several others around it. And how to remove it without disturbing a path through the surrounding trees.

If the techniques are used widely, they could be used forever. Help WWF prove this in rainforests around the world, by writing to the Membership Officer at the address below.

WWF
World Wide Fund For Nature
Glenrothes, Fife KY7 4DT, Scotland.

The International Rainforest Resources Institute makes more money from rainforests than any other organization.

If you wish to receive this informative newsletter advertising in the Surveyor's column:

TM HART (New York)
TEL 212 782 4800 Fax 212 238 0704
HANNAH PURSELL (London)
TEL 0171 422 6217 Fax 0171 422 3476
SARAH PANGRATH WALSH (Hong Kong)
TEL 852 5212 2000 Fax 852 5212 2022

© 1994 Earthscan Ltd

FT Surveys

WORLDWIDE RESIDENTIAL PROPERTY SUPPLEMENT

Saturday 12 March 1994

Published in London, Paris, Frankfurt, New York and Tokyo

If you have residential property for sale or to let, in the UK or OVERSEAS advertise in this SPECIAL ISSUE which will reach approximately 1 million home buyers or tenants in 160 countries.

Copy Deadlines: Colour Friday 25 February 1994.
Moor: Friday 4 March 1994

To book your advertisement or for further information please contact:
Paul Cosgrove, Residential Property Advertising,
Financial Times, One Southwark Bridge,
London SE1 9HL.
Tel 071 873 3252 Fax 071 873 3068

INSEAD

Meet INSEAD Day

Find out how the leading international business school is helping companies meet the challenges of the 1990s.

Visit INSEAD in Fontainebleau



An elusive corporate consensus

By David Marsh

European economies are becoming more integrated, but European business leaders remain a highly diverse breed. Today's continent-wide opinion poll for the FT and five other European newspapers shows marked differences in attitudes to the continent's economic challenges.

The continent seems to divide along north-south lines. Executives in the UK, Germany and the Netherlands generally favour free-market solutions to Europe's competitiveness difficulties, while those in France and Spain lean towards solutions involving government action - including a sharpening of protection against imports.

The northern countries - above all, Britain and Germany - are more doubtful about possibilities for economic and monetary union and about the benefits of the European single market. The larger companies surveyed view monetary union with most scepticism.

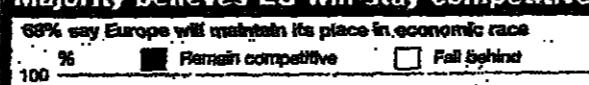
On the basic question of whether Europe will remain competitive during the next 10 years, the Dutch, Belgians and British have the lowest expectations, with 50 per cent, 45 per cent and 42 per cent respectively saying they believe Europe will slip behind. There is a general consensus that the countries posing the main competitive problems are the "tiger" economies in east Asia. For the UK and France, China is seen as a much greater long-term economic threat than the US or Japan. Among British executives, for instance, 54 per cent say China is the "greatest threat", while only 24 per cent and 12 per

Where Europe is heading: the view from the boardroom

The poll, commissioned by the FT in association with *Die Zeit* (Germany), *Les Echos* (France), *Il Sito 24 Ore* (Italy), *Expansion* (Spain) and *Het Financieel Dagblad* (Netherlands), was carried out by Harris Research. It is based on telephone interviews carried out between January 6 and February 6 with directors of 507 top companies in seven European countries, of which 331 are manufacturing and 176 service companies. The survey sample, drawn from Europe's top 15,000 companies ranked by turnover, was split among the following countries: Belgium (42), France (66), Germany (65), Italy (64), Netherlands (42), Spain (54), UK (54).

Further details available from: Harris Research, Hethbrooke House, 34-38 Hill Rise, Richmond, Surrey, TW10 6UA, United Kingdom. Tel: (0181) 945 5011. Fax: (0181) 945 5335.

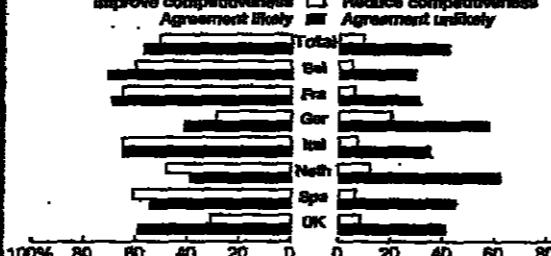
Majority believes EU will stay competitive...



Do you think west European industry over the next 10 years will remain competitive or will it fall behind lower-cost or more-efficient countries?

Businesses favour monetary union...

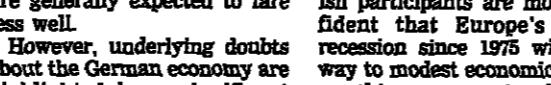
51% believe single currency would boost competitiveness, 57% think accord likely by end of century



Would a single European currency improve or reduce EU competitiveness? Is agreement likely on a common currency in at least three EU countries by the end of the century?

and favours reduced trade barriers...

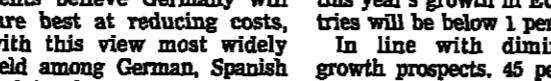
55% argue for lower barriers for east European and Asian imports



Do you favour higher trade barriers, unchanged treatment, or lower barriers for low-priced manufactured imports from areas like east Asia and eastern Europe?

but disappointed with governments...

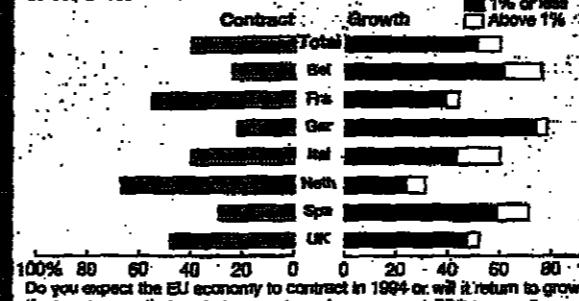
41% say political leadership has deteriorated since the 1970s



How do you think political leaders - both in the EU and individual countries - compare with those of 15 years ago?

Executives gloomy on economic outlook...

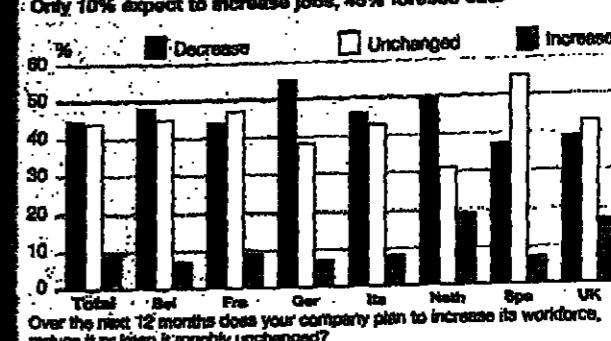
40% expect the economy to contract, 51% foresee growth of 1% or less



100% 80 60 40 20 0 0 20 40 60 80 100% Do you expect the EU economy to contract in 1994 or will it return to growth? If return to growth, by what percentage do you expect GDP to grow?

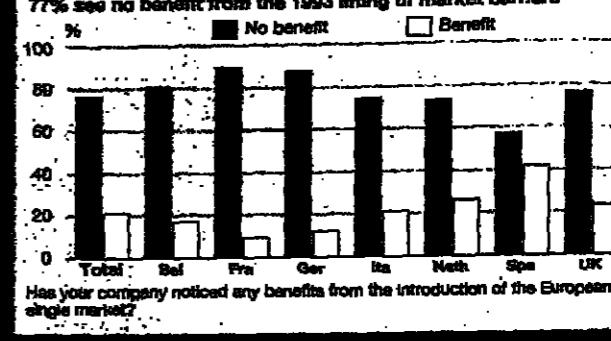
and many plan to shed staff

Only 10% expect to increase jobs, 45% foresee cuts

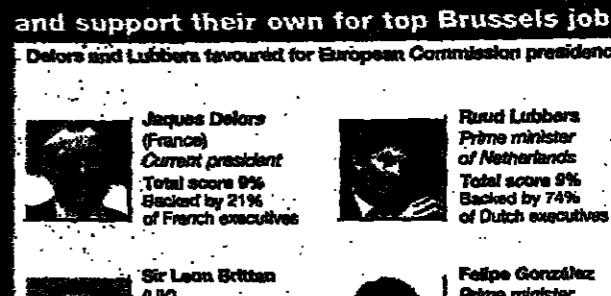


but remains sceptical on single market

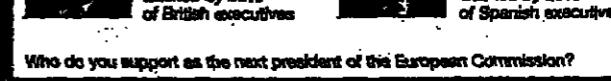
77% see no benefit from the 1993 lifting of market barriers



Has your company noticed any benefits from the introduction of the European single market?



Who do you support as the next president of the European Commission?



Who do you support as the next president of the European Commission?

cent hold this view of Japan and the US respectively.

Countries closer to the nascent market economies of eastern Europe take a more serious view of competition from this region. German, Belgian and Dutch business leaders see eastern Europe as a greater challenge than China, Japan or the US.

Forty-three per cent of Belgian respondents see eastern Europe as a serious threat, with 40 per cent of those in the Netherlands and 26 per cent in Germany taking this view.

German and British companies are considered most likely to succeed in cutting produc-

tion costs and increasing competitiveness during the next five years. Spain and France are generally expected to fare less well.

However, underlying doubts about the German economy are highlighted by a significant minority of respondents - 23 per cent - who believe Germany will achieve the least success in cost-pruning.

Forty-one per cent of respondents believe Germany will fare best at reducing costs, with this view most widely held among German, Spanish and Dutch executives.

The UK is regarded as the next most successful cost-cut-

ter, with 21 per cent of executives supporting this view.

German, Belgian and Spanish participants are most confident that Europe's worst recession since 1975 will give way to modest economic recovery this year - a view held by 78 per cent, 76 per cent and 71 per cent respectively of the three countries.

Even the relative optimists, however, mainly believe that this year's growth in EU countries will be below 1 per cent.

In line with diminished growth prospects, 45 per cent of respondents say they will reduce their workforces this year, with only 10 per cent

expecting an increase and 44 per cent intending to keep staff unchanged.

Fifty-two per cent of manufacturing companies plan job cuts, while the proportion in service industries is only 33 per cent. The proportion of companies planning to reduce staff is highest in Germany (55 per cent), the Netherlands (50 per cent) and Belgium (48 per cent).

Executives' commonly lack detailed knowledge of the Delors white paper on growth and competitiveness. Only 21 per cent say they are familiar with it; of these, 70 per cent say it is "fairly good" or "very good". Reaction is most positive in Germany, Italy and Spain, but more sceptical in Britain and France.

Business leaders display disappointment with the fading quality of national political leadership, as well as a lack of enthusiasm for EU institutions. Forty-one per cent say the quality of political leaders has deteriorated during the past 15 years, while 36 per cent say it has improved. In a solid vote against Chancellor Helmut Kohl, opinion is most negative in Germany, where 68 per cent say leadership has declined since the 1970s.

Nearly half of respondents say they do not know who they would like as the new president of the Commission next year. Buoyed by support from business leaders in their own countries, Mr Jacques Delors, the French president of the Commission - who has said he does not want to stand again - and Mr Ruud Lubbers, the Dutch prime minister, lead the poll, each with 9 per cent support.

Sir Leon Brittan, the commissioner for external economic relations, comes next with 8 per cent. Chancellor Helmut Kohl of Germany is favoured by an overall 2 per cent of respondents - but only one per cent of executives in his own country believe he would be right for the job.

The world spins
at 1670 km/h.
How do you keep up?

Economic news



CAN EUROPE COMPETE?

The challenge

A decade ago, Europe was afflicted by a fevered debate on its poor economic performance. The policy doctors decided the correct diagnosis was "Euroclerosis", their cure was completion of the single market, an idea subsequently incorporated into the Single European Act of 1987. For a time that remedy seemed effective. In the event, however, completion of the single market at the end of 1992 coincided with another recession and another bout of Euro pessimism.

This time, the European Union has devised the white paper on growth, competitiveness and employment put forward by the president of the Commission, Jacques Delors, last December. By previous standards, it is a modest document. It eschews Brussels-led legislation in favour of a menu of recommendations for macroeconomic stability, modest spending on infrastructure and small dollops of labour market deregulation.

In the title of the white paper, "competitiveness" is inserted between "growth" and "employment". This is a little misleading. Overall, an economy performs, either well or badly; the notion of competitiveness is most relevant to sectors that are exposed to the international market, particularly manufactures.

Start then with aggregate performance. Until recently, the Japanese economy grew far faster than those of the US and the EU, whose growth was similar (see chart). By contrast, the overall employment and labour productivity performances of the US and EU presented mirror images of each other: between 1980 and 1992, employment grew by 18 per cent in the US, while labour productivity rose 12 per cent; meanwhile, employment in the EU grew by only 6 per cent, but labour productivity rose by 22 per cent. The EU's superior productivity growth was wasteful, however, since it coincided with rising unemployment.

The employment record of EU manufacturing is much the same as that of the US, both showing steep absolute declines. Thus the EU's jobs failure results from relatively poor employment generation in the more sheltered service activities. The central role of services in employment is incapable, since by 1990 71 per cent of civilian employment in the US was generated by services, up from 58 per cent in 1980, while the proportion in the EU was 61 per cent, up from 59 per cent in 1980.

Within advanced economies developments in manufacturing have long had negative effects on employment, for two reasons: the volume of manufactured output has tended to rise no more rapidly than exports twice as much as that of the EU, while Japan's rose far more. Output per person in EU manufacturing also rose less than in the US and Japan. This does not reflect an even performance throughout the EU. Between 1980 and 1989, according to the OECD, manufacturing output per person rose only 15 per cent in West Germany and 29 per cent in France, but by 47 per cent in Italy and more than 50 per cent in the UK.

Meanwhile, the share of EU external manufactured exports in world exports shrank from 21.9 per cent in 1980 to 18.4 per cent in 1988 and then 17.6 per cent in 1992. The EU has also become more inward-looking: between 1986 and 1992, the share of its members' exports going to one another rose from 54.1 to 59.7 per cent.

One explanation for the poor performance of manufacturing exports must be the EU's relative emphasis on internal rather than external liberalisation. The EU has, in effect, been pursuing an import-substitution strategy, one favouring internal sales over exports.

A second explanation would be a mixture of inadequate innovation with an unfavourable industrial structure.

Magnus Blomström, a Swedish economist, notes that in 1987 the research and development intensity of US exports of manufactures to the EU was almost twice as high as in its

were close to US and Japanese levels. Yet OECD statistics suggest that productivity per hour in US manufacturing is still about a third higher than in the most advanced economies of continental Europe.

In addition, leading European currencies have experienced substantial real appreciations vis à vis the US dollar since the early 1970s. The US dollar's appreciation between 1979 and 1985 was but a blip in this trend. Other European currencies have suffered the same fate as the D-Mark, particularly the pound sterling, whose real appreciation since 1970 has been the highest of the major European currencies.

The last major issue is whether there is a link between the EU's poor overall employment generation, on the one hand, and the weak performance of manufacturing, the sector most exposed to global competition, on the other.

There is high labour costs if domestic costs are pushed progressively above market-clearing levels; employment will shrink, or at least not rise as fast as could be hoped, since capital will be substituted for labour.

In addition, the industries most exposed to international competition should lag behind the rest of the economy, as profits are squeezed.

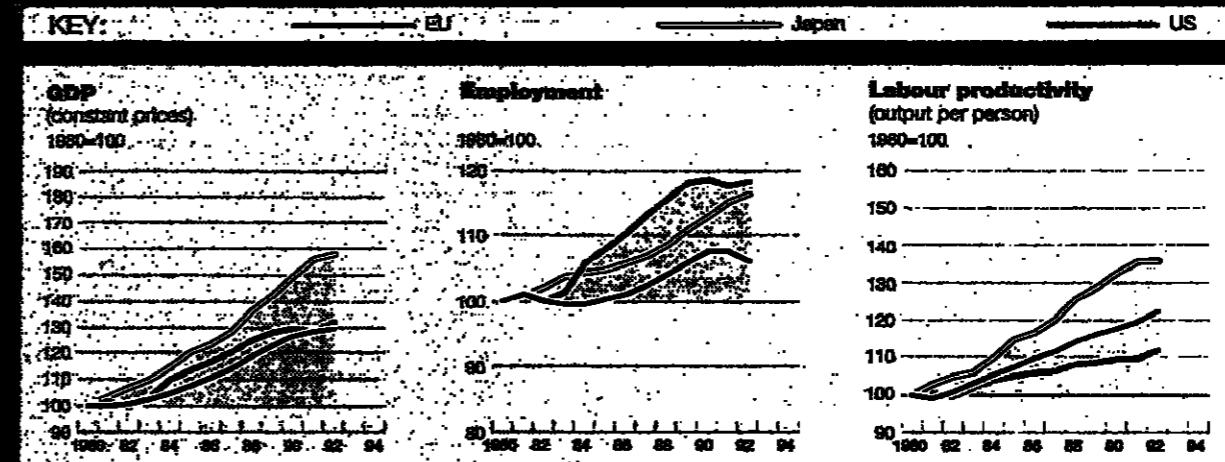
Both have happened in the EU.

Between 1980 and 1992 US average real wages (before direct taxes) fall by about 8 per cent. Over the same period, however, British real wages rose by 36 per cent, German by 22 per cent, Italian by 14 per cent and French by 13 per cent. It is easy to see why Americans voted for a candidate who promised them more "good jobs". Yet it is also easy to see why the EU has generated few jobs and its internationally competing industries have struggled.

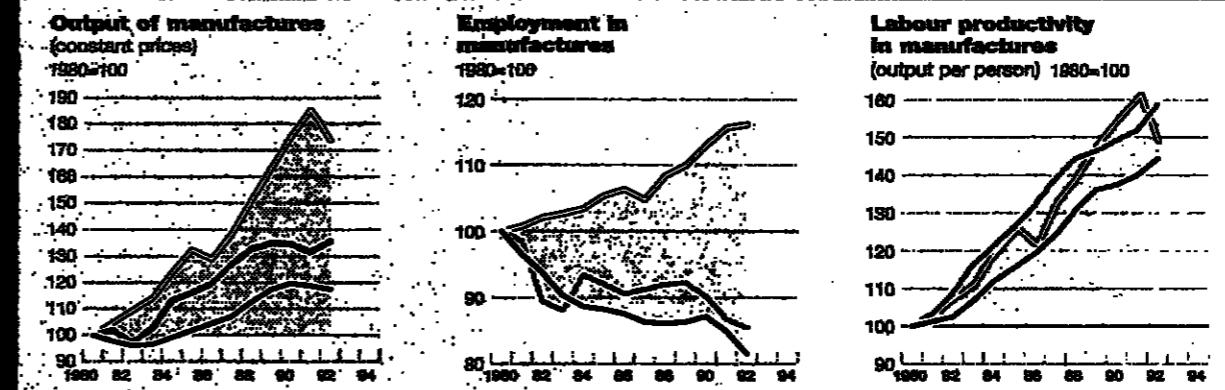
Three explanations might be advanced for the EU's high and rising labour costs in the presence of growing unemployment: first, inadequate competition, particularly for the output of its service industries; second, legislation intended to give security to workers, which reduces the competitive pressure from outsiders on insiders; finally, the relatively high burden of taxation and particularly of direct charges on labour, which European workers have been unwilling to absorb in their take home pay.

The solution to the twin problems of poor employment creation and inadequate competitiveness lies in greater competition, labour market deregulation and radical reform of the public sector. If such changes are ruled out as politically unrealistic, reality will hit its revenge. Euroclerosis will become permanent and the European Union eventually a backwater in the global economy.

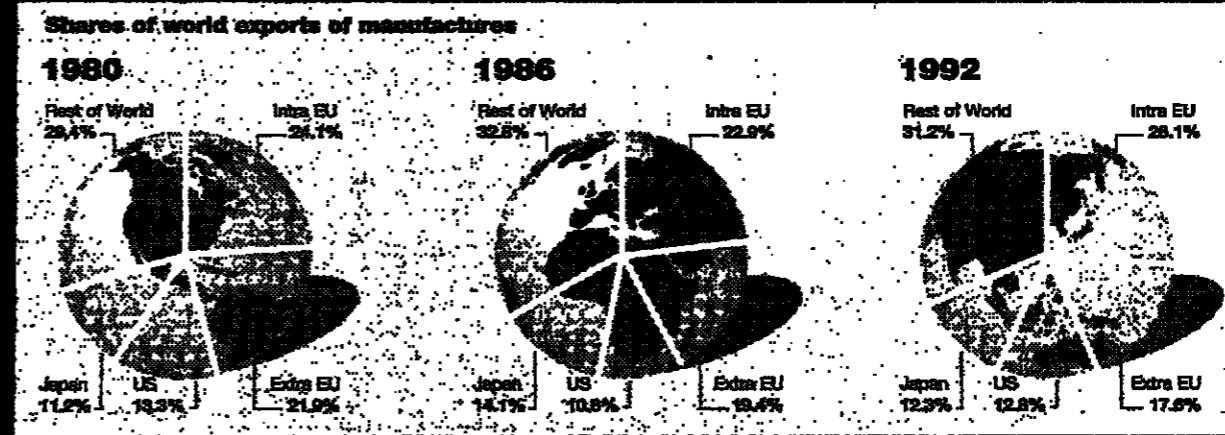
European Union's GDP performs better than employment...



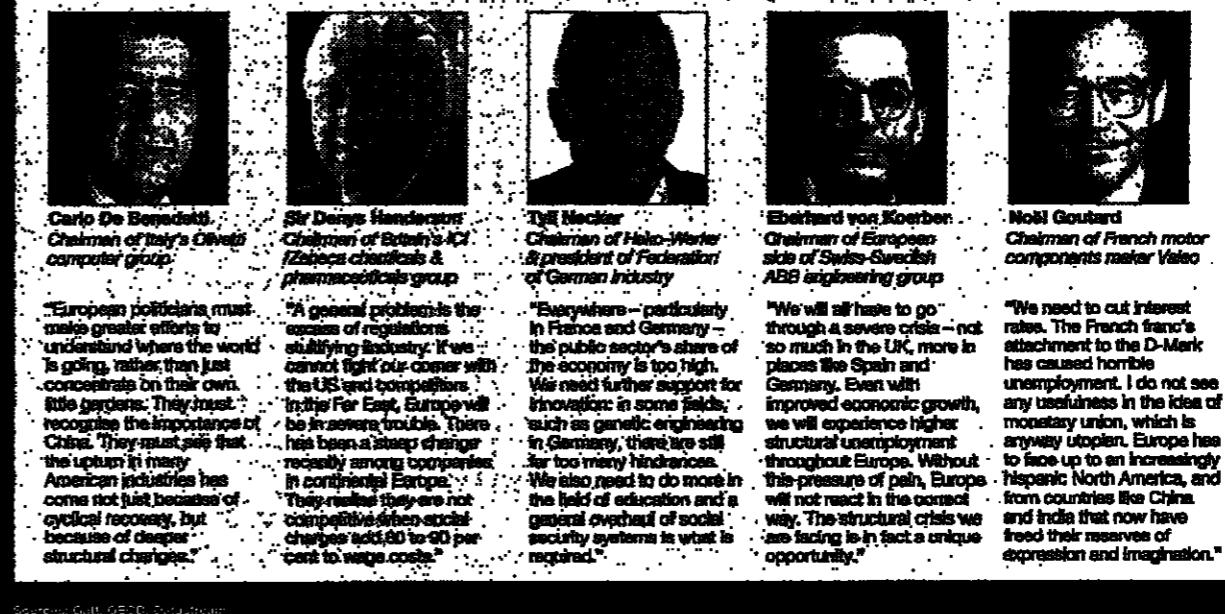
...but manufacturing output and productivity lag US and Japan...



...as its external exports lose global market share



What the industrialists think



Source: CBI, OECD, Euromonitor

Sunderland's torch of hope – or is it a flare of doom?

For optimists seeking signs of

revival in run-down north-east England, the Nissan motor company's car factory on the outskirts of Sunderland symbolises Britain's new manufacturing prowess. For rivals like Peugeot or Ford of Europe, the Nissan plant is an instrument of Japanese power, brought into the bastion of the European Union to undermine the continent's indigenous car companies. Whatever the ultimate verdict on Nissan's £200m Sunderland plant, it potently illustrates the mood of change and challenge sweeping Europe.

The precepts put into effect at Nissan demonstrate that, when competition bites, European managers and workers can radically

CASE STUDY: Nissan

Where competition bites, Europeans can adjust their attitude. Management of Nissan's UK car plant wants to outdo the Japanese.

David Marwell reports

adjust practices and attitudes. In an increasingly integrated world, foreign ownership is no bar to economic accomplishment. Nissan last year was Britain's biggest motor exporter, selling abroad 75 per cent of output.

Clad in a bright blue production

uniform, Mr Ian Gibson, 47, managing director of Nissan's UK operations, joined the company in 1984 after 15 years with Ford in Britain and Germany.

Expounding how the UK must learn from Germany – "the two great manufacturing

nations" – he says the watchwords of the roughly 4,000-strong workforce are flexibility, perfectionism and dedication.

The plant came on stream in 1986. It was the right moment to benefit from labour market deregulation in Thatcherite Britain and the country's late-1980s economic boom. Japanese capital, technology and work methods, twinned with British pragmatism and a brand new greenfield site, proved a winning combination.

"We were a pilot enterprise," says Mr Gibson. "We had no existing bureaucracy or [corporate] culture to change. Now, he says, productivity equals that of comparably sized Japanese plants.

Lean production, by definition,

sands. The company hires for its production teams – average age 23 or 24 – only those who show Nissan-style commitment.

Furthermore, Nissan is now showing it is as vulnerable to the economic cycle as General Motors or Volkswagen.

Nissan is cutting about 600 jobs through voluntary redundancies, introduced to adapt production to reduced 1993-94 European car demand. This year's output will be between 200,000 and 220,000 Primera and Micra cars, compared with 240,000 last year.

Sunderland's unemployment rate, meanwhile, is 13 per cent. When Nissan launched its last recruitment drive, two years ago, 32,000 people applied for 1,600 jobs.

Sunderland's dire employment picture adds point to Mr Gibson's contention that there are no short cuts along the gritty road to success.

He takes pride in the plant's efforts to exceed Japanese quality standards. "Our biggest competitor is not Ford or Renault. It is Nissan Japan."

Pointing to Sunderland's links with European component suppliers, as well as engineers and designers at Nissan research facilities in the UK and on the European mainland, he plays down the influence of its Japanese parent.

"We have been given no magic gift, no secret passport. We have assembled a collection of best practices where the most important questions are not technical or

mechanical, but broader management issues: how to organise people and things so that manufacturing runs well... People's approach and attitude are more important than technical skills."

In the crucial question of new car development, Mr Gibson even sees room for self-sufficiency. "If our team of British and European engineers and suppliers was to leave the company tomorrow, we couldn't build a new car. If the Japanese left, it would take 18 months longer – but we could do it."

Brave words, posing a question that only the brave can answer: Could north-east England's dark industrial fields one day raise a Japanese manufacturing culture, with out the Japanese?

Why a buoyant US and Asia pity poor old listless Europe

The view from outside

By William Dawkins, Martin Dickson, and John Burton

Europe's flagging prowess prompts surprise, criticism and – worst of all – pity from business leaders in the US and Asia. Many American executives, basking in their country's economic revival, are scathing about the Old World's inability to find the path back to growth.

Although corporate Japan is preoccupied by the country's own recession, its representatives wonder aloud about Europe's capacity

to solve its problems. Elsewhere, in east Asia's booming "tiger" economies, industrialists say bluntly that Europe will slip further in the competitiveness league unless it adopts more free market medicine.

Many US executives attribute their country's economic recovery to the creative energy of American capitalism. They view Europe, by contrast, as a soft, sclerotic society, addicted to subsidies, welfare handouts and long holidays.

"Painful as it must be, Europe needs to celebrate change," says Mr Tom Theobald, chairman of Commerzbank. "Some wonderful cultural and societal values are bottled up in European tradition, but the communication and transportation

revolution no longer allows the continent to be walled off from world competitors. Change is frightening, even in America, but Europe must master the art."

Americans acknowledge that, in sectors such as power generation equipment, chemicals and retailing, Europe remains competitive, are regarded as well behind the European operations of Ford and General Motors in productivity and cost-cutting.

Americans point to recent decisions by Germany's BMW and Mercedes-Benz to locate new factories in the southern US. This shows, they say, how European industry is trying to escape high domestic costs by moving abroad.

Japanese executives these days pay less attention to Europe, reflecting a shift in Japan's investment priorities to China and other parts of Asia. Additionally, BMW's

surprise move to buy 80 per cent of Rover, the UK motor company in which Honda holds a 20 per cent stake, has reminded Japanese businesses of the differences in corporate culture between Europe and Asia.

Mr Toyoo Gyozen, chairman of the Bank of Tokyo, says Europe faces "multiple challenges" as a result of "dangerously high" unemployment and post-cold war uncertainties. Mr Gyozen says an important priority is "to complete the reunification of Germany as soon as possible."

"United Germany is bound to play the role of an anchor in the economic and political stability of Europe. However, it didn't take much time for our German friends to discover that the task of unification was indeed a daunting one."

Mr Gyozen adds that the collapse of the European Monetary System has "maimed" momentum towards economic integration. Europe will remain a federation of nation states, he says. "Convergence of economic fundamentals must come first before artificial institutionalisation of European union."

The most outspoken advocacy of free market solutions comes from South Korea. Mr Bae Soonhoon, president of Daewoo Electronics, says: "The solution to the European malaise is simple: give Adam Smith as much chance to work as possible. Remove the paternalistic protection given to industry and workers, which in many cases is neither wanted nor needed."

"Europeans must recognise that today's comforts have been made possible by the industriousness of their forefathers, and the value of hard work must be relearned from them."

Mr SaKong Il, a former South Korean finance minister and president of the Institute for Global Economics in Seoul, says Europe has lost its sense of priorities. "It has been devoting too much time and energy to political integration. It has not paid enough attention to unemployment and other social problems. These are now the issues – and they cannot be remedied by quick-fix solutions."

MANAGEMENT: MARKETING AND ADVERTISING

Hugh Aldersey-Williams on a city selling itself as a product

Brand new Birmingham

The unveiling this week by the City of Birmingham of a new "corporate" identity raises the question: how much is a city like a company? Birmingham City Council, which represents more citizens in one body than any other city in Britain, is the latest to adopt a brand symbol as a focus for its promotional activities.

"Birmingham is a product. It is capable of being 'branded', just as Cadbury brands its chocolate products," according to the Birmingham Marketing Partnership, the organisation behind the new logo. But cities are not chocolates; they have real and complex cultural identities. Nevertheless, according to Adrian Day of Siegel and Gale, the consultants responsible for the new symbol, "The marketing of cities as brands is coming to the fore."

In the past, a city council marketing director would earn far less than a counterpart in industry, an indication of the traditional amateurism of civic promotion.

Now, commercial methods and salaries to match are emerging.

The phenomenon is especially noticeable in regional centres.

Behind the new promotional drive is Birmingham Marketing Partnership, a coalition of public- and private-sector resources set up by the Labour-controlled council last summer. "Past efforts to market Birmingham were very fragmented," says Philip Calcutt, the partnership's marketing director. "We are trying to bring some coherence." Most big businesses in the Birmingham area support the new city brand, says Calcutt. The challenge now is to persuade smaller companies to use it and use it correctly.

The implementation of a new corporate identity for a company can be tightly controlled in a way that is not possible with a city brand, and opinions differ as to how to get the best results in such cases. The NY symbol created by graphic designer Milton Glaser for the City of New York in 1976 was deliberately not protected. Anybody could use it - or misuse it. An alternative is for imprints of a country, region or city to be awarded by accreditation to comparatively few traders who can be relied upon to use it properly and thus enhance the brand.

Birmingham has chosen a middle



course. It hoped to persuade many of the small businesses at the unveiling at the International Convention Centre on Tuesday to adopt the symbol in their advertising and literature. "The broader its application, the better," says Calcutt. The symbol is to be registered as a trade mark, however, and users will have to apply the usage guidelines prepared by Siegel and Gale to ensure that it is displayed to best effect.

Birmingham Marketing Partnership's future role will be to co-ordinate projects originated by partners such as the National Exhibition Centre or the West Midlands Development Agency. For example, travellers to Birmingham for sports championships or exhibitions receive "VIP passports" entitling them to special offers in restaurants and other facilities. Such a scheme appears simple, but requires overall co-ordination.

The architecture of Birmingham's NEC, the International Conference Centre and Symphony Hall may not compare with the splendours of, say, Barcelona or Lyon - two other "second" cities which have a brand symbol. But Birmingham Marketing Partnership and Siegel and Gale agree that without the cultural and commercial qualities of Birmingham, the creation of the brand would have been a waste of time. "They realised they had the product; now they've got the expression of it," says Day.

Peperami is a bit of an animal, but it has not always been that way. It started as a rather sad salami stick with sluggish sales; by 1989 the savory snack had almost died completely, when it was withdrawn in its old formulation because of a salmonella scare.

Then, last year, advertising agency Still Price Lintas produced a £2m advertising campaign for Peperami's manufacturer, Unilever subsidiary Van den Berg Foods. An animated Peperami popped up on UK TV screens, together with the catchphrase: "It's a bit of an animal." This bit was not specified, but the character got the attention of audiences, particularly the young males at which the manufacturers were aiming the product.

The advertisements were followed by a 35 per cent increase in the volume of sales, and in 1993 the retail value of the brand reached £22.5m in the UK. A second set of ads, featuring the same animated salami on legs, is due to start in just over a week.

Justifying the expense of a second advertising campaign will hardly have been difficult for Simon Turner, Van den Berg's marketing director. He estimates that the first campaign accounted for at least a 25 per cent increase in sales; the other 10 per cent would have come from changes in distribution and the way the product was displayed.

But for other marketers, who are only too aware of the way finance directors tend to top budgets during a recession, it is not always so straightforward to develop a convincing case for spending money on advertising. Evaluating its effectiveness is not always easy and there are still clients, as well as agencies, who rely on instinct and a prayer.

Says Janet Hull, director of advertising effectiveness at the Institute of Practitioners in Advertising: "All of us know cases where gut-feel has ruled." The IPA is planning an education campaign intended to increase the agencies' and clients' sophistication in this area.

Hull emphasises that it is vital to establish what is being measured from the outset. For example, the advertising of a new product would be expected to lead to a sharp increase in trial by consumers; for a well-established brand, the aim might be to bring it up to date or broaden its reach; for a mature brand, success might be limited to slowing the rate of decline.

An illustration of how advertising can add value to a new product is provided by the campaign surrounding the launch of the Volkswagen Golf Mark II in 1984. The usual cycle of car launches is that a new model - unless it is truly innovative - has an advantage in the market for, at most, about three years and is then superseded by another



From sad salami to "a bit of an animal": Peperami's £2m campaign was the main factor in a 35 per cent rise in sales volume

Gambling on a gut-feeling

Diane Summers explains why spending substantial amounts on advertising is not always easy to justify

maker's new model.

Volkswagen's aim with the Golf Mark II was to use advertising to extend this initial advantage beyond the three-year mark. It had to do this without the bonus of the new car being particularly innovative - indeed, the motoring press expressed disappointment that the new model was so conservative.

Following two highly-acclaimed ads by agency BMP DDB Needham, which ran in eight bursts on television between 1988 and 1989, market share did, indeed, carry on increasing for six years, dipping in the seventh because of supply problems. The ads, explains BMP DDB Needham, were centred on the driver of the car, rather than the car itself, "breaking the product-focused rules of the market".

According to VW, an advertising outlay of £10.5m during 1988-89 produced extra sales of nearly 37,000 cars and additional gross profit of about £30m. Research confirms that these extra sales did not result from lower prices, lack of competition or improved distribution.

The case for the part advertising had to play in the sustained sales of the car was set out in 1992 in a

prize-winning submission for the biennial advertising effectiveness awards, which are run by the IPA, though largely judged by representatives of industry. The closing date for this year's awards is June 1 - Van den Berg and Still Price Lintas plan to enter Peperami.

The overall winner of the 1992 awards was another campaign by BMP DDB Needham, this time for the National Diary Council which was trying to slow down the sharp decline in demand for doorstep deliveries of milk. The success of the campaign demonstrated the potential effectiveness of advertising when a mature market finds itself under pressure.

In 1980, nearly 90 per cent of households had milk delivered; just 10 years later, social and demographic changes, but most of all, fierce price competition from supermarkets, forced the figure down to 68 per cent. Milk deliveries were losing 1m customers a year and it was estimated that, if the trend continued, there would be nothing left of the market within 12 years.

The advertising agency rejected the idea of trying to recruit new customers and concentrated instead on those who were on the brink of cancelling deliveries. The beginning of the slippery slope towards cancellation was found to be the point when consumers started to buy some of their milk, perhaps at the weekend. These consumers were targeted with TV ads which focused on the convenience of having milk delivered, rather than carting it home.

From January 1990 to April 1991,

the milkman's share of the market declined at an average of 0.43 per cent share points per month; from May to December 1991, which coincided with the advertising campaign, there was a decline of just 0.01 percentage points. It was established that no other factors were behind the stabilisation in sales.

The judges of the effectiveness awards concluded: "Whatever the future for home delivery, the advertising monies spent to date by the industry have been paid back handsomely." As Hull points out, marketing directors armed with this proof - only possible to provide when measures of effectiveness are built in to a campaign - will be the best-equipped to fend off the finance director when times are tough.

Good ad for the industry

Saatchi & Saatchi, the beleaguered advertising agency, can take some comfort from figures due to be published tomorrow in Campaign, the advertising industry journal.

Saatchi has lengthened its lead over all other UK agencies, with a 16 per cent increase in billings for 1993. This appears to have been achieved at the same time as a 3 per cent cut in staffing.

Unfortunately this performance is not matched by the agency in the US, where Charles Scott, chief executive of the group, is wrestling with the structure and attempting to attract new business. Just days ago it was disclosed that Bob Kennedy, the former US Saatchi chief, had received a \$1m pay-off after just a year in the job.

Overall, the Campaign figures show significantly higher billings for the top UK agencies, reflecting, says the journal, advertisers' growing confidence in the economic recovery. The increase, as measured by the Register-Meal tracking group, was 11 per cent during the year.

In second place, behind Saatchi's £264m of billings, comes Ogilvy and Mather, part of the WPP group, with a 6 per cent increase to £197m. J Walker Thompson, also part of WPP, slipped this year from second to third place in the billings league, with £185m - a 5 per cent drop on 1992.

Abbott Mead Vickers climbed from eighth to fourth position, with a 28 per cent increase to £180m.

Other strong performances during the year were from Kevin Morley Group (up 51 per cent); Butterfield Day Devito Hockney (up 75 per cent); and Howell Henry Chaldecott Lucy (up 72 per cent).

Saatchi was not the only agency to achieve a productivity increase last year: across the top 30 agencies, productivity increased by 15 per cent from billings per head of £320,000 in 1992 to £397,000 last year.

Diane Summers

Bailey

Bailey ICS plc

The Best Team in Process Control!



BAILEY ICS plc - AN UNQUALIFIED SUCCESS STORY!

Since our establishment in modern custom-designed facilities in Telford, Shropshire, we have effectively doubled our turnover every year, and in the current part of the fiscal year, that trend shows the same substantial rate of growth.

Bailey ICS plc was originally formed to design and manufacture high technology control and monitoring systems to the United Kingdom's process industries - oil & gas, petrochemicals, power generation, chemicals & pharmaceuticals, and countless other industrial applications.

Not only has the level of contracts been outstanding, we have also triumphed in markets outside the United Kingdom. The export element of our sales has increased from an original figure of 21% to an impressive 72%.

Bailey ICS has created over two hundred and fifty new jobs in the Telford area, by expanding our original team of fifteen to a current complement of three hundred, and - like our turnover - this number will continue to rise to handle the increasing level of sales.

All this has been achieved in a fiercely competitive international environment. An arena in which the world's leading technologies are promoted with an aggression which reflects the scale of the investments involved - as well as the urgent need for the reliability of the installation and the safety of its operators.

We at Bailey ICS look forward to the continued challenge of keenly fought international markets. Recently, we are expanding our operation still further by acquisition of companies with skills which compliment our own.

We have installed our highly successful INFI-90 distributed control systems throughout the world. And to serve our important Middle East interests we have set up a sales, administration and training office in Abu Dhabi.

Blue Chip contracts have been achieved in: The United Kingdom - including the North Sea oilfields • Abu Dhabi • Belgium • The Peoples Republic of China • France • Greece • Holland • Indonesia • Italy • Luxembourg • South Africa • Taiwan and currently, work is progressing on a control and monitoring system for an unmanned power station in Malaysia.

BAILEY ICS plc

Hortonwood 37, Telford,
Shropshire TF1 4GT
Telephone: 0952 670477
Facsimile: 0952 670455
Telex: 350118

2.4 MILLION

2.0 MILLION

1.1 MILLION

1.2 MILLION

2.5 MILLION

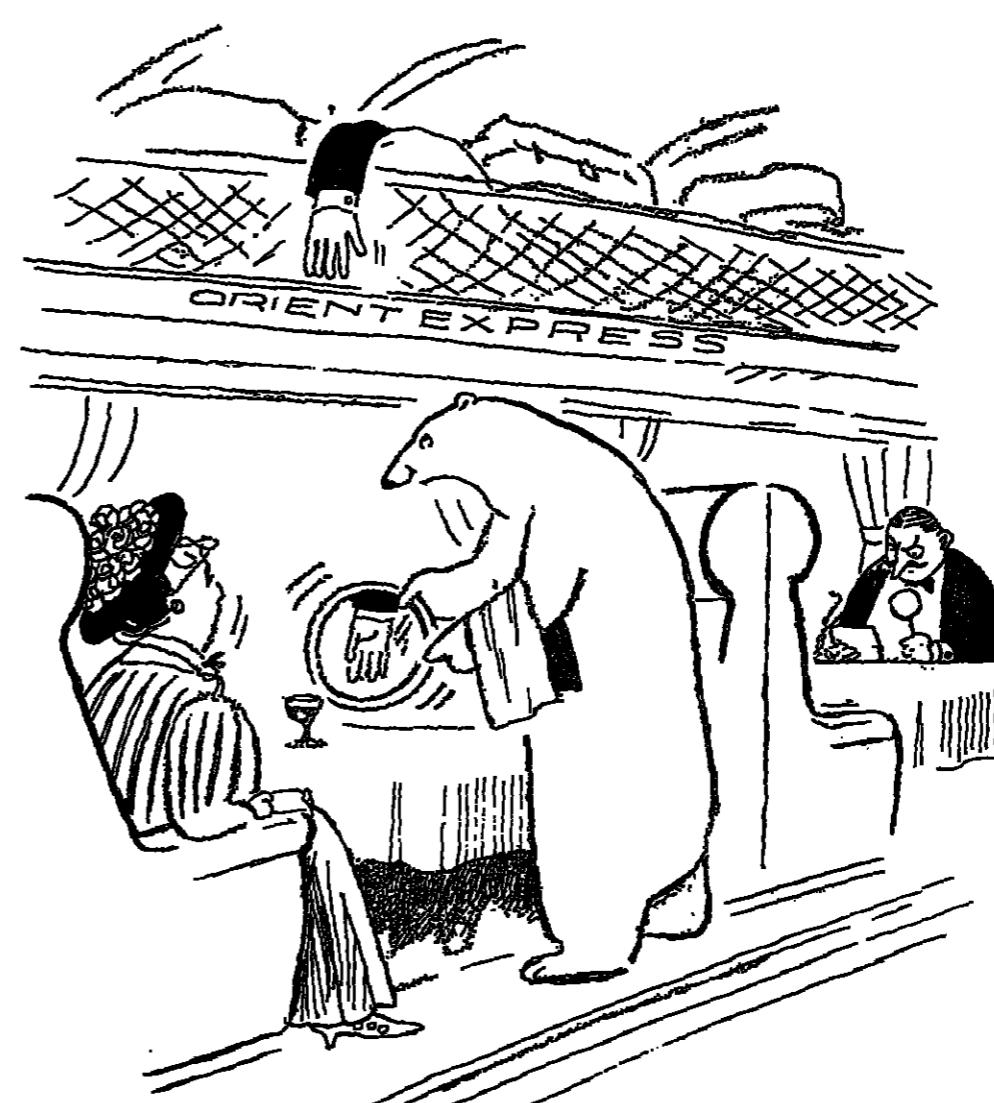
1988/89

1989/90

1990/91

1991/92

1992/93



"Need a hand, Mrs. Christie?"

More than ever before, discerning investors are on the lookout for clues that will enable them to optimize their returns. That's where Bank Julius Baer comes in. For sound investment advice based on decades of market experience. Plus customized support, when and where you need it. Looking for a private bank that takes a hands-on approach to asset management?

Put a Baer on your side too.

JBCB

BANK JULIUS BAER

THE FINE ART OF SWISS BANKING

Zürich, Bahnhofstrasse 26, CH-8010 Zürich, Tel. (01) 228 51 11; London, Bevis Marks House, Bevis Marks, London EC3A 7NE, Tel. 0171-623 4211; New York, 330 Madison Avenue, New York, N.Y. 10017, Tel. (212) 297-3600; San Francisco, Los Angeles, Palm Beach, Montreal, Mexico City, Hong Kong, Geneva, Paris, Bern, Zurich, Frankfurt.

A Member of SEB

Theatre

Wesker's 'Kitchen'

"If you can't stand the heat, stay out of the kitchen." On the other hand, President Truman's motto always seemed like an invitation to get into the thick of it; so it is with Stephen Daldry's magnificent revival of Arnold Wesker's play at the Royal Court.

Even the theatre has been transformed. Part of the audience sits on what used to be the stage. The huge kitchen is placed in what was once the front stalls. Excitement rises on the moment of entry.

The Kitchen, first performed without decor in 1969 and then in its present full-length version in 1981, can be seen on several levels. First, it is a piece of triumphant theatricality: a cast of 28, bitching, quarrelling, joking, loving, occasionally running amok but usually getting on with the job of dishing up meals for a busy London restaurant.

No food is served; even Wesker recognised that cooking on stage would be impractical. All that is mimed. For the rest, all the implements are there and all the staff in their strange hierarchy: kitchen porters, waitresses running in and out, pastry cooks, the chef and sometimes the restaurateur. The production is worth seeing for this versatility alone.

The interchanges never stop, even when lunch-time demand is at its peak: an odd irritation here, a social comment there, a few broken plates, yet somehow the service goes on. Watch, for example, the riveting performance by the perpetually smoking Annette Badland in the minor part of Bertha, a vegetable cook. I single her out partly because, in this theatre in the round, she worked close to where I sat; if the other small players are anything like as good, the production is even better than I have suggested.

The surprise is that the underlying symbolism remains effective. It works because it is unobtrusive. The other meaning of the kitchen ovens is clear without being overstressed. A dark-looking Cyprus called Gestapo in the kitchen quarrels with one of the Germans, but they more or less patch it up. More strikingly, the German Peter - the boiled fish chef and the main character in the piece, played by Christopher Fulford - makes it up with the Jew.

There is an Irishman called Kevin (Dermot Kieran) who works on fried fish and an English tramp (Sam Beazley) openly borrowed from Harold Pinter's *The Caretaker*. All these characters act together: all have dreams, like Michael the hamburger chef who imagines the football score Leyton Orient 18, Arsenal nil.

The ageing restaurateur played by Ric Morgan makes his main appearance towards the end wondering what has gone wrong when the place blows up. He has paid high wages, done his best to serve his customers and is plainly Jewish. Yet nothing is rubbed in and there is no preaching. *The Kitchen* has stood the test of time: under Daldry's loving treatment it has matured. This is a very humane play.

Malcolm Rutherford

Is it good to be gay? For Britain, the sight of Hollywood and the House of Commons jumping on the same bandwagon in the same week must be the most startling - and/or stirring - of modern times. Westminster gives us a new age of consent. Timetown with *Philadelphia* gives us a new age of moviegoing awareness. And even Uncle Oscar has clambered on the zeitgeist, with a best actor nomination for the film's star Tom Hanks.

Hanks has this writer's vote. His believability as an AIDS-ravaged, jobless lawyer gives shape and measure to the film's at times flood-level sentimentalism. The first mainstream US movie ever to tackle AIDS, *Philadelphia* is directed by Jonathan Demme as if he had been abducted by Gay Lib and forced to make amends for his *Silence Of The Lambs*. You recall that brouhaha: film pilloried by big-gays right up to Oscar time for its picture of a (seemingly) homosexual serial killer.

Philadelphia takes a lawyer and crosses out "seemingly." Hanks's face already shows the tell-tale blots of Kaposi's Sarcoma when a job superior asks "What's that on your forehead, pal?" Hanks mutters something about squash balls, but we know better. He is losing weight; his gay friends are offering make-up tips ("Tahitian bronze" to hide the lesions); and the film is offering captions like "Nine days later" to stress that this is ticking time-bomb territory, where love and illness meet in a countdown to apocalypse.

While half our brain hardens itself to the threat of hyperbole, the other half senses something wonderful here. Ron Nyswaner's script plots the film as a legal suspense story, using courtroom scenes to resolve Hanks's unfair dismissal suit against the firm that has soon pushed him off the payroll and torn up partnership promises. This is just the populist approach - what filimgoer resists a trial? - to capture all those gay-rights-resistant audiences in America's Bible belts or Britain's own bigotry zones.

Hanks's co-star Denzel Washington adds another twist to the plot. He is the radical black lawyer who agrees to be Hanks' legal Galahad, even though the one flaw in Mr W's liberalism is a tendency to homophobia. While we are tuning to much during Hanks's big self-revelation scene - a surely-illfantasia in which our heartless hero expounds the Maria Callas aria keenest from his CD-player while he "dances" with his striped stand - D.W. looks on with a blend of cautious scepticism and heterosexual high anxiety. (By the film's final fade, of course, he has resolved his problems and become as mushy as the rest of us).

To have made this character a black was a touch of genius. It means that Mr and Mrs Intolerant Filimgoer, if they want to make an anti-gay alliance with one of the film's characters, must do so with a member of another "minority" they



Tom Hanks as the AIDS victim with his homophobic legal Galahad, Denzel Washington, in Jonathan Demme's *Philadelphia*

Cinema/Nigel Andrews

A cruise into time-bomb territory

might not be on kissing terms with. Only alternative: to side with the bigwig bigots (Jason Robards and Co) who spend the movie's second half pinned to their attorney's table while the camera tricks them for guilty zones.

Philadelphia knows every trick and plays it. But it will still send off the stoutest cineastes sniffing from the theatre. Its heart is in the right place and whatever else may be sorcery or special pleading, Hanks is the real thing: no sentimental martyr but a messy, plausible collage of rage, bewilderment, self-pity, resignation and gallows humour. That pucker-ited baby face, that elastic voice with the built-in shrugs, presides over a convincingly wasted body: one from which Hanks shed 30 pounds for filming, in acting's most heroic dietary crash-course since De Niro went the other way in *Raging Bull*.

Philadelphia comes with a big, bold, balls-and-whistles subject. "Ah, an AIDS movie!" everyone can say. But what is *Kafka*, the second film from director Steven (see, *Des and videotape*) Soderbergh, about?

Limping into London two years after it was made, this Prague-filmed fantasy about Franz K (Jeremy Irons) and the Gothic adventures he might have had if he had been a fictional character, chasing murderers, mutants and mad doctors, is like two hours on a free-association couch in the "K" section of the Great Literature library.

Screenwriter Len Dobbs must have said "Kafka" to himself and then gone berserk at his mental word processor. He gives us vast chitter-chick offices, a pair of minister twins; Theresa Russell as one of FK's standard-issue teasing heroines; Alec Guinness and Ian Holm as assorted authority figures; and a riot of cobbled streets, graveyards and beetling castles. What we do not have is a plot, unless you count the jumble of conspiracy shenanigans that climax somehow in a castle laboratory. Soderbergh and Dobbs may feel they must pay their dues to German Expressionism, but why should we pay to watch? We the quickly - and a perplexed-looking Irons looks as if

PHILADELPHIA (12) Jonathan Demme

KAFKA (15) Steven Soderbergh

COOL RUNNINGS (PG) John Turturro

THE PELICAN BRIEF (12) Alan J. Pakula

he tired even more quickly - of the in-joke names (Munra, Orlok) and invocations of art gone-by.

Other choices this week are the non-pretentious *Cool Runnings* and the sonnally zigzagging *The Pelican Brief*. The first is all about the Jamaican bobsled team that made history when they competed at the 1988 Calgary winter Olympics. Four sun-black West Indians, played by actors whose names seem to have fallen off a Scrabble board, parky their home-town sprinting and go-kart skills into the art of hurtling down snow chutes.

A film that might have been "inspirational" proves "inspired". Debut director John Turturro has a comic timing that Hollywood veterans might envy, and the script rattles around like a crowded bobsled racing sharp corners. Boldest touch of all was to cast fat and funny John Candy as the team's trainer, an ex-Gold Medal winner, and then to fill him with an sour, abrasive, world-weary wit worthy of Walter Matthau. A surprise delight.

Neither of those words suggests itself for *The Pelican Brief*. You remember the twists and thrills in the John Grisham-based *The Firm*? Repeat here, with diminished returns. Julia Roberts is the fledgling lawyer who flies straight into a Giant Conspiracy, beginning with the murder of two Supreme Court justices. And the supporting characters are famous Hollywood names pushed unceremoniously into the victim or villain lobby - Sam Shepard, John Heard, Robert Culp - while the plot dashes through every picturesque power-corridor it can find, ending up at the White House. The only character you believe in

is Denzel Washington as Miss JR's newsman friend, flying out from *Philadelphia* to sketch in another sharp-nosed knight errant. As for Roberts herself, I never felt I was watching a frightened truth-seeker, more an actress drowning in too much plot. Alan J. Pakula, who could direct films like this in his sleep (*All The President's Men*, *The Parallax View*), seems to have done so here.

Finally, a brief hat-doffing to the success of these islands at the recent Berlin Film Festival. The Golden Bear for best film placed its paw on *In The Name Of The Father*. The Golden Bear for best actress hugged Crispy Rock in Ken Loach's new *Ladybird, Ladybird*. (Mr Hanks got best actor for *Philadelphia*). And Loach himself won the International Critics Prize for his truth-based drama that for all its bureaucracy-walking OTT tendencies - multiple mother (Miss Rock) keeps losing babies to overzealous social workers - had more energy than all the other films in Berlin put together.

English Touring Opera

A 1930s 'Bohème'

Thomas de Mallet Burgess is

no exception, though such a limited budget for the sets (Martin Johns the designer) may have forced his hand. His Mimì and Rodolfo are not trenchantly poor, beautiful people.

Mimi is a plain girl, who wears sensible shoes and has to put on glasses to look for her lost key. Her chubby Rodolfo, in a drab brown jacket and striped pullover, dresses for homely warmth, not to look the archetypal poet.

All this makes it easier for the central couple to touch the emotions. Christine Bunning catches the awkwardness of shy Mimì, less convincingly her fragility, and sings the music strongly with unfailing, sure tone. Geraint Dodd is a husky-voiced Rodolfo lower

down, brighter and easier at the top, which is a bonus in a British tenor. They play sensitively together. The dominant Bohemian is Adrian Clarke's Marcello, irresistibly sung, an honest sort of fellow who can look a friend in the eye when the going gets rough. Majella Cullagh matures into an appropriately sensuous-minded Musetta for him by the end. Jonathan May's Colline and Meurig Davies's Schaunard have to provide the fun, the latter with Hitler-esque moustaches. Their scenes together go nimble under Martin André's light-weight direction.

The reference they make to Hitler is meant to have a point. The production has shifted the period forward a century to the 1930s, though not for any obvious reason. A lot of play is also made over the Parisian locale, with army officers and gendarmes roaming the streets. Quite why a nun should drop in for an evening of transvestite fun at the Café Momus I do not know, but never mind. The production has given us believable people who could live anywhere, and that is more important.

The same strength distinguishes the production of Donizetti's *L'elisir d'amore*, with which the Puccini is playing in tandem. Sometimes one can go months without seeing real people on an operatic stage. English Touring Opera offers that particular pleasure twice over. It deserves good audience around the country.

Richard Fairman

Sponsored by Barclays Bank. At Sadler's Wells until February 26, then on tour

If it's February it must be Clapton at the Albert Hall. "Old slow hand" has returned for the eighth successive year for a string of dates which have become as ritualistic as the Proms. The crowd stays the same - City types who jog embarrassingly out of time with the music; the songs are predictable, culminating in "Layla", at which the committed believers rush to the front to make a Mass of it;

and the man is unchangeable, as ordinary as his guitar playing is out of this world.

Yet there are always subtle differences. This year Clapton is pared down to minimalist jeans and T-shirt, crew cut and glasses, to go with his current preoccupation with the blues. He begins unplugged, static, and solo on a chair. Then as the blues roll the stage fills with musicians, obviously professionals because they are weighed down in black suits. Clapton indulges himself out-

rageously as he pours out the best of Elmore James, Howlin' Wolf and the rest of the sad bunch of travelling men. A good blues, like "Hoochie coo-coo chick", hits the spot, but there comes a point when you cannot take any more misery. Clapton tests the loyalty of his fans before relieving the gloom with bringing on the girls and the brass and letting go with "White Room". This is what the audience expected and lays back, in its turn, to be indulged.

It was not to be; well, only briefly. Clapton did go back to basics with an intimate "Tears in Heaven", which now seems

less maudlin and more heart-felt, but then the blues got a grip again. In a way it matters little. Clapton is in staggering form as a guitarist. Just as you can be tone deaf and wonder at Stern on the violin or Horowitz on the piano, so Clapton's genius is transparent as his guitar speaks the sad music.

There is a feeling that the Clapton concerts have become an event for those chasing the place to be rather than for the fans who have kept the faith since proclaiming Clapton as God in the 1960s. When he sings "Wonderful Tonight" just one couple of romantics held aloft their lighters afame. By his musical professionalism Eric Clapton has made the atmosphere at the Albert Hall no different from that conjured up by the most acclaimed classical maestro. It is a memorable experience, but it is not rock and roll.

Antony Thorne

INTERNATIONAL ARTS GUIDE

ATHENS

Megaron Tonight: Greek choral works. Tomorrow: Sonja Theodoridou song recital. Sat and Sun: Dimitris Sgouris is piano soloist with La Camerata chamber orchestra. Mon: Leda Messarou piano recital. Next Wed: ERT National Symphony Orchestra and Chorus. Next Thurs: Kataliki Ricciarelli song recital (01-728 2333/01-722 5511)

BARCELONA

Palau de la Música Sat evening, Sun morning: Czech Radio Symphony Orchestra in works by Sibelius, Smetana and Martínu. Sun evening: Andorra National Chamber Orchestra. Mon: Leda Messarou piano recital. Next Wed: ERT National Symphony Orchestra and Chorus. Next Thurs: Jessie Norman (268 1000)

BOLOGNA

Teatro Comunale Mon: Marco

Boni conducts Concertgebouw Chamber Orchestra in works by Elgar, Stravinsky, Strauss and Andersen. Tues (Palazzo del Congresso): Compagnie Préface in choreographies by Angéline Preljocaj. The next opera is Janacek's *The Makropulos Case*, opening March 12 with Raina Kabaivanska as Emilia Marty (Biglietteria, Ente Autonomo Teatro Comunale di Bologna, Largo Respighi 1, 40126 Bologna. No telephone bookings accepted. For information, call 051-529999)

LONDON

THEATRE

- *The Life of Galileo*: a new version of Brecht's masterpiece directed by Jonathan Kent with Richard Griffiths in the title role (Almeida 071-359 4404)
- *An Absurd Turkey*: Felicity Kendal plays a harassed wife and Griff Rhys Jones a frantic bachelor in Peter Hall's enjoyable production of Feydeau's *Le Dindon* (Globe 071-494 5065)
- Peer Gynt: Japanese director Yukio Ninagawa, noted for his spectacular visual effects, tackles Ibsen's imaginative epic in a production running from March 3 to 12. Michael Sheen plays Peer Gynt from boy to old man, with an

international cast in Frank McGuinness' English version (Barbican 071-638 8891)

CONCERTS

South Bank Centre Tonight: John Eliot Gardiner conducts Philharmonia Orchestra and Monteverdi Choir in works by Grainger, Elgar and Holst, with cello soloist Steven Isserlis. Tomorrow: Gennady Rozhdestvensky conducts RPO in Haydn, Schubert and Bartók. Sat: Hilary Davan Whetton conducts chorals works by Mozart and Haydn. Sat (Purcell Room): Nash Ensemble plays works by Oliver Knussen and Simon Hoff. Sun afternoon: Arturo Pizarro piano recital. Mon: Gidon Kremer and Martha Argerich play Beethoven violin sonatas. Tues: Fou Ts'ong piano recital. Wed: Lou Rawls. Next Fri: Simon Rattle conducts CBSO (071-928 6800)

MADRID

Auditorio Nacional de Música Tonight: Wolfgang Weigl guitar recital. Tomorrow, Sat, Sun: Aldo Ceccato conducts Spanish National Orchestra and Chorus in works by Petrossi, Stravinsky and Tchaikovsky, with piano soloist Brigitte Engerer (01-337 0100)

PALERMO

Teatro Massimo The next opera production is a double-bill pairing Monteverdi's *Il ballo delle Ingrate* with Purcell's *Dido and Aeneas*, conducted by Alan Curtis and staged by Pier'Alli, with casts including Beniamino Cullen and Debora Beronesi. Opens next Tues, March 14; Jessye Norman (071-638 8891)

PRAGUE

Jiri Belohlávek conducts Czech Philharmonic Orchestra tonight and tomorrow at Dvorak Hall in Raiffeisen Kubelik's Invocations, Sibelius' Violin Concerto (František Novotny) and

ARTS GUIDE

MONDAY Berlin, New York and Paris

TUESDAY Austria, Belgium, Netherlands, Switzerland, Chicago, Washington

WEDNESDAY France, Germany, Scandinavia

THURSDAY Italy, Spain, Athens, London, Prague

FRIDAY Exhibitions Guide

European Cable and Satellite Business TV (Central European Time)

MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY NBC/Super Channel: FT Reports 1230

TUESDAY NBC/Super Channel: FT Reports 0745, 1545, 1815, 2345

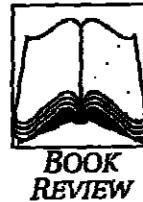
WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 0745, 1315, 1915, 2345

SUNDAY NBC/Super Channel: FT Reports 2230

SATURDAY NBC/Super Channel: FT Reports 0430, 1730

Northern exposure for the unskilled



In Britain, a highly qualified professional such as a university professor earned seven times the average wage and probably employed two full-time servants. Now he or she earns about twice the average wage and might employ someone to clean once a week.

Part of the thesis of Adrian Wood's disturbing book is that levels of inequality in the developed world are not experienced for 50 years are being re-established as a result of economic convergence between rich and poor countries.

For most of the period since the second world war there has been a steady increase in the income of all citizens in the developed world. Though there have been large differences between the passengers, the ship of state has sailed ahead with everyone on board.

Adrian Wood believes that the rich and the poor in developed countries are now in different boats, one rising and one sinking. Like Robert Reich, the US labour secretary, in his book *The Work of Nations*, Wood says the dividing line is no longer between capital and labour but between skilled and unskilled.

Wood's book is part of a growing body of work on inequality, which seeks to explain the slump in demand for unskilled labour in developed economies, manifested in falling real wages for many American workers and persistently high unemployment in Europe. But what distinguishes it from the received wisdom is that it places trade with developing countries, rather than technological change, at the centre of the explanation.

The argument is summed up by the author with typical clarity in the first paragraph: "Expansion of trade has linked the labour markets of developed countries (the north) more closely with those of developing countries (the south). This greater economic intimacy has had large benefits, raising average living standards in the north, and accelerating development in

NORTH-SOUTH TRADE: EMPLOYMENT AND INEQUALITY
Clarendon Press, Oxford
432 pages, £45

north no longer competes. Not all of these arguments carry equal weight. The observation that northern companies have introduced new production methods raises the question of why they were not doing this anyway. If it was profitable to do so. And with only 18 per cent of employees in Britain working in manufacturing, it seems implausible that such a far-reaching impact on overall job levels should be conducted through such a small group.

Why, in any case, is this shift in world trading patterns occurring now? Supporters of the trade case, such as Wood, say that a large gap opened up between wages in the developed world and the underdeveloped world in the century to 1960, and that a combination of technology (containerisation), politics (the end of empire and the removal of trade barriers) and education (the trebling of literacy rates in the past 30 years) has only allowed this gap to be exploited by the south relatively recently.

Supporters of the technology case as an explanation for inequality can, just as convincingly, point to labour-saving innovations, such as robotics, which did not exist until a few years ago. Nevertheless, Wood has eloquently raised the profile of trade in the debate about skills, equality and employment. Rather disarmingly, he accepts that the technology argument might be equally plausible, but as a strong opponent of protectionism, his policy prescriptions remain the same.

The solutions are familiar but well argued: more help for unskilled workers to acquire skills, and income supplements for low-paid workers. The taxes to finance such initiatives should not destroy the incentive to acquire skills.

The justification for intervention by governments is that it is unfair that the poorer members of northern society should suffer as a result of changes which benefit the majority. Those who suffer can also make life unpleasant for those who do not. It is preferable, says Wood, to be taxed than to be mugged.

David Goodhart

Whatever the problem, you'll find answers at CeBIT '94. The world's biggest international fair for office, information and telecommunications technology offers innovative thinking and solutions on a grand scale. It would be unthinkable to ignore it.

SEE IT SOLVED AT CeBIT '94

* INFORMATION TECHNOLOGY
NETWORK COMPUTING
CIM
SOFTWARE
TELECOMMUNICATIONS
OFFICE TECHNOLOGY
BANK TECHNOLOGY
SECURITY EQUIPMENT
RESEARCH

HANNOVER 16.-23.03.1994

CeBIT
WORLD CENTER
OFFICE - INFORMATION
TELECOMMUNICATIONS

DEUTSCHE MESSE AG, HANNOVER GERMANY

Further information:
Arnold Rostemeyer, 25 Hurst Way, South Croydon, Surrey CR2 7AP, Tel: (081) 6889541, Fax: (081) 6810049

Finance ministers from the Group of Seven leading industrial countries are to seek assurances this weekend that Russia is taking action to avoid hyperinflation and control budget deficits.

They have already been given their answer by the head of the Russian central bank, Victor Gerashchenko (who is a one-man refutation of the more simple-minded case for central bank independence). Gerashchenko has said that the Russian government would have difficulty in keeping its 1994 deficit below two or three times the 1993 level, when inflation was 900 per cent.

If you think that these rates of credit creation and inflation brought any growth, take a look at the table showing real gross domestic product falling by double-digit percentages in each of the past three years. It is hardly surprising that the extreme nationalists and renamed communists did so well in the recent Russian parliamentary elections.

At this point the whole sad story becomes ammunition for another ideological debate in the west. One school of thought would use these estimates rather bitterly to count the cost of western-sponsored reform. Another would use them to underline the costs of avoiding real reform.

A spirited exposition of the first point of view is provided by the Oxford political philosopher John Gray, in a booklet entitled *Post Communist Society in Transition*. Gray, who was once the authorised expositor of Hayek, now attacks western governments for "a species of free-market fundamentalism" in their approach to former communist countries. He calls the prevailing attitude "not only intellectually indefensible; it is politically frivolous and dangerous in the highest degree".

One of Gray's strongest points is that by far the most powerful forces in the former communist countries have been nationalism and religion, which none of the schools of reformers foresaw or took into account. His avowed purpose is to go through all the models that have been proposed for the former communist countries and say that none of them is adequate to the historical singularities of countries such as Russia. But since even political theorists cannot just dwell on the uniqueness of each society, he comes quite near to recommending the Japanese example. His most telling dictum, however, is that the suc-

cess of post-communist governments depends on their ability "to secure national security, to protect their citizens from foreign attack, civil strife and organised criminality".

Gray singles out Harvard's Professor Jeffrey Sachs as a villain of the piece. The latter has played an effective role in the highly-successful Polish reforms, which are being maintained by a new government containing many former communists. He has also been an adviser to the reformers in the Soviet Union and Russia and is more than capable of taking care of himself.

Sachs avoids getting into a debate on whether the new kinds of capitalism will be based on western ideas of individualism or Confucian ideas of the supremacy of the family or society. He simply points out that the countries with which he has been concerned have been faced with a hyperinflation, which would break down any structure of society unless shock therapy is undertaken. As he remarks, Gorbachev's Soviet Union and Hungary and Poland did try gradualist policies in the 1980s, which ended up in macro-economic disaster.

In a co-authored article in the November issue of *International Economy*, he confronts head-on the frequent references to the Chinese model. China, in fact, did have a big bang in its rural sector, which accounted for more than 70 per cent of employment in 1978. Within a few years China's leaders allowed peasant families to move out of agricultural communes and to control their own farming plots, and also to move to new non-state industries in rural and coastal areas. China's problem was to generate basic economic development, starting with a huge surplus agricultural population. Russia's problem has been that of economic restructuring in a country where more than 80 per cent of the population is in industry and services, but too many of them are locked into

ECONOMIC VIEWPOINT

Post-communism: the rival models

By Samuel Brittan

Post-communist reform: non-meeting of minds



Jeffrey Sachs



John Gray

	Real GDP % change over previous year	1990	1991	1992	1993	1994	1995	Forecasts
Czech Republic*	-1.6	-14.7	-7.1	-1.6	2.0	-5.6		
Hungary	-3.3	-10.6	-5.6	-1.0	2.0	1.0		
Poland	-11.6	-8.9	-3.6	3.0	4.0	5.0		
Russia*	-4.0	-17.0	-18.0	-11.0	-9.0	1.0		
*CSFR before 1992 **USSR before 1992								Source: OECD

	Inflation % change in average level of consumer prices over previous year	1990	1991	1992	1993	1994	1995	Forecasts
Czech Republic*	10	58	11	21	77	70		
Hungary	28	35	23	23	20			
Poland	595	76	43	40	35	30		
Russia*	5	91	1,500	900	n.a.	n.a.		Source: OECD
*CSFR before 1992 **USSR before 1992								

obsolete military-industrial structures.

As for Japan, Sachs reminds us that in 1991 the US imposed rigorous IMF-style stabilisation plan. This remark appears in a book on *The Political Economy of Policy Reform*.

China's problem was basic development; Russia's that of restructuring

edited by John Williamson, just published by the Washington Institute for International Economics. Williamson himself has gone some way to meet the Gray-type ideological attack by distinguishing between what he calls the Washington programme of market-based reform and Thatcher-Reagan

neo-conservative ideology.

Williamson's three slogans are stability, market oriented and outward-directed orientation.

This is not altogether convincing. Even 10 years ago, items such as privatisation, deregulation or financial liberalisation, would not have appeared on the list; and it is only thanks to the efforts of those who have been prepared to be tarred with the neo-conservative brush that they have now become orthodox. Hard science is not to be sought in this area; and the awful name "technopols", which Williamson gives to politically-powerful economists, should be

missed, the IMF is, however, only a minor culprit. A decision to use economic aid to sustain particular governments in Russia or elsewhere is a summit one to be made by presidents and prime ministers and they abandon their duty if they delegate it to "experts".

If opportunities have been missed, the IMF is, however, only a minor culprit. A decision to use economic aid to sustain particular governments in Russia or elsewhere is a summit one to be made by presidents and prime ministers and they abandon their duty if they delegate it to "experts".

Social Market Foundation, 20 Queen Anne's Gate, London

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Motives for metals group rescue

From Mr Christopher Whalen

Sir, John Craven's article (*Management: Testimony to the German system*, February 18) concerning the rescue of Metallgesellschaft is very disturbing.

We it not for the involvement of commercial banks as lenders to and investors in Metallgesellschaft, there would be no need for the \$1bn plus bailout so hastily arranged in recent weeks. Moreover, Mr Craven makes only the weakest justification of the company's delivery from the liquidators by raising the uncomfortable spectre of lost jobs. He dares discuss the situation based upon economic utility since the lenders' ability to protect their secured interests as creditors was compromised by their conflicting role as shareholders.

No rational person wants to see a company fail or workers put out of their jobs, yet the bankers of Metallgesellschaft as investors and creditors. This is especially true in industries

such as metals and mining, in which overcapacity has severely reduced profitability in recent years.

The real issue here is not simply conflict of interest. The discussion should revolve around whether it is appropriate in the first instance for a bank to use funds raised from depositors and guaranteed by an explicit government bank safety net to finance and, in this case, replace the equity of a commercial company, particularly one that squandered its equity through reckless speculation in volatile energy markets.

Surely this politically-motivated rescue is no example for the future of a stable, healthy and transparent free-market political economy, as Mr Craven seems to suggest.

Christopher Whalen,
director,
The Whalen Company,
1717 K Street NW, Suite 600,
Washington DC,
US

Paying for consumer protection

From Ms Maureen Watson
Sir, I run a small, independent financial advice business, with a team both honest and competent. I have retained 95 per cent of my clients for more than 20 years, some quite well known. I do not choose to handle clients' money, yet I have to pay ever increasing fees to Fimbra, the self-regulatory organisation for independent financial advisers in the UK, to protect the public from unscrupulous advisers. Now the powers that be are getting rid of Fimbra, and the Personal Investment Authority is being foisted on us with even more people who know nothing about financial products peer-feeding at our files and, you have guessed, ever increasing fees.

I am 100 per cent behind consumer protection but, please, is there anyone out there who can explain to me why Roger Levitt has been discharged from his £65m debts and received a sentence of 180 hours' community service, and why I, and hundreds like me, will be squeezed out of business in the next few years because of onerous charges?

How I wonder will that help the consumer. But, in any case, do any of you care?

Maureen Watson, Financial Advisers,
110 High Road,
Loughton, Essex IG10 4JU

Wrong name for cancelled BCCI session

From Mr Jeremy Pope

Sir, In your article, "Sir Sonny had special loan" (February 16) you repeat the allegation that a session at a crime symposium at Cambridge University in 1988 on the Bank of Credit and Commerce International and money laundering was cancelled on the directions of the [Commonwealth] secretary-general's office.

At the time of the symposium, officials of a branch of the BCCI in the US had been

convicted of money laundering. Sir Sonny Rampal, then Commonwealth secretary-general.

Had this suggestion been referred to the secretariat, rather than simply reported, it would have been made clear that, as the one with overall responsibility for the programme at Cambridge, I alone was the one who took the decision not to name the BCCI in the agenda item as such, but gave full approval for discus-

sion of the money laundering conviction. This in fact took place. At that stage, there was no reason other than that conviction to have suspected that the BCCI was engaged in large-scale fraud and money laundering.

At no time was the question referred to Sir Sonny Rampal, or referred to any member of the staff of his private office.

Jeremy Pope,

Akazienstrasse 15,

Berlin, Germany

Smokescreen for more work by fewer

From Mr Bob Tyrrell

Sir, Charles Handy has once again produced a rare book (*Personal View*, February 21) that analyses incisively and with originality some of the key dilemmas facing modern managers. In particular, he exposes the tension produced by calls for flexible and adaptable companies and the need for a committed and effective core of key knowledge workers. He is also very persuasive in his prescription for companies suffering from this tension.

However, he, like the RSA in its recent interim report on its inquiry into Tomorrow's Com-

pany, is much less convincing in explaining and justifying the call for tomorrow's company to operate in an "inclusive" way, isn't the term more of a smokescreen than illuminating when applied to the workforce and the wider community? In what sense can these "stakeholders" be described as included when more managers are, as Handy points out, applying the formula "% x 2 x 3" (half the workforce paid twice as much to produce three times as much)?

Reconciling the conflicts between global pressures to

operate more competitive companies (part of which means having less intrusive and "burdensome" state

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Thursday February 24 1994

Trans-Alpine road traffic

One cannot help feeling sympathy with the Swiss and the Austrians. Nationals of both countries are horrified at the prospect of yet more lorries thundering through the Alps, spewing out pollution and destroying its natural beauty. Such emotions are behind last weekend's Swiss referendum, in which a majority voted to ban all transit lorry traffic through the Alps over 10 years. They also explain the tough stance currently being taken by Austria in its negotiations to join the European Union. It wants to maintain, for another 10 years, restrictions on the number of EU lorries allowed to cross Austria.

The Austrians and Swiss have their hearts in the right place. The environmental damage caused by trans-Alpine road traffic must be curtailed. But the means both countries are employing to achieve this goal leave much to be desired and threaten to disrupt relations between them and other European countries.

The main problem is the discriminatory nature of the policies. In Switzerland's case, only transit traffic is to be banned. Lorries travelling within the country or between Switzerland and other countries will not be affected. The main loser will be traffic between the north and south of Europe, particularly between Germany and Italy.

Similarly, Austria wishes to keep its "econo-points" system, which limits the number of lorries allowed to cross the country. This is an environmentally-adjusted quota system: transit quotas are given to each Union country and then adjusted according to how many lorries there are. Again, only transit traffic is affected. In this case, a big loser is Greece.

Sticking point

Both the Swiss and Austrian approaches are causing friction with the European Union. In the Swiss case, discrimination is not the only issue. The referendum, which is binding unless repealed by another referendum, means the government will not be able to abide by the terms of an accord with the EU on lorry traffic. The EU will rightly worry whether future agreements with the Swiss government are worth the paper on which they are written.

But the Austrian dimension is

more pressing because Alpine traffic has become a sticking point in the enlargement negotiations which are near their deadline. The talks were always going to be difficult. But the knock-on effects of the Swiss referendum have made things worse. Austrians are afraid that traffic banned from crossing Switzerland will be diverted through their Alps instead.

A way must be found of reconciling the environmental concerns of the Alpine nations with the need to move goods between different parts of Europe. The obvious solution is to place a greater emphasis on rail transport. This, in turn, requires more investment in rail infrastructure and a lifting of the economic incentives so that haulage companies find it attractive to switch their goods from road to rail.

Little progress

Switzerland has made much progress in switching traffic from road to rail. Nearly 80 per cent of transit traffic already goes this way. Matters will be improved when the new Simplon Gotthard rail tunnel is complete. The country also plans to link lorry road routes to the distance they travel.

Austria, by contrast, has made little progress in improving its trans-Alpine rail infrastructure. Feasibility studies for a new Eculibron rail link through the Brenner pass are not yet finished, meaning completion is at least 10 years away. It is possible, though, that the Brenner link will receive a fillip as part of the European Union's trans-European networks initiative which is now gaining momentum. The European Commission is holding a meeting of Alpine states to discuss trans-Alpine infrastructure next month.

Austria's concerns, of course, cannot wait until this process is concluded. The deadline for the enlargement talks is too pressing.

The Union must therefore publicly and swiftly reassure Austria that it fully sympathises with its desire to protect the Alps. But it must continue to stress that such protection must be applied on a non-discriminatory basis. Even-handedness would not only be fairer to EU countries. It would also offer greater protection for the environment.

Grandeur et servitudes

Defence planning is one of the most difficult activities that any government has to engage in. The lead times involved are very long, especially when new weapons systems have to be designed, tested, commissioned and deployed, a process that can take up to 20 years. Yet defence postures have to respond to international circumstances which can change very rapidly, as the last five years have spectacularly demonstrated.

When, as in this case, the change takes the form of a sudden diminution, indeed virtual disappearance, of the main threat which a country's defences had been designed to meet, a wise government will not respond precipitately by slashing its defence budget, but will take time to assess the new situation and think through its implications. Judged by that standard, the French government has been wiser than most of its allies. The defence white paper it published yesterday was not with the custodians, where it was supposed to be. Second, in the wake of what is surely the most serious financial scandal of recent times, the government asked a committee under Professor Goode to examine the law as it applies to pensions. The report does not propose any substantive changes in the area of safe custody and, in particular, does not recommend making the use of independent custodians mandatory. Among the reasons given is that the use of custodians may "give the semblance of protection without the reality". Third, in its "Custody Review", the Securities and Investments Board says that it does not feel the case has been

made for bringing custody under the regulatory umbrella and making it an authorisable activity.

Can all this make sense? Goods is right to have doubts about the contribution which commonly existing forms of custody can make to the safety of client assets. A custodian typically works under a contract drawn up by the pension fund trustees. Duties will typically include the safe keeping of assets, their delivery or receipt after authorised transactions, and the provision of a reporting system. Such a contract will usually not require the custodian to use its judgment and discretion to protect the assets of investors but rather to follow the instruction of the pension fund trustees or their delegates. If the trustees instruct the custodian to deliver client assets to some third party, as appears to have occurred in the Maxwell case, the custodian will do it so long as this is consistent with the custody contract (which it usually will be). In contrast, our view is that the form of the contract can be altered substantially to improve protection for client property against fraud and misuse.

Symbolic legacies

It does not propose either to scrap France's independent nuclear deterrent or to go back into Nato's integrated command. Thus the two great symbolic legacies of Charles de Gaulle are preserved. Yet, in a passage which certainly owes more to the present incumbent of the Elysée than to the founder of the fifth republic, it does envisage, at least hypothetically, a future when "vital European interests, understood as such by Europeans and others", may make it possible to work out a "European nuclear doctrine". And it does acknowledge Nato as "the main defence organisation", whose meetings can be attended on an *ad hoc* basis by French defence ministers and chiefs of staff, notably when peacekeeping or, as Nato now calls them, "peace support" operations are involved. Thus does doctrine catch up with and legitimise recent practice.

But armies do not live by doctrine alone. Mr Aspin's Bottom-Up Review was an honest and lucid document, but congressional experts doubt whether the money will be found for forces of the size it implicitly calls for. Similarly, French economists and parliamentarians have noted that, large as it is, the French defence budget does not cover the cost of all the weapons systems now planned or in production. The real political test for Mr François Léotard, the defence minister, will come with the *loi de programmation* and the test of France's European commitment will come when its partners ask for the right for their companies to tender for French defence contracts, or to acquire equity in French defence companies.

Above all, one of the heroes of the round, Sir Leon Brittan, will analyse the policies of the European

communications laboratory. For the past decade it has pioneered policies of privatising and promoting competition far in advance of the rest of the European Union. Even US companies, generally considered to have more advanced telecoms systems, regard it as a test bed for new services they may introduce back home.

Other EU states - most immediately Denmark, the Netherlands and Germany - are embarking on telecoms privatisations. Deregulation is also advancing across Europe; competition between providers of basic voice services will be allowed by 1998 in most EU states.

A sound assessment of the UK's experience is therefore important. That makes a government-sponsored study of the international competitiveness of UK telecoms infrastructure, published this week, essential reading. The study, prepared by Mr Robert Harrison of the London-based PA Consulting Group, is not an unqualified paean of praise, though some of the shortcomings it identifies are as much Europe-wide as British. Its findings have significant implications, however, for other countries going down the UK route.

Overall, the report ranks UK telecoms performance "consistently a good second", often to the US. It does not put the UK out in front in any field. But that may be unfair in the case of regulation, given the UK government's innovative decision to license combined cable TV and telephone operators, a move which has demonstrated the economies available from dual provision and has stimulated competition in a field - the local network - previously regarded as a natural monopoly.

The UK, BT has until now

appeared keener on spending sprees abroad than on upgrading its network at home - witness its \$53bn

splash last year on a stake in MCI, the second-largest US long-distance carrier, while its UK investment was bottoming out.

BT has claimed that a government ban on it providing entertainment services over its own network until at least 2001 made it uneconomic to lay fibre in the local network. Some observers feared the government was promoting competition in basic telephony at the expense of network modernisation.

However, Mr Alan Rudge, BT's director of development and procurement, indicated that BT might be on the verge of launching a massive programme to extend fibre to the local network. BT is coming to recognise that its future depends on developing a high-capacity network akin to that envisaged in the US. If it goes forward, it will be the largest network investment programme since digitalisation, and make

Nice benefits, what about the borders

Andrew Adonis asks if the performance of the UK telecoms industry offers an example for other countries

prices for equipment.

Similarly, in cellular communications, the UK's policy of encouraging competition from the mid-1980s, and limiting the role played by BT, the former monopoly operator of fixed-wire services, has paid dividends. Penetration of cellular mobile services is far higher in the UK than in Germany, the Netherlands and France, although it still lags behind the Scandinavian countries.

Looking ahead, how well placed is the UK in the race to realise in Europe the "super-highway" vision of high-capacity networks, providing interactive entertainment and communications, trumpeted by Vice-President Al Gore in the US?

Mr Gore is determined to leave the new networks' construction to the private sector. Telecommunications companies appear to be responding: several Baby Bells have announced upgrading programmes in the past few months, aiming to replace copper wires with fibre-optic cables in local networks. At least three of them - Nynex, US West and BellSouth - are also undertaking commercial experiments with fibre connected not just to businesses, but to homes, schools and hospitals.

In the UK, BT has until now

appeared keener on spending sprees abroad than on upgrading its network at home - witness its \$53bn

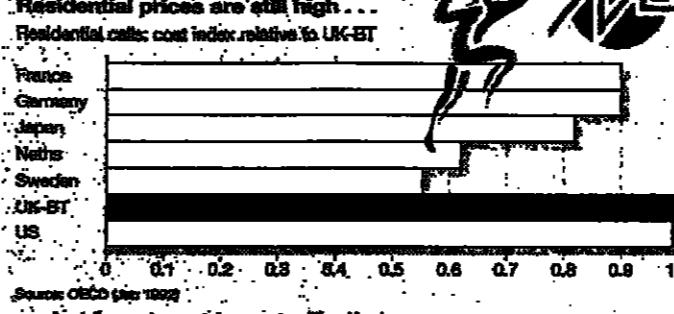
splash last year on a stake in MCI, the second-largest US long-distance carrier, while its UK investment was bottoming out.

BT has claimed that a government ban on it providing entertainment services over its own network until at least 2001 made it uneconomic to lay fibre in the local network. Some observers feared the government was promoting competition in basic telephony at the expense of network modernisation.

However, Mr Alan Rudge, BT's director of development and procurement, indicated that BT might be on the verge of launching a massive programme to extend fibre to the local network. BT is coming to recognise that its future depends on developing a high-capacity network akin to that envisaged in the US. If it goes forward, it will be the largest network investment programme since digitalisation, and make

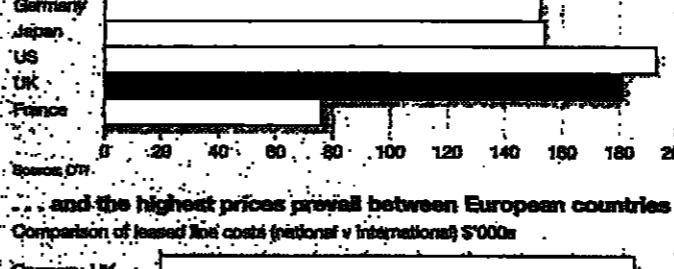
The UK experience

Residential rates are still high... Residential rate: cost index relative to UK-100



...but investment is cost-effective...

Investment: \$m per main line, Adjusted for International prices (1990)



...and the highest prices prevail between European countries

Comparison of leased line costs (per line) v International (\$'000s)



Source: DTI

BT

One study cited in the report suggests that in 1992 BT charged higher residential prices than six other large national operators (see graph), while its business prices were significantly lower than those of France, Germany, Japan and the US. However, a 1988 survey, comparing calls of set distances and charge bands between the seven countries, shows BT in a more favourable light, although still more expensive than the Netherlands, Sweden and the US.

The comparisons, though tentative, lend weight to the argument that competition has driven down prices. Significantly, until recently competition in the UK centred almost exclusively on the business market: Mercury, BT's sole rival until the abolition of the post-privatisation duopoly in 1991, has about two-thirds of the City of London's outgoing long-distance telecoms traffic, but has only just started pitching seriously for large-scale residential traffic.

It has taken Mercury nearly a decade to take a 10 per cent market share in the UK telecoms market. Compared with new competitors in US, Australia and New Zealand, its progress has been glacial.

Differences in national regulation may account for Mercury's slow development, but the effect has been to allow BT to safeguard its margins and profits, checked only by a price cap set by Ofcom, the regulator. A telling comparison can be made between BT's pricing policy and that of New Zealand Telecom, forced into aggressive, almost weekly price-cutting last summer and autumn to fend off a new competitor, Clear Communications, which had gained an 18 per cent share of the long-distance market in barely two years.

However, competition in Britain can achieve only so much on its own. The DTI highlights two areas where European prices are uncompetitive compared with the US.

First, on leased lines. The differential between internal long-distance and cross-border public call charges has been a longstanding grievance. But it applies also to leased lines, critical to the business market. According to the DTI study, a leased line between France and Germany costs nearly twice as much as the same line leased within either of the two countries, and about 15 times as much as a 200km leased line in the US.

Second, the cost of very high bandwidth leased lines - capable of carrying far greater telecoms volumes - is equally distorted. In Germany, the costs of such leased circuits can be five times as much as in the US. Mr Harrison, the report's author, said: "This difference in pricing policy between the US and other countries means that users in the US tend to regard bandwidth as a commodity, and face a far lower cost penalty in experimenting with broadband applications."

Though benefits from liberalisation in Britain appear considerable, and may give the country a competitive edge in the EU, a clear lesson from this week's study is the limitations of liberalisation in one country. To maintain a competitive edge against the US in telecoms, England's borders must extend to the Rhine.

Safety net for pensions custodians

Taken together, the following three events are rather surprising. First, about £400m is disappearing from the Maxwell pensions funds. The problem so far as we know,

is made for bringing custody under the regulatory umbrella and making it an authorisable activity.

Can all this make sense? Goods is right to have doubts about the contribution which commonly existing forms of custody can make to the safety of client assets. A custodian typically works under a contract drawn up by the pension fund trustees. Duties will typically include the safe keeping of assets, their delivery or receipt after authorised transactions, and the provision of a reporting system. Such a contract will usually not require the custodian to use its judgment and discretion to protect the assets of investors but rather to follow the instruction of the pension fund trustees or their delegates. If the trustees instruct the custodian to deliver client assets to some third party, as appears to have occurred in the Maxwell case, the custodian will do it so long as this is consistent with the custody contract (which it usually will be). In contrast, our view is that the form of the contract can be altered substantially to improve protection for client property against fraud and misuse.

One of the principles of protecting investors is that those with responsibility ought to be in a position to provide compensation if that responsibility is abused. In pension funds the responsibility lies with the trustees but they are rarely able to provide compensation. Regulating custodians will not change this substantially. This may be why the

implication for the Maxwell type of case would be that, if the trustees were to give instructions to the custodian which the latter considered prejudicial to the interests of pension fund beneficiaries, the custodian would be obliged to refuse to carry out such instructions, and failing that would be liable for the consequences. This would also have the effect of providing another "whistleblower" for beneficiaries just as Goode's proposals would do in the case of auditors. If this change were made it would be necessary to subject custodians to a "fit and proper" test and to minimum capital requirements to ensure they can meet liabilities in the event of claims against them. This, in turn, would require that custody becomes an authorisable activity.

We believe this approach would be more effective than Professor Goode's proposals, which would create a fund to compensate pension fund beneficiaries in the event that the assets were misappropriated. A compensation scheme will do nothing to diminish the incidence of fraud; indeed, it is nothing more than a compulsory insurance

scheme where the premiums will (almost certainly) be unrelated to the risks. Honest firms will subsidise dishonest firms, efficient firms will subsidise inefficient firms and the scheme will weaken the incentive for firms to take sensible actions on their own behalf to prevent fraud. If a compensation scheme has a role at all, it should not be the principal weapon in the current drive to protect the investor against fraud. It would be far better to give a greater role to properly regulated custodians, to let the market for custody services discriminate between good risks and bad risks and to leave any compensation scheme to cope with the few cases that slip through the net.

Julian Franks and Stephen Schaefer

The authors are, respectively, professor of finance and Esme Fairbairn professor of finance in the Institute of Finance and Accounting at the London Business School

Trading with Bruges

Few are the occasions when John Major can wait for a speech from Lady Thatcher with equanimity, particularly at an event organised by Patrick Robertson of Bruges

Group fame. One such seems set to occur early next month during a London conference entitled World Trade after Gatt - Issues for Europe and its Competitors. For a change, Lady Thatcher will be beating the drum for a cause beloved by her successor when she talks about the need for an open trading system. The conference is a first for Robertson's Taskforce Communications set up by one of Lady T's greatest admirers, Lord Parkinson.

brother®
TYPEWRITERS • WORD PROCESSORS
PRINTERS • COMPUTERS • FAX

FINANCIAL TIMES

Thursday February 24 1994

A FINANCIAL TIME
for change



Conservatives' European allies commit to federalism and single currency

EU manifesto splits UK Tories

By Kevin Brown and James Blitz
in London

The European People's party, the grouping that includes Britain's Conservative party, will call tomorrow for a federal European Union with a single currency and an independent central bank.

The group's manifesto for the European parliament elections in June was agreed three weeks ago, but has been kept secret to avoid embarrassing the Conservative party, which is deeply divided about the contents. The manifesto will be released without fanfare in Brussels tomorrow. However, a French translation obtained by the Financial Times says that the EPP's member parties have

decided "to make the process of European integration and unification proceed resolutely".

The manifesto says that economic and monetary union is "indispensable" to stability and prosperity, and that the Union is "incomplete" without the social chapter of the Maastricht treaty.

It also calls for a European constitution; cross-border policing; a common external frontier giving control of visas for non-Europeans to the Union; harmonisation of national governing political refugees; common defence and security policy and stronger powers for Europe's parliament.

It is only through a federal structure that the European Union can guarantee the respect and diversity of the national and

regional identities and at the same time engender the common effort that is necessary to solve the problems of the future of Europe," it says.

Sir Norman Fowler, Conservative party chairman, said the party was not committed to the EPP manifesto. "We will be standing on a British Conservative manifesto," he said.

Officials also pointed out that Mr John Major, the prime minister, has secured an opt-out from some of the federalist elements of the manifesto, such as monetary union and the social chapter.

However, the EPP document will inevitably refocus attention on the party's unsuccessful attempts to paper over a deep split on Europe, which emerged

during the debate on the Maastricht treaty last year.

Sir Teddy Taylor, a right-wing Conservative member of Parliament and a leading critic of the EU, said his party was not committed to the EPP manifesto. "We will be standing on a British Conservative manifesto," he said.

Officials also pointed out that Mr John Major, the prime minister, has secured an opt-out from some of the federalist elements of the manifesto, such as monetary union and the social chapter.

However, the EPP document will inevitably refocus attention on the party's unsuccessful attempts to paper over a deep split on Europe, which emerged

Continued from Page 8

Bosnians and Croats agree to ceasefire

Continued from Page 1

Zagreb with Mr Thorvald Stoltenberg and Lord Owen, the international peace negotiators.

The talks centre on Croatia and the Bosnian government agreeing to an eventual "confederation" for Bosnia, and in the short-term, securing ceasefires in central Bosnia and lifting the Croat siege of the city of Mostar in western Herzegovina.

US officials had hoped that Germany would play a greater role in persuading Croatia to pull its troops out of western Herzegovina. Yesterday Mr Mate Granic, Croatia's foreign minister, who had talks in Bonn with Mr Klaus Kinkel, his German counterpart, said Zagreb had withdrawn about 1,200 troops from western Herzegovina. But US officials said the pressure from Bonn was not enough.

The White House indicated that any agreement between the Croats and Moslems might be a way to isolate the Bosnian Serbs.

set in motion steps to take Greece to the European Court on the grounds that the embargo violates the treaty's requirements for the free circulation of goods and for a common external trade policy.

The Greek government continues to cast the embargo in political terms. Mr Theodore Pangalos, Greek minister for European affairs, told the European Parliament yesterday the embargo was designed to deal with "serious tension" along Greece's border with Macedonia.

Brussels diplomats are dismayed by Greece's failure to live up to earlier promises that Macedonia would not interfere with its presidency.

One Commission official said: "Everybody feels they have been deceived." Another pointed to Greece's public dissociation from EU and Nato threats to lift the siege of Sarajevo through force. "People are asking: whose side are they really on?"

In Brussels there is some concern that Mr van den Broek's political mission could conflict with the Commission's legal role as guardian of the Treaty of Rome. Officials are irritated by Greece's delay in offering a written legal defence of last week's trade embargo, especially as it holds the presidency.

On Tuesday, Mr Jacques Delors, Commission president,

EU attempts to break impasse in Greece-Macedonia dispute

By Lionel Barber in Brussels

Mr Hans van den Broek, EU foreign affairs commissioner, will today attempt to break the impasse in the dispute between Greece and Macedonia which has triggered a political crisis in the European Union.

The Dutch commissioner will present a letter from President Kiro Gligorov of Macedonia to Mr Andreas Papandreou, the Greek socialist prime minister, offering to renew a dialogue with Athens over the disputed use of the name Macedonia.

Last week Greece, which holds the rotating presidency of the EU, ordered a partial trade embargo against the former Yugoslav republic. The ban left Athens politically isolated and blew a hole in the common foreign policy foreseen in the Maastricht treaty. Belgium joined the US and six other EU member states yesterday in recognising Macedonia.

Paris may be sued over N-plant

By David Buchan in Paris

The French government could be sued for up to FF18bn (\$3bn) by three French, Italian and German utilities. Mr Gérard Longuet, industry minister, acknowledged yesterday that this follows its decision to use their Superphénix fast-breeder reactor for research into nuclear waste rather than to produce electricity.

Explaining the government's controversial decision, Mr Longuet said: "There is no good financial solution to this problem - stopping the reactor costs money, starting it costs money."

He said France was not abandoning its lead over other countries in fast-breeder reactor technology, but for the time being it was more important to use the Superphénix for research into destroying plutonium waste rather than creating it.

Superphénix was conceived in

the 1970s, and commissioned in 1986, to produce more plutonium byproduct than it took in from French nuclear power stations, in order to make France self-sufficient in nuclear fuel. But the fall in uranium prices, the availability of plutonium from decommissioned Russian nuclear weapons and the growing problem of plutonium waste from France's 56 reactors have persuaded the French government to try to turn Superphénix into a destroyer, not a creator, of plutonium.

Last month the French nuclear safety inspectorate said Superphénix, shut down since a July 1990 accident, could be restarted, but only at low power and provided work on its sodium cooling system was finished.

This decision appeared to have forced the government's hand, because the three partners in the Nersa consortium, which runs Superphénix - Electricité de

France, Enel of Italy and SBK of Germany - might have sued it for continuing the shutdown on political grounds.

But anticipating concern among the Nersa partners that they face no prospect of generating electricity from the reactor for some time, Mr Longuet said he hoped they would stay in the consortium to draw research from Superphénix's new use as a waste disposal prototype.

Dismantling the reactor would cost the consortium FF18bn in the ill-fated plant, Mr Longuet said.

EDF and Enel yesterday said they were still considering their reaction to the government decision. Ministers could put no figure on the cost of the new research programme.

Tokyo may suspend plutonium plan. Page 4

Split over EU trade access

Continued from Page 1

27 per cent in Spain want higher trade barriers.

The main points are:

- 40 per cent of respondents expect the European Union economy to contract this year, while 51 per cent expect growth of 1 per cent or less.
- Only 10 per cent expect to increase staff in 1994, with 45 per cent planning job cuts.
- British executives are less enthusiastic than their continental counterparts about deepening EU integration.
- 51 per cent of respondents think a single European currency would improve competitiveness.
- The "tiger" economies of east Asia, such as Korea and Taiwan, are seen as the greatest threats to European industry.
- Companies disagree on measures to stimulate economy.

Tokyo may suspend plutonium plan. Page 4

THE LEX COLUMN

Defensive strategy

FT-SE Index: 3341.9 (+8.2)

NatWest

Share price relative to the FT-SE-A Banks Index



Source: FT Graphs

The surprise in British Aerospace's results yesterday was that there were no surprises. That was not because the company has been flouting the puritanical rules on disclosure post-LIG, but more that BAe seems to have broken with its long habit of producing dead rabbits from hats. Indeed, there were even some pleasant developments. The £128m turnaround in Rover's underlying profits, while flagged at the time of the BMW deal, was rather lost in the hullabaloo. The figure is a credit to the transformation of the company, though BAe will no longer benefit from the work. And as it owes much to Land Rover, where sales rose by 30 per cent, it hints at some of the goodies BMW has in store.

Shorn of most of Professor Sir Roland Smith's distractions, BAe is left with two main challenges. Operating losses of £220m in turboprop aircraft this year, and perhaps £20m thereafter, need to be curbed. Finding a joint venture partner is a priority, though the worry must be that, with the market so poor, two badly bleeding operations may be merged into one badly bleeding operation. Grinding out defence profits from the order book is the other task, and while costs have been cut, the suspicion remains that there is more to go for.

From the market's perspective, the limited visibility of defence earnings and the uncertainty over margins are a concern. Since the company must also persuade doubters that it is not in the hands of a defence mafia, more detail on the business would serve both purposes. The greater the confidence in the exposed core of the company, the lower the discount the market will apply to those profits. Yet even given that healthy degree of scepticism, BAe's earnings prospects for the next two years imply plenty of upside for the shares.

improvement was due to a £4bn drop in weighted risk assets.

Unlike Lloyds, which has plenty of capital and sees signs of a revival in loan demand, NatWest maintains that loan demand is sluggish. Were it to recover, the bank has ample scope to create new tier 1 capital by converting the exchangeable capital securities it issued last year. In that sense, it is simply being economic, operating flexibly with just enough capital to meet the needs of the moment. Such an approach would be laudable if it produced a high return. NatWest's net return on shareholders' funds is 10.8 per cent, half that of Lloyds.

It is difficult to see where the earnings will come from to boost the dividends. NatWest points proudly to the growing importance of non-interest income, but that is inevitable when interest income is falling. Since fee income is flat, the main driving force has been dealing profits and so-called "other" income, which includes a commendable contribution from insurance but a jumble of other items such as venture capital and securities gains. NatWest has scope to grow, for example, in its Coutts private banking division. The bank itself is talking of a "sensible" acquisition in the US. It would never make a foolish one, would it?

Commercial Union

It was understandable that CU should sing sweet lullabies to the market following the screaming that accompanied GRE's warnings of softening rates. But it is doubtful that CU's reassurances will be enough to reverse the sector's weakness. CU's

figures confirm that private motor insurance may have peaked. But at least CU is in the enviable position that having gained market share in the upswing it can afford to lose volume when rates turn down. The 18 per cent decline in fourth-quarter private motor premium income shows how quickly it has reacted.

In past cycles, weakness in one market has quickly spilled into others as insurers have sought to offset market share losses. CU suggests the motor sector is driving down its own by-way this time and that rates are still firming elsewhere. If so, it is difficult to believe that composite insurers are not undervalued. Motor insurance is a small proportion of overall business. CU is well capitalised following its rights issue, yields more than 5 per cent and has scope to maintain a progressive dividend policy. A strong life business adds another defensive dimension.

But such theoretical considerations will carry little weight with anyone other than value funds. The market's fears may be premature but they are not wrong. Even if it is shown that the market has over-reacted, it is unclear that CU will benefit. Legislative changes in the US are beginning to cast a worrying shadow.

UK gilts

After the turbulence of the last week, the Bank of England must be glad to have got yesterday's gilt auction away successfully. But if the cover of 1.5 times looks respectable, the six basis point difference between the average and the lowest accepted yield leaves room for doubt about the strength of demand. It looks as though cover was boosted by a number of rogue bids submitted on the off chance of picking up paper on the cheap. With overseas demand at a low ebb, it did not help that the Chancellor's panel of independent advisers was lukewarm about further interest rate cuts on Tuesday. That sapped confidence at the short end of the market, while Mr Alan Greenspan's soothing words to Congress have not yet fully calmed sentiment at the longer end of international markets. At some stage, the positive fundamentals should draw buyers out again. After all, inflation is low and at least one more cut in UK rates remains in prospect. Gilts' 70 basis point yield premium over US Treasury issues is a good starting point for a recovery. But it may take a while to make itself felt.

AMP

ASSET MANAGEMENT PLC

Manages in excess of £18 billion worldwide.

Offers specialist UK Fixed Income and International Bond portfolio management.

Employs over 150 experienced investment professionals.

Uses an active value-based, research driven, disciplined investment style.

AMP
ASSET MANAGEMENT

To find out more contact:

ROGER HUNT DIRECTOR OF MARKETING
JOHN NESTOR ASSISTANT DIRECTOR
MAURICE TILLEY LOCAL GOVERNMENT ADVISER

33 Moorgate, London EC2R 6PA Tel: 071-477 5746 Fax: 071-477 5888

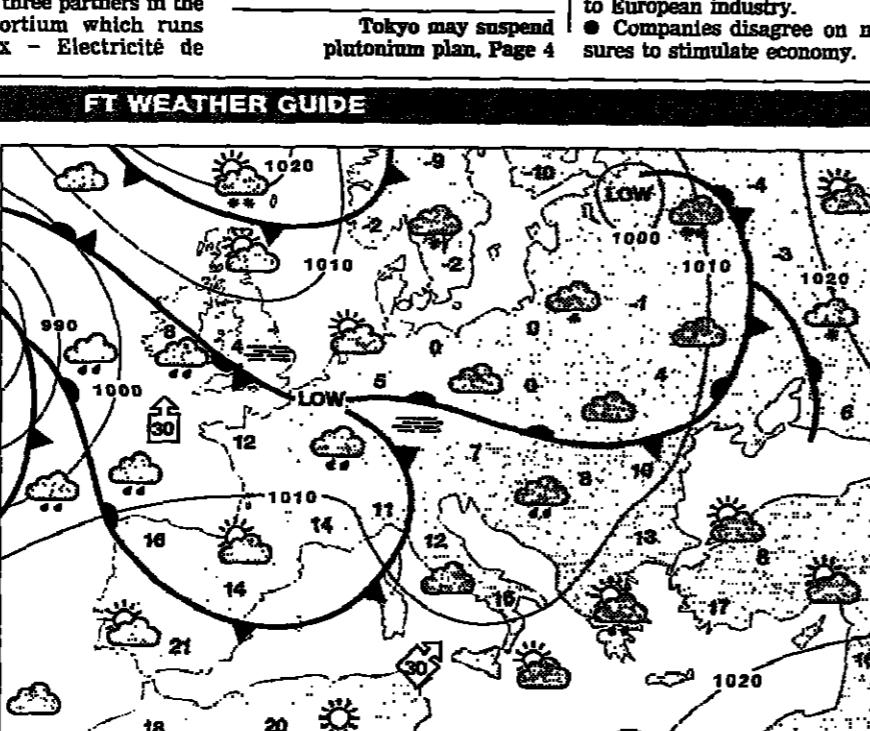
A Member of IACRO

Europe today

The northern UK, Germany and the Benelux will be cloudy with intermittent rain, sleet or snow. France will be cloudy with morning rain. North-west Spain will have showers but the south will stay sunny. Italy will have showers and the Balkans will be overcast with periods of rain. Eastern Europe will have a mixture of cloud and sun with snow flurries. Scandinavia will remain wintry. A low pressure system will cause widespread snow showers in northern Norway but the south will be dry with scattered cloud.

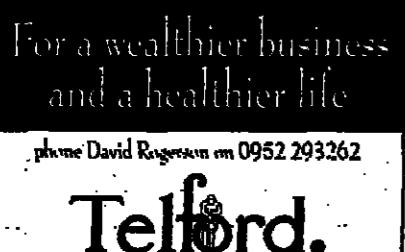
Five-day forecast

The UK will be windy and cloudy with outbreaks of rain. It will remain mild with even higher temperatures in Scotland. On the continent, the cold air will push further north, but should stall over Denmark. Scandinavia will stay wintry with falling temperatures. Southern Europe will be sunny and mainly dry but Portugal and western Spain will have showers, especially during the weekend.



TODAY'S TEMPERATURES

	Belfast	Belgrade	fog	5	Cardiff	dazzi	5	Frankfurt	rain	3	Malta	sun	18	Rio	fair	26
Abu Dhabi	sun 20	sun 21	partly	-1	Chicago	snow	-3	Cologne	rain	5	Malta	cloudy	30	Rome	sun	27
Accra	sun 23	sun 24	partly	23	Glasgow	rain	3	Gibraltar	sun	18	Malta	rain	23	S. Frisco	cloudy	16
Algiers	sun 20	sun 21	partly	20	Helsinki	cloudy	17	Helsinki	cloudy	10	Malta	rain	28	Stockholm	cloudy	14
Amsterdam	cloudy 4	cloudy 5	partly	21	Iceland	sun	18	Helsinki	cloudy	10	Malta	rain	28	Stockholm	cloudy	13
Athens	fair 16	fair 17	partly	16												



FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1994

Thursday February 24 1994

IN BRIEF

Cost cuts save Mercedes DM1bn

Mercedes-Benz saved DM1bn (\$590m) in costs last year as a result of a new "partnership" with its suppliers, said a director of the German carmaker. However, the achievements were not enough to eliminate the German automotive industry's cost disadvantages compared with foreign, especially Japanese, manufacturers. Page 20

Munich Re: DM700m rights issue
Munich Re, the world's largest reinsurance company, is raising DM700m (\$405m) through a deeply discounted one-for-eight rights issue. The group also announced that losses from mainstream reinsurance business in the year to June would be greatly reduced. Page 18

Mobile telecoms boost for Olivetti
Shares in the Olivetti computer and office equipment group rose sharply yesterday as investors reacted to its prospects of running Italy's second mobile communications network. Page 18

McDonnell Douglas hits acquisition trail
McDonnell Douglas, the US aerospace group, is seeking acquisitions to strengthen its core defence aerospace activities. "Our improved financial strength means we can be a buyer again. That was not the case two or three years ago," said Mr John McDonnell, chairman.

CU rises to £211m
Commercial Union, the largest of the UK's commercial insurers, underlined the recovery in the general insurance market by posting pre-tax profits of £211m for 1993, compared with £24m (£35m) last time. Mr Peter Foster, general manager finance, said the improvement was "substantially" due to rate increases. Page 22

Hanson prices its US sale
Hanson is to receive \$22m from the flotation of Beazer Homes USA, which was priced yesterday, and the sale of property in Hawaii. Page 23

Wembley to sell assets
Wembley, owner of the famous London stadium, is expected to sell two of its largest assets this week in the US to comply with a banking deadline to cut borrowings by \$20m (£35m). Page 24

A watching brief on Turkey
Istanbul Compoete (100%) has begun to claw back losses seen since the start of the year, although its volatility was reflected in a 5 per cent decline this week. With recent selling led by domestic investors, international investors have been keeping a close eye on developments.

Mr Barton Biggs, Morgan Stanley's director of global strategy, reckons the time has now come to re-enter the Turkish equity market. Back Page

INTERNATIONAL COMPANIES AND FINANCE

SMH advance slows to 7% as sales remain flat

By Ian Rodger in Zurich

SMH, the leading Swiss watchmaking group forming a joint venture with Mercedes-Benz of Germany to build an environmentally friendly city car, has reported 1993 net income of SFr44m (\$297.2m), up 7 per cent on 1992.

The rise was much smaller than in 1991 and 1992 when the group, known best for its Swatch watches, recorded rises of 32 per cent and 60 per cent respectively. Sales last year were flat at SFr2.86bn.

The group described the results as "favourable" and said they were achieved in spite of currency losses and largely unchanged end-user prices in soft currency countries.

The directors propose to

increase dividends from 18 per cent of par value to 20 per cent.

Shares in SMH, which revived the Swiss watch industry in the early 1980s, have been highly volatile recently as investors worried that the growth potential of the watch business and other ventures, such as Swatch telephones, was fading.

Also, the withdrawal in December of Mr Stephan Schmidheiny, a Swiss financier, from the group that holds the controlling shareholding in SMH, unnerved investors.

For a long time, there has also been uncertainty about the so-called "Swatchmobile" project. Mr Nicolas Hayek, SMH chairman, had long talked about launching a revolutionary small, environmentally friendly car that SMH had

developed. Prior to reviving SMH, he spent most of his time as an independent consultant to the automotive industry.

He saw the car as an "emotional product," much like a watch, and felt that his experiences of both the car and watch industries qualified him to make it a success. However, an attempt to form an alliance with Volkswagen to build the car collapsed last year.

A company spokesman said that Mr Alfredo Saenz, the caretaker chairman who negotiated the rescue with the Bank of Spain and the main domestic banks, was "reasonably confident" that he would obtain sufficient backing for the plan among the bank's 272,000 shareholders next month.

However, Mr Saenz could encounter opposition from Mr Mario Conde, Banesto's former chairman who was replaced with the rest of Banesto's directors when the authorities intervened at the end of last year, and from a number of ex-members of the bank's board.

Mr Conde and the former board could control up to 20 per cent of the bank's share capital.

The most controversial suggestion in the plan is a 43 per cent write-down of the nominal value of Banesto shares from SFr700m to SFr329m through a deeply discounted one-for-eight rights issue. The group said funds from the issue would bolster its financial position.

The spokesman said there had been "ample conversations" with the Corsair Fund, which owns nearly 8 per cent of the bank's equity, but it was still not certain whether Mr Saenz could count on Corsair's support.

If the AGM accepts the cut in Banesto's share value, the deposit guarantee fund, which is financed by the domestic banks, will inject SF180m fresh capital into Banesto in the form of a share placing, paying the new nominal value of SFr400 a share.

The placing will make the guarantee fund the owner of nearly 75 per cent of Banesto's reconstituted capital, and the fund will subsequently auction its equity to a strategic domestic buyer – either an individual bank or a pool of banks.

Financial income increased strongly to SFr1.95bn from SFr1.82bn, boosted by last

Banesto rescue calls for equity dilution

By Tom Burns in Madrid

Banesto, the ailing Spanish financial group, is to call an AGM on March 26 at which shareholders will be asked to accept a considerable dilution of their equity as part of a rescue plan.

A company spokesman said that Mr Alfredo Saenz, the caretaker chairman who negotiated the rescue with the Bank of Spain and the main domestic banks, was "reasonably confident" that he would obtain sufficient backing for the plan among the bank's 272,000 shareholders next month.

However, Mr Saenz could encounter opposition from Mr Mario Conde, Banesto's former chairman who was replaced with the rest of Banesto's directors when the authorities intervened at the end of last year, and from a number of ex-members of the bank's board.

Mr Conde and the former board could control up to 20 per cent of the bank's share capital.

The most controversial suggestion in the plan is a 43 per cent write-down of the nominal value of Banesto shares from SFr700m to SFr329m through a deeply discounted one-for-eight rights issue. The group said funds from the issue would bolster its financial position.

The spokesman said there had been "ample conversations" with the Corsair Fund, which owns nearly 8 per cent of the bank's equity, but it was still not certain whether Mr Saenz could count on Corsair's support.

If the AGM accepts the cut in Banesto's share value, the deposit guarantee fund, which is financed by the domestic banks, will inject SF180m fresh capital into Banesto in the form of a share placing, paying the new nominal value of SFr400 a share.

The placing will make the guarantee fund the owner of nearly 75 per cent of Banesto's reconstituted capital, and the fund will subsequently auction its equity to a strategic domestic buyer – either an individual bank or a pool of banks.

Financial income increased strongly to SFr1.95bn from SFr1.82bn, boosted by last

Mobile telecoms boost for Olivetti

By Halg Simonian in Milan

Shares in the Olivetti computers and office equipment group rose sharply against the trend yesterday as investors reacted to its improved prospects of running Italy's second mobile communications network.

Olivetti stock jumped L55 to close at L23.89 following this week's news that Pronto Italia, one of the three bidders for the cellular licence, was joining forces with the Olivetti-led Omnitel consortium.

The move by Pronto Italia, an alliance of Germany's Mannesmann and Pacific Telesis of the US with a group of Italian banks and medium-sized companies, reduces the contest to a two-horse race.

The other contestant is Unitel, a consortium combining Fiat, Mr Silvio Berlusconi's Fininvest media empire and Vodafone of the UK. In January, Etra, the fourth serious bidder, dominated by subsidiaries of the state-controlled

Ehi energy and chemicals concern, joined forces with Unitel.

Pronto Italia's decision has been seen as a big boost for Omnitel, which has been pushing strongly for the licence. Italy is now Europe's third biggest cellular communications market after the UK and Germany, with about 1.2m subscribers.

Demand might have increased even faster had Italy's anti-monopoly authorities not stopped the state-controlled Sip telephones utility from soliciting new subscribers.

Sip monopoly of the analogue network and had started experimental services with a system based on the new European-wide GSM digital network standard when it was told not to solicit for GSM business.

The ban followed a European Union ruling demanding an end to state monopolies in mobile communications and the introduction of private sector competition. After some delays, the decision to break

Sip's monopoly is now moving ahead in earnest.

The latest jockeying for position among the contestants comes ahead of a March 1 deadline for final proposals.

Bids will then be put to the team of consultants and bankers commissioned by Italy's post ministry to assess the plans.

A winner is expected to be named by the end of April.

That deadline is by no means certain, however. Should a choice not be made in time, the prospect of a new government after the March 27 general election could tempt the existing government, which will stay on as caretaker until a new administration is sworn in, to put off a decision. Postponement has its merits, choosing a winner is a political minefield to develop and use special IBM software for its new network.

Although IBM is not taking a stake, the association of such a prestigious name with Unitel was seen as a speedy attempt at limit the damage of the surprise Pronto Italia-Omnitel alliance.

one bid was patently superior to the others. A finely-matched contest, on the other hand, would make the decision that much harder, he implied.

Analysts are unable to pinpoint a clear front runner on either technological or financial grounds. Although each of the consortia has tried to distinguish itself from its rivals, all have stressed their avant-garde technology, experience, financial muscle and marketing and distribution skills.

However, this week's apparent boost to Omnitel does not leave Unitel entirely down and out. Within minutes of the news, it responded by announcing a deal with IBM's Italy-based regional headquarters to develop and use special IBM software for its new network.

Although IBM is not taking a stake, the association of such a prestigious name with Unitel was seen as a speedy attempt at limit the damage of the surprise Pronto Italia-Omnitel alliance.

SKF posts return to the black

By Christopher Brown-Humes in Stockholm

SKF, the largest maker of ball and roller bearings, signalled it had turned the corner to better times yesterday when it announced its first quarterly operating profit for two years and sharply reduced losses for 1993.

The group made a SFr40m (\$5.4m) profit after financial items in the last three months of the year, reversing a SFr1.2bn deficit in the same 1992 period. This reduced losses for the full-year to SFr1.7bn, compared with SFr1.7bn in 1992.

The group predicted a profit for 1994, helped by improving market conditions and the ben-

efits of cost-cutting. It noted that the European market, which accounts for 60 per cent of sales, was picking up, even though the German and French markets remain weak.

The weaker krona enabled the group to raise 1993 sales by 10 per cent to SFr2.6bn from SFr2.6bn. Adjusted for disposals and currency factors, sales fell 4 per cent because increased demand for the group's products in North America and the Asia Pacific region was unable to offset weak trends in Europe.

The group was badly hit by the downturn in Europe's car industry, its most important customer segment, although it noted that its own sales fell less than the overall 15 per

cent decline in car sales. At the operating level, profits amounted to SFr97m, compared with a SFr1.15m loss in 1992. However, financial expenses increased to SFr76m from SFr52m as the weak krona increased the cost of financing foreign currency loans.

The group's main bearings and seals unit cut losses sharply to SFr329m as sales rose to SFr27.2bn from SFr27.7bn. There was also a reduced deficit at Ovako Steel, where losses fell to SFr35m from SFr422m despite a 6 per cent drop in sales to SFr1.89bn.

The loss per share before extraordinary items was SFr5.70, compared with SFr13.20 in 1992. The loss per share before extraordinary items was SFr5.70, compared with SFr13.20 in 1992.

If the AGM accepts the cut in Banesto's share value, the deposit guarantee fund, which is financed by the domestic banks, will inject SF180m fresh capital into Banesto in the form of a share placing, paying the new nominal value of SFr400 a share.

The placing will make the guarantee fund the owner of nearly 75 per cent of Banesto's reconstituted capital, and the fund will subsequently auction its equity to a strategic domestic buyer – either an individual bank or a pool of banks.

Financial income increased strongly to SFr1.95bn from SFr1.82bn, boosted by last

Swedish forestry group moves ahead

By Hugh Carnegy in Stockholm

Assidomän, a newly formed state-owned Swedish forestry group due to be partly privatised next month, yesterday reported a 1993 profit after financial items of SFr885m (\$124m), more than two times the 1992 result of SFr10m.

The government is aiming to

raise up to SFr9bn through an offering of 49 per cent of the company. Assidomän, formed at the start of this year from the two companies Assi and Domän, is the fourth-largest Swedish forestry group and one of Europe's top 10.

It intends to bid for another 51 per cent state-owned Swedish forestry group, Nch, following completion of the partial

privatisation. Analysts said the result was ahead of previous expectations of a profit after financial items of about SFr700m. Turnover of SFr12.4bn was 9 per cent ahead of the 1992 figure of SFr11.4bn.

Assidomän included an extraordinary charge of SFr791m, to leave a pre-tax profit of SFr1.92bn, compared with a loss of SFr1.41bn in 1992.

The group's main

revenue came from timber sales, which increased 10 per cent to SFr11.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

Net profit was SFr885m, up from SFr10m in 1992.

Assidomän's 1993 sales were

up 10 per cent to SFr12.4bn.

INTERNATIONAL COMPANIES AND FINANCE

Fletcher Challenge sharply up

By Terry Hall

Fletcher Challenge, the New Zealand-based forestry, energy and construction company, yesterday reported sharply higher group profits for the six months to end-December as a substantial restructuring led to exceptional gains in revenue.

Consolidated group pre-tax profits rose to NZ\$442m from NZ\$26.5m in the same period last year, on turnover down 13 per cent to NZ\$4.31bn from NZ\$4.94bn. Earnings per share were rose to 36.3 cents from 7.9 cents.

The restructuring included a series of asset sales and the partial sale of the company's

forestry division, which led to abnormal gains of NZ\$356m.

Mr Hugh Fletcher, chief executive, said that in the half year the company finalised five major sales, raising NZ\$2.4m, although payment for a number of these items was not received during the period.

Fletcher Challenge floated the former stock and station agent Wrightson, and its retail property company, St Lukes, on the New Zealand stock exchange. Various Canadian assets were floated, and the company also sold its interest in Fletcher Challenge Canada and completed the sale of Methanex, the world's largest methanol maker, to Canadian interests.

The group's earnings after

tax, excluding abnormalities, were NZ\$142m compared with NZ\$98.4m. Earnings after abnormalities were NZ\$432.1m against NZ\$153.5m.

Sir Ron Trotter, chairman, said half-year earnings were in line with expectations - the success of the restructuring had been offset by deteriorating prices in many of the group's international product markets. He expected operating profits to be slightly higher in the second half.

Sir Ron said that the restructuring had led to an improvement in the balance sheet, cutting the company's debt-to-equity ratio to 42.5 per cent from more than 60 per cent 18 months ago.

The group's earnings after

tax, excluding abnormalities, were NZ\$142m compared with NZ\$98.4m. Earnings after abnormalities were NZ\$432.1m against NZ\$153.5m.

Sir Ron said future dividends will carry full imputation for New Zealand residents, who will receive a tax-free dividend of 6.25 cents a share, and 3 cents for each Forestry Division share.

The restructuring has created three sets of financial results with the formation of two subsidiaries, Fletcher Challenge Division and Fletcher Challenge Forests Division, which have their shares listed in New Zealand, New York, London, Australia and elsewhere.

APN posts 31% increase

By Nikki Taft

in

Sydney

to

the

the</div

INTERNATIONAL COMPANIES AND FINANCE

Mercedes saves DM1bn through supplier projects

By David Waller in Frankfurt

Mercedes-Benz has attributed savings of DM1bn (\$588m) to a new "partnership" with its suppliers.

At the company's factory at Sindelfingen near Stuttgart, Mr Manfred Remmel, a director, said costs of certain supplies had dropped by up to 40 per cent since Mercedes sought to forge a new relationship with its suppliers.

Mercedes, through its so-called Tandem programme, has hammered out 300 projects with suppliers to reduce costs, develop products and improve quality, Mr Remmel explained.

He drew an unspoken parallel with the aggressive cost-cutting "hit-squads" operated by Mr José Ignacio López de Arriortua, purchasing director at Volkswagen. These have been the focus of criticism within the German car companies industry.

"Our co-operation lives from dialogue, not dictat," the Mercedes executive said.

However, he made clear the achievements of the past year were not enough to eliminate the German automotive industry's cost disadvantages against foreign, especially Japanese manufacturers.

Consortium buys 60% of Argentine insurer

By John Barham
in Buenos Aires

A consortium of Leucadia National Corp of the US and Argentina's Wertheim family is to pay \$85m cash for 60 per cent of state-owned insurance company and savings bank, Caja Nacional de Ahorro y Seguro (CNAS). Its sale represents one of Argentina's last big privatisations.

CNAS dominates the local insurance industry, with a 12.5 per cent share of the market, and its savings bank has assets of \$350m.

The Wertheim family controls privately-held Banco Mer-

cantil Argentino, a middle-ranking commercial bank, and will own 30 per cent of the Caja. Leucadia will hold another 30 per cent. They will take control of CNAS in mid-March.

The government plans to float a further 30 per cent of the company on local and international stock exchanges, but no date has yet been fixed.

The remaining 10 per cent will be held by the employee share ownership scheme.

In the past three years, Argentina has sold nearly all its state companies, raising \$8bn in cash and retiring \$10.0bn in debt.

US drugs group signs hospital contract

By Daniel Green

Abbott Laboratories, the Illinois-based healthcare company, yesterday signed a \$500m contract with Sun Health Alliance of Charlotte, North Carolina. The move adds momentum to the US trend of creating package deals for US health service suppliers.

The agreement includes pharmaceuticals, diagnostics, drug delivery systems, intravenous solutions, nutraceuticals, medical-surgical products, critical care and anaesthesia products.

The 230-hospital five-year deal is the latest in a series which usually involves big discounts for the purchasers in return for preferential buying from one supplier such as Abbott.

In August 1993, US healthcare company Bristol-Myers Squibb signed a five-year contract to set up preferred status for its products with American Healthcare Systems of San Diego, California. AHS has more than 1,000 hospitals, and the deal was one of the biggest yet signed.

These arrangements represent an alternative approach to that followed by Merck, the biggest drugs company in the US, which in July 1993 paid \$6bn for drug distributor Medco Containment Services. These deals respond to changing healthcare markets, and anticipate the reform of healthcare proposed by the Clinton administration.

Black & Decker margins to rise

Black & Decker, the US power tools group, expects higher margins during 1994, due to lower costs and new product introductions, but said the gains would be confined to the US, Reuter reports.

"We do not anticipate significant improvement in European consumer or industrial markets during 1994," said Mr Nolan Archibald, chairman and chief executive.

Boldly seeking aerospace opportunities

Paul Betts finds McDonnell Douglas cash-rich and back on the acquisition trail

McDonnell Douglas is back on the acquisition trail to strengthen its core defence aerospace activities. The US company is also seeking partners in Europe and Asia for its commercial aircraft operations.

"Our improved financial strength means we can be a buyer again. That was not the case two or three years ago," Mr John McDonnell, the US group's chairman, said yesterday at the Singapore air show.

The group's net profit rose to US\$3.5m last year, from \$1m in 1992, before exceptional items related to a new accounting standard for pension benefits. It expects to continue showing "strong earnings and positive cashflow" in 1994, said Mr McDonnell.

This would enable the largest US defence contractor to seek acquisitions offered by the growing consolidation of the US defence industry.

"We are not planning any diversification, but we are going to explore possible acquisitions to strengthen our aerospace business. If it doesn't fly we are not interested," Mr McDonnell said.

The group would focus on

opportunities in the US market because Mr McDonnell believes the time is not yet right to form transnational defence companies.

Last week's announcement by President Bill Clinton of a \$5bn order by Saudi Arabia for McDonnell Douglas and Boeing commercial aircraft had also boosted prospects for the company's Douglas commercial aircraft business. The deal would enable Douglas to rebuild its backlog when it has seen its commercial aircraft sales and production nose-dive during the past three years.

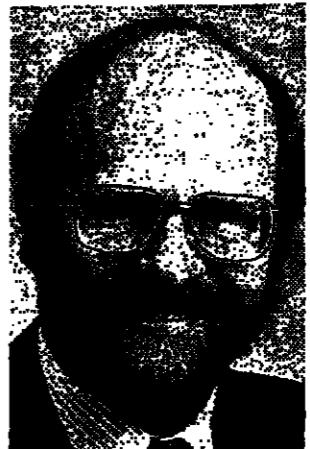
Douglas produced only 40 commercial aircraft last year. Twin-engine aircraft production alone has slumped from 138 aircraft in 1991 to 20 last year.

At present we are pursuing this strategy," he said.

The alternative was an international alliance with partners from Europe and Asia to enable Douglas to develop a broader family of aircraft to compete across the board with Boeing and Airbus.

He said the company was in talks with a number of potential alliance partners around the world, but declined to name them.

The company failed two years ago to forge a partnership with Taiwan Aerospace after much-publicised negotiations involving the possible US\$2bn acquisition by Taiwan



John McDonnell company in talks with possible partners

firm this week it was holding talks with McDonnell Douglas. Reports have indicated it was interested in taking between a 10 and 20 per cent stake in Douglas.

As part of its strategy to develop new derivatives of existing commercial aircraft products, Douglas announced yesterday was introducing an extended-range version of its MD11. This will increase the MD11's current range by 480 nautical miles, to 7,210 nautical miles. The company is also marketing a smaller 100-seat long-range aircraft.

Mr McDonnell said the group would keep its helicopter activities, which it had considered selling or putting into a joint venture. The helicopter operations were no longer a separate subsidiary but had been successfully integrated into the company's overall structure, Mr McDonnell said.

After shedding about 17,000 jobs last year, Mr McDonnell said the ongoing job restructuring was probably over, as long as the company's defence and civil aerospace markets did not continue to decline significantly.

Fairview weighs up debt plan options

By Robert Gibbons in Montreal

Cadillac Fairview, Canada's biggest regional shopping centre owner, has submitted a debt restructuring plan to its bankers and shareholders. It proposes asset sales and possibly a public stock offering.

Fairview, once controlled by the Montreal Bronfman's, owns the country's three leading downtown shopping malls, including the Eaton Centre in Toronto.

It has suffered from plunging property values since 1990, and has long term debt of about C\$360m (US\$2.2bn), including C\$860m with stock and convertible debenture issues in the past few months.

Mr Frank Mayer, analyst with EBN James Capel, said: "The perception is that shares of companies such as Fairview can only improve. There is a lot of room for Canadian investment if an interesting deal is put together."

Canon agrees to use IBM's PC technology

By Louise Kehoe in San Francisco

Canon, the Japanese camera and office equipment maker, has agreed to use US computer group IBM's PowerPC microprocessor technology in future computer products. It will also help refine technology for use in consumer products and hand-held devices.

The Canon endorsement is a breakthrough for IBM, which aims to establish PowerPC as an industry standard competing with Intel's microprocessor technology. Canon is the first computer systems manufacturer, other than Apple and IBM itself, to adopt PowerPC as a strategic technology.

The agreement does not entail Canon incorporating PowerPC in its printers, cameras or copying machines.

Chrysler to sell car wiring division

By Patrick Harverson in New York

Chrysler, the US car manufacturer, announced yesterday that it will sell its Mexico-based Acustar electrical wiring division to a newly formed US subsidiary of Yazaki Corporation, one of its Japanese component suppliers.

After the sale is completed, Chrysler said it would enter a supply agreement to purchase wire products manufactured by the Yazaki unit.

The terms of the deal were not revealed, but the Acustar wire division, which has almost all of its 11,000 employees based in eight assembly plants in Mexico, had sales worth approximately \$300m in 1993.

Industry analysts estimated

that the deal was worth anything between \$25m and \$100m.

In selling Acustar, Chrysler is following the lead of Ford and foreign car companies, which have been recently selling their low-tech, labour-intensive component manufacturing operations to specialist suppliers.

Chrysler said that one of the motives behind the sale was that it would allow Acustar to achieve Mexican national supplier status, which makes it easier for the operation to sell its products in the Mexican market.

This will benefit Chrysler's subsidiary in Mexico, the company said, because by buying wiring components manufactured by a Mexican supplier, Chrysler will be entitled to receive more export credits from the Mexican government.

Old colonial captain to take controls at Aerolíneas

Iberia's loans to the Argentine flag-carrier will convert to a majority equity share, writes John Barham

The three-year crisis surrounding the privatisation of Aerolíneas Argentinas may now be close to a solution.

The governments of Argentina and Spain are expected to announce soon that Iberia, the Spanish national airline, will complete its takeover of Aerolíneas by lifting its stake to 35 per cent from 30 per cent.

This will wipe out about \$700m in loans Iberia has advanced Aerolíneas.

Both sides in the often bitter dispute say the new arrangement puts Aerolíneas on a sound financial footing, and will allow Iberia to push ahead with modernisation of the struggling airline.

The roots of the convoluted tussle go back to November 1990, when Iberia led a consortium of local investors that paid \$1.87m in a cash and debt-for-equity package for 85 per cent of Aerolíneas. However, before the ink on the con-

tract had dried, Iberia discovered that its Argentine partners were involved.

Then, a disagreement with the government over payment terms escalated into an angry confrontation that ended with renegotiation of the contract. This required the government to partially re-nationalise Aerolíneas, increasing its shareholding to 38 per cent from 5 per cent.

Iberia, however, failed to improve Aerolíneas' performance. It has had to pump almost \$700m into the company since 1990 to keep it flying. Last year, Iberia demanded that the government contribute its share of a \$500m capital increase to shore up Aerolíneas' balance sheet.

The refusal by the Argentine economy minister Domingo Cavallo to put any more money into Aerolíneas sparked a new confrontation with Iberia. Iberia threatened to walk away from Aerolíneas unless

the law to allow Iberia to take a majority share in Aerolíneas without altering its status as Aerolíneas' national airline.

The deal also dilutes the stakes of minority shareholders, nearly all of them Spanish and Argentine banks, with 27 per cent of the company. However, these banks merely served as a front for Iberia, whose stake in Aerolíneas was previously limited to 49 per cent.

Once the new arrangement is in place, the government's stake will be cut to 5 per cent. The remaining 10 per cent of Aerolíneas will be held by the employees' share ownership scheme.

Originally, the government wanted to sell its unwanted shares to private Argentine investors. However, it failed to find any serious buyers.

Investor aversion to Aerolíneas is hardly surprising. Not only is it a chronic lossmaker, but any fresh invest-

or cash would go to Iberia. Furthermore, investors did not want to risk money in Aerolíneas as long as Iberia remained in charge.

In its three years under Iberia, Aerolíneas has lost almost \$500m. Last year's \$228m net loss was 16 per cent more than in 1992, and revenues fell 10 per cent to \$1.02bn.

Despite Mr Cavallo's helpfulness in altering the shareholding regulations, Mr Manuel Moran, Aerolíneas' executive on secondment as Aerolíneas' chairman, complains the new rules could make his life harder by allowing foreign competitors into the protected domestic market.

Still, he says Aerolíneas' health is improving. He forecasts positive cashflow this year, thanks to cost controls, a sales increase of almost one-fifth, to \$1.2bn, and recovering market share. He hopes to

start making money in 1995.

He wants to improve Aerolíneas' poor performance on the important Miami corridor by leasing smaller and more efficient jets to the larger and more efficient US competitors.

Integration with Iberia and its associated companies in South America, notably Venezuela's Viasa will continue.

Mr Moran and his predecessors have made similar promises before. Mr Moran, like previous Iberia executives, blames his difficulties on the government, predatory competition, adverse market conditions, and hostile staff. In private, government officials counter by maintaining that Aerolíneas's greatest problem is Iberia's poor management.

Wherever the blame lies, for an Argentina proud of its national symbols, losing control of the flag-carrier to its old colonial master will be a bitter blow.

HARMONY GOLD MINING COMPANY LIMITED

(Formerly Harmony Gold Mining Company Limited (Pty) Ltd (Johannesburg)) (Incorporated in the Republic of South Africa) (Registration No. 00022000)

ANNOUNCEMENT

Slimes Spill Disaster

A tragedy occurred at Harmony Gold Mine at approximately 21:00 on 22 February 1994 when the wall of a slime dam slipped after a heavy downpour, casting a mud slide into the adjacent Nierpruit residential area. By 16:00 on 23 February 1994 the incident had claimed the lives of 11 people with 106 persons listed as missing and 34 survivors hospitalised. Some 60 houses were demolished and 200 damaged by the spill. Damage evaluation is continuing.

The directors and management of Harmony regret the tragic loss of human life and wish to express their condolences to the families of those involved.

The directors of Harmony have decided on compassionate grounds to establish a relief fund of one million Rand. Further details will be announced in due course.

A full statutory inquiry and inquest will be held.

No mining production facilities have been damaged and the mine has sufficient mining capacity to enable normal mining operations to continue. Production at part of the mine will be curtailed due to the absence of affected members of staff. The period and extent of interruption will be assessed.

JOHANNESBURG

23 February 1994

APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

Union Bank of Switzerland Finance N.V.

U.S.\$150,000,000
Guaranteed Floating Rate
Notes due 1996

In accordance with the provisions of the Notes, interest is hereby given that the Rate of Interest for the three month period beginning 22nd February 1994 has been fixed at 4.5625% per annum.

Union Bank of Switzerland
London Branch Agent Bank
121 High St, Birkbeck, Herts HP4 2DZ
18th February, 1994

Asian Telecommunications

U.S. Communications

Information and

Communications Technology

Telecommunications in Business

Mobile Communications

Cable and Satellite Broadcasting

International Telecommunications

For further information please contact:

ALICIA ANDREWS

Tel: 44 (0) 71 873 3565

COMPANY NEWS: UK

CU makes £211m in a recovering market

By Richard Lapper

Commercial Union, the largest of the UK's composite insurers, yesterday reported pre-tax profits of £211m for 1993 - underlining the recovery in the general insurance market.

The figures, which compared with a profit of £24m in 1992, were at the top end of analysts' expectations.

Earnings improved to 55.9p (46.5p) and a final dividend of 9.75p makes a 24.8p (24.35p) total on increased capital.

Like *Guardian Royal Exchange*, which reported on Tuesday, CU benefited especially from an improvement in trading conditions in the UK where underwriting losses fell to £57m (£162m) over the year and an underwriting profit of £3m was achieved in the last quarter of the year.

Mr Peter Foster, general manager finance, said the improvement was "substantially" due to rate increases, premiums having risen by an average of 10 per cent on commercial property and 15 per

cent on liability and commercial motor business.

London market marine business had been underwritten at rates between 15 per cent and 25 per cent higher than in 1992 and rates for domestic business, mainly house buildings and contents, were described as firm. CU confirmed, however, that there has been some "softening" of rates in the motor insurance market. The company had not cut its own rates but acknowledged that it had lost market share, shedding between three and four per cent of its £14,000 policyholders over the year.

In the fourth quarter motor insurance premium income was 18 per cent down on the same period of 1992, indicating that many of these customers were lost towards the end of the year.

Mr John Carter, chief executive, cautioned that changes in the way insurers were assessing motor insurance risks made any assessment of overall rate movements more difficult. "Some rates will go down

and others up," he said.

The group also benefited from a low level of weather and subsidence claims, as well as a reduction in its overheads, following heavy cost-cutting since 1990. Expenses in the UK now amount to only 8.4 per cent of premium income, compared to about 15 per cent in 1990.

Overall premium income during 1993 increased from £5.57bn to £5.97bn. Life income fell to £1.9bn (£2bn), while general insurance income rose to £4.07bn (£3.57bn), with 7 per cent of the rise due to rate increases and a further 3 per cent attributable to increased volume.

Investment income rose to £263m (£255m) and underwriting losses fell to £277m (£431m). Associated undertakings' earnings were £13m (£12m). Non-life operating profits amounted to £28m (loss of £27m) and life profits were £111m (£115m). £2m was lost after CU closed its Argentine subsidiary.

See Lex

Community Hospitals shows healthy recovery to £2.95m

By Peggy Hollinger

Community Hospitals Group, the private medical care company, recovered from last year's recessionary malaise to report a healthy 58 per cent increase to £2.95m in interim pre-tax profits.

The increase for the six months to December 31 was achieved on turnover ahead 19 per cent to £27.2m.

Mr Alan Dexter, chief executive, said the profits rise was due to margin improvement in the hospitals division and the contribution from new nursing homes.

The results had also compared to a particularly depressed first half in 1993, which had been hit by higher

interest charges and a fall in hospital revenues.

Mr Dexter was optimistic that the group would maintain growth this year, albeit at a slower rate.

The interim dividend is increased by 17 per cent to 2.8p, payable from earnings up 53 per cent to 6.6p.

The group also offered a "best view" opinion on full year profits, showing a pre-tax range of £7.2m to £7.5m, on sales in the £55m to £58m range. Earnings per shares were estimated at between 16p and 17.5p.

Operating profits from hospitals were 48 per cent higher at £5.63m, and occupancy rates for the operational homes rose to 91 per cent from the high 80s.

Operating margins from 10.9 per cent to 14.2 per cent. Costs had been cut by an estimated £500,000 on an annualised basis.

The hospitals capital investment programme, which totalled about £65m since the group's flotation in 1989, was now largely complete.

The continuing care businesses, including nursing homes, contributed £1.03m at the operating level, against £660,000 last year. Some £300,000 of the improvement was contributed by three new nursing homes.

Turnover was 49 per cent higher at £5.63m, and occupancy rates for the operational homes rose to 91 per cent from the high 80s.

Second half boost for Grafton

A marked improvement in second half trading enabled Grafton Group, the Dublin-based builders' merchant, to lift full year pre-tax profits by 7 per cent to £4.13m (£3.9m).

The directors said that a general reduction in interest rates and renewed economic confidence had had a positive impact on construction demand and consumer spend-

ing in all of the company's main markets.

Sales for the 12 months to end-December rose by 9 per cent to £104.9m (£98.4m). For the second six months they rose by 16 per cent.

Lower interest rates resulted in a reduction in interest charges from £1.23m to £0.82m.

Earnings per share improved from 18.6p to 20.9p and a final

dividend of 4.25p makes an increased total of 7.25p (6.5p).

The directors expect Grafton to "benefit strongly" in 1994 from improved markets and from substantial investments in recent years to strengthen the operating position.

The opening six months to June 30 saw pre-tax profits fall from £1.65m to £1.21m. Turnover was virtually static at £48.6m.

Management expenses

rose by 10.5 per cent to £1.39.6m.

Operating Profit

rose by 17.8 per cent to £17.8m.

Loss Provision on Commercial Assets

rose by 13.7 per cent to £8.1m.

Pre-Tax Profits

rose by 13.4 per cent to £9.13m.

Taxation

rose by 17.6 per cent to £4.76m.

Post-Tax Profits

rose by 13.2 per cent to £6.49m.

BRADFORD & BINGLEY BUILDING SOCIETY

AUDITED RESULTS FOR THE YEAR ENDED 31ST DECEMBER 1993

Results	Year to 31/12/93	Year to 31/12/92
Net Interest Receivable	254.5	237.0
Other Income and Charges	77.5	74.9
	332.0	311.9
Management Expenses	154.0	139.6
Operating Profit	178.0	172.3
Loss Provision on Commercial Assets	43.7	81.0
Pre-Tax Profits	134.3	91.3
Taxation	47.6	26.4
Post-Tax Profits	86.7	64.9

Goeff Lister, Chief Executive, said: "Bradford & Bingley's excellent results were achieved in a market which was still emerging from recession, with competition for both mortgages and savings remaining intense throughout the year. Even so, I am delighted to say that we exceed our normal market share in both these core areas of business. Higher profits, increased assets and a strengthened capital base put Bradford & Bingley in a very strong position."

Lower interest rates are helping home-buyers and investors. Low interest rates should encourage a revival in the housing market to the benefit of both existing borrowers, but also those people wanting to get onto the housing ladder.

We remain the UK's largest high street provider of independent financial advice, the importance of which is becoming more appreciated by investors. This was reflected in the 20.1% rise in earnings from our financial planning business. Bradford & Bingley believes that independent financial advice is the only way of giving investors a real choice of products to suit their needs."



B R A D F O R D
& B I N G L E Y
B U I L D I N G S O C I E T Y

P.O. Box 40, Croft Road, Crossflatts, Bingley, W. Yorkshire BD16 2UA

For further information please contact either
Mr G.R. Lister, Chief Executive, on 0274 554394, or
Mr J.A.W. Smith, Finance Director, on 0274 554395.

DO YOU WANT TO KNOW A SECRET?

The I.D.S. Gemini Seminar will show you how the market really works. The amazing trading techniques of the legendary W.D. Gann can increase your profits and contain your losses. How? That's the secret. Ring 081 474 0000 to book your FREE place.

Prices as electronically determined for the month of January 1994 and subsequent months.	
Period for which rates apply	
Period from	Period to
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May
1st Jun	30th Jun
1st Jul	31st Jul
1st Aug	31st Aug
1st Sep	30th Sep
1st Oct	31st Oct
1st Nov	30th Nov
1st Dec	31st Dec
1st Jan	31st Jan
1st Feb	31st Feb
1st Mar	31st Mar
1st Apr	30th Apr
1st May	31st May

TransAtlantic rises to £67m aided by insurer

By Simon Davies

TransAtlantic Holdings, the property and life assurance group controlled by Mr Donald Gordon, the South African financier, yesterday reported a 19 per cent rise in 1993 pre-tax profits from £55.5m to £67m.

The results were ahead of market expectations, primarily due to 50 per cent-owned associate Sun Life, which "showed exceptionally strong growth", according to Mr Gordon, TransAtlantic's chairman.

Earnings rose by 50 per cent to 13.24p (8.35p) and a final dividend of 5p is announced, representing an unchanged full-year pay-out of 15p.

Sun Life's contribution increased by 16 per cent to £22.7m. The life assurance company, in which UAP, France's largest insurer, owns the other 50 per cent, achieved substantial new business volumes in a static market.

New annual regular premiums increased by 25 per cent to £106.7m and single premiums increased by 60 per cent to £2.34m. Sun Life reported pre-

tax profit of £58.3m, up from £51.3m.

TransAtlantic's property interests, incorporating the Capital & Counties property group, contributed increased operating profit before administrative expenses of £7.1m (£7.1m).

TransAtlantic is finalising the flotation of its shopping centre interests into a separately listed company, Capital Shopping Centres, which should have an initial market capitalisation of about £500m.

The remaining property portfolio is also valued at £600m, and Mr Gordon said the company planned to increase its non-retail property activities.

TransAtlantic yesterday finalised a £250m convertible bond issue, which will fund the recent £15m purchase of Sun Alliance's share of the Harlequin shopping centre in Watford, and reduce its floating rate to 2.85%.

Mr Gordon said the company was interested in establishing a new leg to its business by investing in a life assurance company in North America.

There were numerous opportunities. "If you come out with a cheque for \$1bn, you can do a lot of things in the US," he said. TransAtlantic also owns 3 per cent of Sun Alliance.

TransAtlantic's net asset value per share rose by 6 per cent to 28p in 1993, but the company said that the current book valuation of Sun Life "materially understates TransAtlantic's net asset value."

COMMENT

TransAtlantic's results provide some justification for the recent strong performance of the share price, demonstrating the strength of new business growth at Sun Life, amid a competitive market. Profits should reach 7.5m in 1994, putting TransAtlantic shares on a p/e of 30. This is aggressive, despite the long-term nature of its shopping centre investments. Fair market values for property and insurance would push the net asset value closer to the share price; but unless Donald Gordon pulls a choice acquisition out of the hat, the shares look fairly valued.

Spurs shares dip to 82p after profit downturn to £644,000

By Peter Pearce

Shares in Tottenham Hotspur, the north London football club, now 50.1 per cent owned by Sir Alan Sugar, its chairman, fell 10p to 82p yesterday on news that pre-tax profits for the six months to November 30 had fallen from £1.2m to £644,000.

However, Mr Colin Sandy, finance director, pointed out that profits on continuing operations before interest rose from £242,000 to £275,000.

Meanwhile a case brought by Tottenham for the winding-up of Etemate, a company controlled by Mr Terry Venables, Spur's ousted chief executive and team manager, was yesterday adjourned until April, as

Mr Venables plans to fight the petition.

Mr Sandy explained that Tottenham had sought the winding-up over a sum of £388,000, which was the adjudication by the taxing master of money owed from a possible £400,000. This amount, plus a further £10,000 of costs over Mr Venables' claim for wrongful dismissal as chief executive last summer were provided for in last year's accounts.

The football club is still being investigated by the Football Association over player transfer dealings, though Mr Sandy said that Mr Rick Parry, chief executive of the Premier League, did not expect the club to be relegated.

Total turnover declined to £12.3m (£11.1m) as the proceeds from the disposal of players' registrations fell to £1.54m (£3.1m). But the latter figure was boosted, said Mr Sandy, by some £2.5m from the £5.5m sale of Paul Gascoigne. The former was debited by a "near £200,000 hit" on the £1m sale of Gordon Durie, who was bought for £2.3m and written down some £200,000 during his two years at the club.

Interest payable was £86,000 (receivable £252,000), including some £450,000 from the Gascoigne sale. Earnings per share tumbled to 2.7p (15.2p) and there is no interim dividend, against last time's 3p special.

The football club is still being investigated by the Football Association over player transfer dealings, though Mr Sandy said that Mr Rick Parry, chief executive of the Premier League, did not expect the club to be relegated.

Bibby puts £75m flotation on ice after offer from AB Foods

By Maggie Urry

J Bibby & Sons has put the imminent £75m flotation of its business on ice while it considers an offer for its agricultural division from Associated British Foods.

The division was one of four that was to form the new company whose flotation was announced last October. It was a means of cutting Bibby's debt, which stood at £122.5m at the year end following the ill-fated £22m acquisition of Finmanuto, the Spanish distributor for Caterpillar in July 1992.

The offer from ABF, the milling, baking and grocery products group which has substan-

tial cash balances, is conditional on due diligence and negotiation on price. But Bibby hopes to be in a position to give a clear message to shareholders about the future at its delayed annual meeting, which has now been set for March 30.

Bibby, which is 79 per cent owned by Barloworld, the South African group, also released first quarter results yesterday which showed a recovery in pre-tax profits from £1.25m to £3.46m. However, operating profits from the agricultural side fell from £781,000 to £580,000.

Analysts said the sale of the agricultural business could raise £20m, although ABF might need to spend more on

restructuring the business. They said it would fit well with ABF's animal feeds activities which derive from both its milling and British Sugar businesses.

ABF has made two acquisitions in the field recently, KW Agriculture and Yorkshire Country Feeds. Mr Harry Bailey, finance director, said there was "no grand strategy" to become a leader in the industry, but where ABF could see a sensible addition at a price to give a good return it would make acquisitions.

Bibby's first quarter figures showed turnover static at £21.0m (£20.6m). Earnings per share were ahead from 0.52p to 1.22p.

Acatos holds talks on share reconstruction

Acatos & Hutcheson, the edible oils and fats manufacturing group, is in discussions with advisers regarding a possible reconstruction of the shareholding of Acatos Limited in the company.

This concern is private and owns the shares previously held by Mr Ian Hutcheson, the chairman, his family and other parties, which currently comprise 37.1 per cent of the ordinary capital.

If the reconstruction proceeds, Mr Hutcheson and some or all of the other Acatos Limited shareholders intend cutting their combined holdings to 30 per cent.

Serif makes progress with losses cut to £1.2m

Serif, the USM-listed specialist printing and packaging group which in November launched a £4.5m rights issue, yesterday reported a cut in pre-tax losses from £1.76m to £1.23m for 1993.

The company said at the time of the cash call that without the rights, its ability to trade would depend on the support of its bankers, which might not be forthcoming.

Serif said yesterday that the proceeds had been utilised to reduce creditors and provide additional working capital.

Turnover totalled £18.8m, a decline of £2.6m, of which £2m was due to the disposal of the bingo activity in 1992. Losses

per share came out at 3.9p (6.3p).

Comparisons have been restated for FRS 3.

Sales at Spottiswoode Ballantine were affected by lower than expected demand in the first part of the year, but margins improved in the second half and benefit was gained from the new web press commissioned in June.

Although sales of security products and packaging at Cowells increased during the year, margins were hit by production disruption, caused by difficulties in commissioning new machinery for printing and plastic card production.

The service sets out to include certain "benchmark" issues within the space available, while still trying to maintain a broad spread of borrowers and currency groups.

Selections are reviewed regularly by the Financial Times and the International Securities Market Association.

FT-ISMA INTERNATIONAL BOND SERVICE

Hanson to raise \$232m from sale, Beazer US float

By Maggie Urry

Hanson is to receive \$232m from the flotation of Beazer Homes USA, which was priced yesterday, and the sale of property in Hawaii.

The Anglo-American conglomerate will today issue the pathfinder prospectus for the flotation of Beazer Homes in the UK which will be completed by the group's half year end in March.

The price for the US share issue was set at \$17.50, in the middle of the revised price range of \$16.50 - \$18.50 a share. Hanson is selling its shares, cutting its stake to 33.3 per cent, but could sell a further 900,000 if underwriters find strong demand which would cut the holding to 26.8 per cent.

Beazer Homes USA is also issuing \$115m of 10 year senior notes, carrying a 9 per cent coupon. With the repayment of debt to Hanson as well as the proceeds from the share sale, Hanson is receiving \$18m.

The balance of \$48m is coming from the sale of 220 acres on Maile Kai, Oahu, the stock of Lolekam Construction and houses under construction to Schuler Homes, a US group. Hanson acquired these with its purchase of Kaiser Cement Corporation in 1993.

Beazer Homes USA is based in Atlanta, Georgia, and claims to be one of only six quoted US housebuilders operating in at least nine states. It concentrates on the south-eastern and south-western states with sites in New Jersey as well. The company is retaining 33.3m of the proceeds of the float and note issue.

from disposals in this financial year.

Hanson is to receive \$232m from the flotation of Beazer Homes USA, which was priced yesterday, and the sale of property in Hawaii.

The Anglo-American conglomerate will today issue the pathfinder prospectus for the flotation of Beazer Homes in the UK which will be completed by the group's half year end in March.

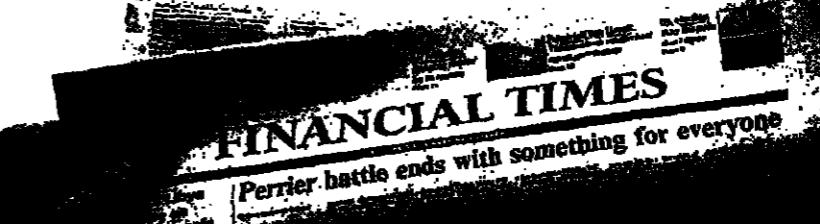
The price for the US share issue was set at \$17.50, in the middle of the revised price range of \$16.50 - \$18.50 a share. Hanson is selling its shares, cutting its stake to 33.3 per cent, but could sell a further 900,000 if underwriters find strong demand which would cut the holding to 26.8 per cent.

Beazer Homes USA is also issuing \$115m of 10 year senior notes, carrying a 9 per cent coupon. With the repayment of debt to Hanson as well as the proceeds from the share sale, Hanson is receiving \$18m.

The balance of \$48m is coming from the sale of 220 acres on Maile Kai, Oahu, the stock of Lolekam Construction and houses under construction to Schuler Homes, a US group. Hanson acquired these with its purchase of Kaiser Cement Corporation in 1993.

Beazer Homes USA is based in Atlanta, Georgia, and claims to be one of only six quoted US housebuilders operating in at least nine states. It concentrates on the south-eastern and south-western states with sites in New Jersey as well. The company is retaining 33.3m of the proceeds of the float and note issue.

HOW TO READ THE FINANCIAL TIMES BEFORE YOUR COMPETITORS DO.



Being well informed at the start of your business day gives you a competitive edge. Subscribers to the Financial Times know the benefit of having their own copy, on their desk, when they need it. Our hand delivery service is available in the key business centres of Europe.

SPECIAL INTRODUCTORY SUBSCRIPTION OFFER

For more details please call Gillian Hart in Frankfurt on 49 69 156830.

Pacific Assets expansion

Nat asset value per share of Pacific Assets Trust jumped by 94 per cent - from \$50.8p to \$81.1p - over the 12 months to January 31 1994.

Available revenue for the year was higher at £408,000

against £202,000, after a tax charge of £158,000, up from £157,000, giving a per share value of 2.07p, compared with 1.34p last time.

The single distribution to shareholders is lifted to 1.2p (1.1p).

against £202,000, after a tax charge of £158,000, up from £157,000, giving a per share value of 2.07p, compared with 1.34p last time.

The single distribution to shareholders is lifted to 1.2p (1.1p).

MAI lifts holding in SIS to 17.5%

By David Wighton

MAI, the broadcasting and moneybroking group headed by Lord Hollick, is increasing its stake in Satellite Information Services, which provides a television-based racing service to betting shops, from 7 per cent to 17.5 per cent.

The shares come from Sears, the Selfridges retailing group, which is selling its entire 12.7 per cent stake for £9.3m.

MAI is paying £8.1m for 10.5 per cent and Racial Electronics is buying the remainder, increasing its stake to 22.2 per cent.

MAI, which controls Maridion Broadcasting and Anglia Television, said the move was a natural extension of its television interests. "With the proliferation of television channels there will definitely be a sports channel at some stage, perhaps even a racing channel."

SIS dominates the coverage of UK racing, producing between five and 12 hours of live television a day.

SIS was formed in 1986 by the then big four bookmakers, Coral, Ladbrokes, Mecca and William Hill (then owned by Sears), for which it has been a very successful investment.

Set up with £10m of equity, SIS paid out a special dividend of £5.5m last year and is now valued at over £77m on the basis of the Sears stake.

William Hill, now owned by Brent Walker, the heavily indebted property and leisure group, has a 15 per cent stake worth £11.7m.

Sears, which will make a profit on disposal of about £2.8m, said the sale was in line with its strategy of selling off its non-retail interests.

COMMERCIAL UNION RESULTS - 12 MONTHS 1993

Further substantial progress

- ★ Pre-tax operating profits from continuing activities increased to £218m (1992 £31m).
- ★ Dividend for the year 24.85p (1992 restated 22.63p).
- ★ Premiums increased by 6% to £5,970m.
- ★ Shareholders' funds increased to £2,529m at the end of 1993 (1992 £1,501m).

HIGHLIGHTS

12 months 1993	12 months 1992
Unaudited	Restated
£5,970m	£5,572m
£218m	£31m
£188m	£16m
£321m	£229m
31.4p	2.0p
24.85p	22.63p

Notes: 1. A loss of £7m was incurred in terminating unprofitable activities (1992 restated £7m).

2. The profit attributable to shareholders includes realised investment gains after taxation of £133m (1992 £213m).

3. The 1992 dividend and operating profit per share have been adjusted for the effects of the 1993 rights issue and the enhanced scrip dividend.

The dividend for the year of 24.85p (1992 restated 22.63p) represents the interim dividend of 15.10p and the proposed final dividend of 9.75p. The final dividend will be paid on 17 May 1994 to shareholders on the register at the close of business on 10 March 1994 and will cost £5

Wembley's asset sales expected soon

Wembley, the greyhound track operator and owner of the famous London stadium, is expected to sell two of its largest assets this week to comply with a banking deadline to cut borrowings by £40m, writes Tim Burt.

Sir Brian Wolfson, chairman, is understood to be completing negotiations in the US to dispose of the Lincoln Greyhound track in Rhode Island and Pacer Cats, the computer ticketing company.

The sale of Pacer Cats, which produces and services ticket computer systems in North America and Europe, is expected to raise about £20m, taking

the disposal programme within 5 per cent of the total repayments due by March 31.

Although the moves will significantly reduce Wembley's net debt - put at £150m at the interim stage last year - lenders, led by Barclays, have also demanded repayment of a further £10m by the end of the year. Concerned at gearing levels, which touched almost 80 per cent last year, the banks are expected to force more disposals.

Industry analysts yesterday predicted that the group would have to sell some of its remaining greyhound tracks in Britain and the US.

"There are more disposals to come. Even if Wembley meets the bank deadlines they will still be quite highly geared," said one analyst.

Speaking from the US, Sir Brian admitted: "The group is just treading water. Until we finish the disposals programme we cannot embrace new business plans."

Those plans centre on developing its arena management business and signing new advertising contracts for its flagship asset, Wembley stadium.

Moves to sign new advertising deals have, however, prompted a row with the Football

Association, which has a 20-year contract with Wembley to stage all of its major domestic soccer fixtures and international matches at the north London site.

Under the contract, signed in 1982, Wembley receives between 25 and 32 per cent of ticket sales and 25 per cent of television revenue, but retains complete control of perimeter advertising.

The FA, which wants to renegotiate the agreement, has been angered by a deal signed by Wembley last month with Sports and Outdoor Media, the international advertising agency which already handles

the Melbourne Cricket Ground and Lord's.

Mr Tim Crow, sales director at the agency, said it hoped to sign advertising agreements with 10 international corporations, which would be designated "official sponsors" for all events at Wembley.

"In perimeter advertising, nothing like this has yet been achieved in the UK. We're not selling soccer, we're selling Wembley stadium," he said.

The FA, which is in arbitration with Wembley, is understood to regard the scheme as a threat to its own plans to win new sponsors for English football.

Hopes for a turnaround in injury time

Wembley has five weeks to attempt to pacify lenders and investors. Tim Burt reports

Britain's self-proclaimed "Venue of Legends" has moved into financial injury time.

Wembley, owner of the north London sports and exhibition complex, has exactly five weeks in which to complete a radical disposal programme that threatens to kill off its position as a diversified entertainment and leisure group.

Since mid-1992 it has sold off assets worth more than £37m, but still failed to pacify lenders owed £138m and investors who have seen the share price tumble from a 1987 high of 157p to 16p.

Profits have not fared any better. In spite of steadily rising turnover, the group reported a pre-tax loss of £12m in 1992 on sales 13 per cent ahead at £191.4m, and only moved into profit last year following asset sales.

Sir Brian Wolfson, chairman, is candid about where the group went wrong.

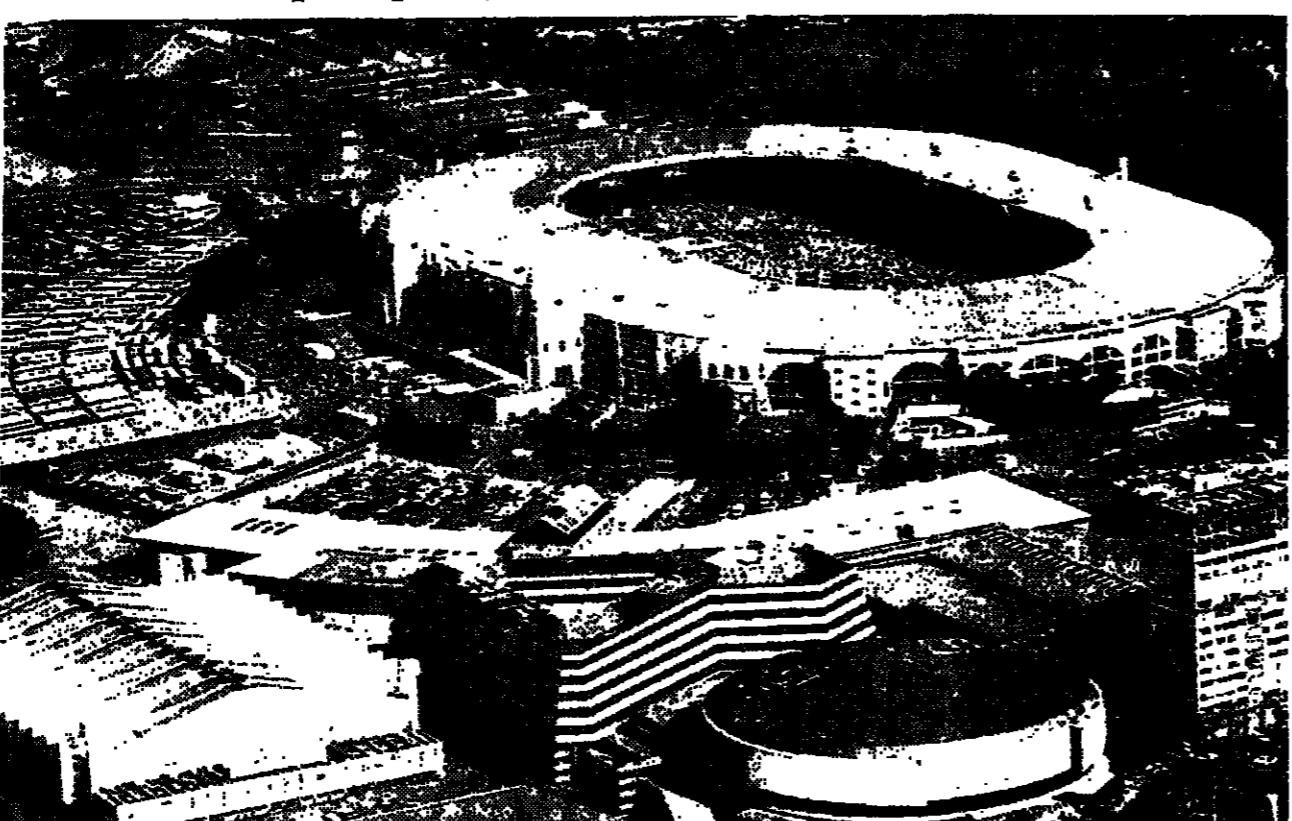
"For six years, we spent £1m a month on Wembley and we thought we could spin out businesses from the stadium. We did that using cash, and then we hit the recession at 100 miles an hour with a weak balance sheet."

Confronted with a debt mountain and operating profits dependent on bookings for pop concerts and a few full-house soccer matches, the banks told him to start selling assets.

As he prepares to sign away the next tranche of subsidiaries in the US, analysts in London are predicting that Sir Brian will be left with a company still valued at more than £55m but with few assets to speak of.

Once the disposal programme is complete, all that will remain is the north London exhibition arena, conference hall and stadium, plus a few greyhound tracks and a hospitality furniture business.

Although Sir Brian is confident that there is scope there to generate fresh operating profits, analysts are expecting 1993 annual losses of at least £1.5m and, at best, a £500,000 gain in 1994.



The exhibition arena, conference hall and stadium will be most of what remains after the disposal programme is completed.

"They are going to have start motorising a bit to see any earnings growth. Even if pre-tax profits reached £3m, earnings per share would be no more than half a penny," according to one analyst.

The balance sheet, meanwhile, could be further depleted as the disposal programme feeds through.

The group's operating properties were valued at £286.2m in December 1990. But assets sales are now expected to lead to large write-downs on fixed assets, which the group put at £253m at the end of 1992.

A shadow, meanwhile, has been cast over future income by a dispute with the Football Association, which now wants a few greyhound tracks and a hospitality furniture business.

Although Sir Brian is confident that there is scope there to generate fresh operating profits, analysts are expecting 1993 annual losses of at least £1.5m and, at best, a £500,000 gain in 1994.

ended to move England fixtures and the FA Cup Final elsewhere if he could not extract a better deal.

Wembley knows such a move is unlikely, but the threat has unsettled its investors. Worse still, it has failed to secure pop concert bookings this year - a main revenue earner.

Acknowledging the importance of such concerts, Mr Bob Heaver, a Wembley director, says: "Only about half our revenue comes from football; the FA Cup Final is probably the biggest earner, but Madonna can run it close."

Nevertheless, he is optimistic that the stadium can lead the company back to financial health. Standing in one of the executive suites in the 80,000-seat arena, he says the company has drawn up plans for a large-scale refurbishment.

In a piece of brinkmanship, Chartered surveyors, architects and engineers have been

consulted to see if another tier of seats could be added, an athletics track installed, the internal pillars removed, and, most ambitiously, it is investigating roofing over the pitch.

"Once the technological problems with maintaining the turf are sorted out, a roof over the complex could go up in 18 months," he says.

Analysts, however, say Wembley's performance since its last right issue, which raised £37.2m in 1992, could make it difficult to attract fresh capital for these schemes.

"There is some uncertainty whether they could ask investors for more cash, especially given the concentration of offshore shareholders," said one analyst.

His concern centres on the interests of Relaco Holdings, a Switzerland-based company with stakes in Club Mediterranee and the Kempinski hotel

group. Relaco is the investor group behind Orpington Investments, which holds an 11.25 per cent stake.

Mr Heaver dismisses such concerns. He says the company can rely on shareholders controlling at least 16 per cent to push through its plans.

These plans involve turning Wembley into the fulcrum of a stadium management business. To that end, it has set up Wembley International, a new division which has already won a 10-year contract to run the new HK\$90m (£7m) Hong Kong Stadium and acted as consultants for new arenas in South Africa and east Asia.

"These stadiums are all multi-purpose venues and that's what we're developing at Wembley," says Mr Heaver.

"We know there's a lot of work to be done, but the game's not over by a long way."

STAY IN TOUCH ON YOUR STAY IN STOCKHOLM OR STUTTGART.

The Financial Times is available in leading hotels in business centres all around the world, so wherever your business takes you, rely on the FT to stay in touch.

Any problems call the FT Copyline on 49 69 15685150.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

This notice is issued in compliance with the requirements of the London Stock Exchange. Application has been made to the London Stock Exchange for the 5% per cent Subordinated Convertible Bonds due 2009 of TransAtlantic Holdings PLC ("Bonds") and the ordinary shares of 50p each in TransAtlantic Holdings PLC ("Ordinary Shares") to be admitted to the Official List (and in the case of the Ordinary Shares, to be admitted to the Luxembourg Stock Exchange). It is expected that Listing will become effective and that dealing in the Bonds will commence on 28th March, 1994.

TRANSATLANTIC HOLDINGS PLC

(incorporated and registered with limited liability in England and Wales under the Companies Act 1948, registered number 150463)

£250,000,000

5% per cent. Subordinated Convertible Bonds due 2009

Issue Price: 100p per 100p unit of Bonds

At any time on or after 3rd May, 1994 up to 23rd April, 2009 the Bonds are convertible into Ordinary Shares at the conversion price of 505p per Ordinary Share (subject to adjustment).

Copies of the offering circular are available for collection from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP during normal business hours on 24th and 25th February, 1994 and up to and including 16th March, 1994 from:

TransAtlantic Holdings PLC
40 Broadway
London SW1H 0PT

UBS Limited
100 Liverpool Street
London EC2M 2RH

24th February, 1994

**The Financial Times
plans to publish**

The FT Review of Business Books

on Tuesday, March 15.

It will review 30 to 35 of the most important business books published internationally over the last few months. It will also look at issues affecting the business book publishing industry.

This survey provides the ideal environment for publishers to promote themselves and both new and existing titles to an audience of business men and women to whom business books are a vital source of reference information, advice and analysis.

For an editorial synopsis and information of advertising please contact:

JULIA COPELAND
Tel: 071-873 3559 Fax: 071-873 3098
FT Surveys

FT CURRENCY EXCHANGE RATES supplied directly to your PC

FINSTAT

Electronic Currency Feed

With FINSTAT, you have direct access to the Financial Times currency tables - online or on disk. No more keying data into your system or clipping and archiving daily tables.

FINSTAT delivers data the evening before it is published in the FT

FINSTAT will give you:

- Sterling & US dollar exchange rates
- Spot and forward rates
- Eurocurrency interest rates
- ECU exchange rates
- Historical data
- Spreadsheet compatible
- Full Helpdesk support

Ensure Accuracy - Save Time

For information on FINSTAT contact Karen Bidmead on:

Tel: +44 71 873 4613 Fax: +44 71 873 4610

FINSTAT
FINANCIAL TIMES INFORMATION SERVICES

Number One, Southwark Bridge London SE1 9HL

Notice of Appointment of Administrative Receiver	
SW BRIGHT ELECTRICAL LIMITED	
Company Name: SW Bright Electrical Limited, Registered Number: 2120462, Trading name: Bright-Tec. Nature of business: Electrical contracting. Trade classification: 27. Date of appointment of Administrator: 11 February 1994. Name of person appointing the Administrator: Receiver: Lloyd's Bank Plc. John Administrators Ltd, office holder number: 7923, N J Vogel (office holder number: 6359). Address: Coopers & Lybrand, PO Box 262, Orchard House, 10 Albion Place, Maidstone, Kent ME14 2XG.	
Notice of Appointment of Administrative Receiver	
SW BRIGHT ELECTRICAL ENGINEERING LIMITED	
Company Name: SW Bright Electrical Engineering Limited, Registered Number: 2120463, Nature of business: Electrical contractors. Trade classification: 27. Date of appointment of Administrator: 11 February 1994. Name of person appointing the Administrator: Receiver: Lloyd's Bank Plc. John Administrators Ltd, office holder number: 7923, N J Vogel (office holder number: 6359). Address: Coopers & Lybrand, PO Box 262, Orchard House, 10 Albion Place, Maidstone, Kent ME14 2XG.	
GENEVA SWITZERLAND	
Full confidence and discretion assured. BUSINESS ADVISORY SERVICES S.A.	
7 Rue Murat, 1207 Geneva Tel: 736 85 40. Telex: 413222 Fax: 736 86 44	
GARIBORNE PHOENIX FUND	
ANNOUNCEMENT TO THE UNITHOLDERS	
As trustee Management Company of the Gariborne Phoenix Fund, the Board of Directors has decided on February 18, 1994 to pay a dividend of 15 cents per unit to all unitholders of the Gariborne Phoenix Fund. The dividend will be paid on February 28, 1994.	
The Board of Directors	

Market capitalisation of about £200m expected in summer float

Irish Permanent plans listing

By Tim Coone in Dublin

Irish Permanent Building Society, the largest building society in the Republic of Ireland, is to seek a flotation on the London and Dublin stock exchanges in the early summer.

The IPBS has 30 per cent of the Irish residential mortgage market, assets of £2.7bn (£2.6bn) and reserves of £155.2m.

Mr Roy Douglas, chief executive, said the conversion of IPBS from its mutual status to a plc was "a strategic issue, to obtain access to the equity market on an ongoing basis."

The company simultaneously reported a 35 per cent increase in pre-tax profits to £23m (£21.5m) for the year to December 31.

Net interest income grew by 33 per cent to £90.4m, while the cost/income ratio was reduced to 60.5 per cent (64.3 per cent). A target ratio of 50 per cent has been set for 1995.

IPBS is the first building society in the Republic to seek

conversion, and the move marks a major development in Ireland's financial services industry.

Market liberalisation in recent years has permitted banks and building societies to broaden their range of services, such that the distinction between them is becoming increasingly blurred.

The resulting intensification of competition has placed building societies at a relative disadvantage to publicly quoted banks, as their mutual status limits them to raising capital largely from retained profits.

Members' approval for conversion of the society's mutual status to a plc and flotation will be sought at the annual meeting in four weeks' time.

Conversion will result in the issue of 81m free shares to an estimated 227,000 qualifying members of and a cash distribution of up to £200 each for a further 100,000 members who do not qualify for the free shares.

He added that on completion



John Bourke, chairman (left) and Peter Ledbetter, executive director, at the announcement of the conversion plans in Dublin

soon thereafter, "will raise up to £200m in new capital with the issue of further 36m shares."

Mr Douglas said the flotation shares would be placed with institutions and offered through subscription rights, rather than an open offer.

He added that on completion

of the flotation, market capitalisation was expected to be between £180m and £200m, giving an indicative share price of 15p to 16p.

Growth strategy would focus on the personal savings and lending segment of the Irish market, and the development of a life assurance business.

Dale Electric blames deficit on provisions

Dale Electric International, the maker of power systems, tumbled from pre-tax profits of £544,000 to losses of £283,000 in the half year to October 31.

Mr Ian Dale, chairman, said that the warning issued in October estimating a £700,000 first half loss was an "imprecise forecast" of the deterioration in trading conditions. He said that the loss related to provisions against contracts.

Although the aviation sector remained depressed, he said

the group was already benefiting from increased worldwide investment in airport infrastructure. Measures to achieve annualised cost savings of £1.1m had been implemented.

Mr Dale added that the order book at January 31 was ahead 62 per cent at £26m (£16m).

Turnover from continuing activities fell to £19.1m (£26.7m). Losses per share were 6.7p (3.02p earnings). The interim dividend is halved to 1p.

Porvair advances to £2.6m

Porvair, the microporous synthetic materials manufacturer, returned record pre-tax profits of £2.55m for the year to November 30.

The 26 per cent improvement over the previous £2.03m was achieved against a backdrop of difficult economic conditions

in certain world markets. Helped by acquisitions, sales rose 22 per cent to £21.5m, some 78 per cent of group production is exported.

Earnings emerged at 13.2p (11.6p) and a final dividend of 2.8p raises the total from 3.6p to 4.2p.

Algerian oil and gas find for Lasmo

By Robert Corrigan

Lasmo, the independent oil exploration and production company, has made its third oil and gas discovery in eastern Algeria.

Further drilling to appraise the full potential of the discovery is likely to take place later this year, the company said. It is also assessing the overall potential of Algeria in light of the string of discoveries.

● Premier Consolidated Oilfields, an independent exploration and production company, has found gas in a new field to the west of the large Qadripur gas field in Pakistan.

The discovery in the Ghapur block was in geology similar to that of Qadripur. But the different composition of the gas confirmed it was a separate field, the company said.

Gas from the latest find has a relatively low calorific value and a high nitrogen content, but the company believes it could be marketable if the reserve proves large enough.

area, thus avoiding the capital, Algiers.

Further drilling to appraise the full potential of the discovery is likely to take place later this year, the company said. It is also assessing the overall potential of Algeria in light of the string of discoveries.

● Premier Consolidated Oilfields, an independent exploration and production company, has found gas in a new field to the west of the large Qadripur gas field in Pakistan.

The discovery in the Ghapur block was in geology similar to that of Qadripur. But the different composition of the gas confirmed it was a separate field, the company said.

Gas from the latest find has a relatively low calorific value and a high nitrogen content, but the company believes it could be marketable if the reserve proves large enough.

Fidelity Japanese placing raises £86m

By Bethan Hutton

Fidelity Japanese Values has raised £86m during its placing stage. The public offer, which closes on March 8, could bring the fund up to a total of £150m.

Ordinary shares in the investment trust are being offered at 100p, with one warrant attached for every five shares. Dealings are expected to start on March 15.

Strong institutional demand for the fund illustrates the findings of recent surveys, which have shown that UK fund managers are increasing their weightings in Japan.

Fidelity argues that smaller and medium-sized companies, in which the fund will specialise, will be best placed to benefit from any recovery, as well as from deregulation and other changes in the economy.

Fidelity is better known for its unit trusts, this being only its second UK investment trust. The group already has a Japanese Smaller Companies unit trust, run by the same fund management team which will manage Japanese Values. It is the seventh best performing Japanese unit trust over five years, but ranks 35 out of 74 in the sector over three years.

On the basis of restructuring announcements made earlier this week it is expected that other non-core activities will be sold soon. These could include Network SL, a computer networking subsidiary, Computer Support, which provides maintenance and outsourcing services, Medisys, which specialises in the health-care market and Logys, an open systems supplier to central and local government.

ACT intends to integrate its three financial software subsidiaries - Kindle, BIS Banking Systems and ACT Financial Systems - under a central operating board. The board will comprise Mr Roger Foster, ACT founder and chairman,

ACT reorganises to focus on financial software

By Alan Cane

ACT, the computing services company, has embarked on a programme of restructuring and disposals which will leave it, possibly by the end of this year, as a tightly-focused financial software concern.

The company at present comprises two divisions. Financial software products generate £150m of group annual sales totalling £220m, but account for 80 per cent of profits. Information systems covers a diverse group of companies including computer maintenance and hospital management systems.

The company has already disposed of Cablestream to Siemens of Germany for £25m and Braun Marketing to its management.

Mr Mike Hart, group managing director, and Mr Brian Whitty, finance director, together with managing directors of the three subsidiaries, Mr Kieran Neagle, Mr Paul Newton and Mr Euryl ap Gwilym.

Kindle, based in Dublin, will be renamed ACT Banking Systems and be responsible for marketing banking products to emerging financial centres in western Europe and the Middle East.

BIS cost £93.5m, financed partly through a rights issue. ACT now has no debt and no cash. The disposals will raise substantial sums, which it is thought will be used partly to buy small companies providing financial software which fill gaps in its packaged software product line.

Analysts broadly welcomed the new strategy. Ms Sue Cox of Warburg said it was a logical progression. The company's chief problem had been created with such a broad spread of activities.



Roger Foster: heading new central operating board

Mr Foster said the strategy was designed to give the company a single corporate identity in the financial world, eliminating duplication in offices, marketing, products and research and development.

"The game plan is to establish a global presence in a single niche market, financial services. If you are a UK company without a global presence you will be squeezed by bigger companies."

ACT, with 8,500 staff, is one of the UK's largest computer services groups. Founded as a computer bureau, it moved into personal computers before selling its hardware division to Mitsubishi Electric of Japan four years ago.

It has since made a series of acquisitions, chiefly in the financial services areas, including Quotient and NMW, the stock processors and Kindle and BIS Banking Systems, which supply banking packages.

BIS cost £93.5m, financed partly through a rights issue. ACT now has no debt and no cash. The disposals will raise substantial sums, which it is thought will be used partly to buy small companies providing financial software which fill gaps in its packaged software product line.

Analysts broadly welcomed the new strategy. Ms Sue Cox of Warburg said it was a logical progression. The company's chief problem had been created with such a broad spread of activities.

James Smith Estates raising £12.3m to fund acquisitions

James Smith Estates, the

Sussex-based property investment company, is raising a net £12.3m through a placing and open offer. It is also intending to move up from the USM to the Official List.

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that

November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that

November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

The company said that November's successful placing and open offer had transformed the balance sheet and placed it in a strong position to benefit from any improvement in the balance sheet.

Earnings per share were 16p (6.7p).

COMMODITIES AND AGRICULTURE

EU official warns of German threat to Gatt deal

By Alison Maitland

Restoration of the costly "switchover" mechanism for European farm prices could jeopardise the peace clause agreed in the December Gatt deal, a senior European Commission official said yesterday.

The commission is strongly resisting German pressure to resurrect the mechanism, part of the "green money" system which translates Ecu-based support prices into national currencies. With switchover, every realignment of currencies pushes up farm prices in all member states in line with the rise in the strongest currency, the D-Mark.

The German government wants the mechanism, in abey-

ance since last August, to be restored to protect its farmers from losing income when the D-Mark is revalued. The future of the farm currency system will be decided under the German presidency of the EU in the second half of the year.

Mr Jim Cloos, chef de cabinet to Mr René Steichen, the agriculture commissioner, said the cost and inflationary impact of switchover "run counter to the main thrust of the [common agricultural policy] reform, that is, a reduction of production."

"They also have a damaging effect on our competitiveness, reduce our margin of manoeuvre as regards internal support and could impair the application of the peace clause," he

told a conference organised by Agré Europe (London) entitled "Outlook '94".

The peace clause prevents Gatt signatories from challenging each other's agricultural systems, such as the CAP, for nine years from the start of the deal next year.

Mr Cloos said the Gatt agreement would not require "any significant additional efforts" by European farmers over and above the 1992 common agricultural policy reform provided reform remained on track. The "green" currency question was one of the major threats to the reform, he said.

"It is understandable that governments want to protect their farmers from the full thrust of currency fluctuations,

it is less so to totally insulate them from monetary realities which impose themselves on all other sectors of the economy."

Addressing Europe's commitments under the six-year Gatt deal, Mr Cloos said the reduction in subsidised cereals exports to 25.9m tonnes in 2000 might cause constraints. Projections put the exportable surplus of cereals close to 25m tonnes at that date, he said. But this assumes 1 per cent annual growth in yields, which some experts think is too low.

Mr Brian Gardner, managing director of EPA Associates, a Brussels-based food consultancy, told the conference CAP reform was unlikely to reduce budgetary expenditure, given

that the profitability of most European farming depended on continuing compensation for cuts in support prices.

If agricultural expenditure continues to exceed the budgetary limits, there is a likelihood that there could be a concerted attempt to cut back on the compensatory payments in the later years of a Gatt agreement," he said.

Mr Cloos said the Commission was investigating two payment schemes to French pig producers, not just one, as Mrs Gillian Shepherd, UK agriculture minister, asserted earlier this week. Britain has complained about the payments, saying they amount to unfair state aid which is damaging the UK pig industry.

South African gold mines steer round the rocks

Matthew Curtin describes the strategies of survival

SOUTH AFRICA

GOLD South African gold mining output in 1993 is estimated at 622 tonnes, an increase of more than 1 per cent from 1992 and its highest level since 1988. That ranks as something of an achievement in an industry for which a sharp decline was forecast by some pundits when many mines struggled to survive rising costs and flat rand gold prices from 1988 to 1992.

The loss of tens of thousands of jobs, productivity improvements, the rand's fall against the dollar and increasingly complex use of derivatives to assure gold revenue have enabled all but two large producers to stay in business.

Industry results for the final quarter of 1993 showed, however, that survival could come at a cost. Some mines missed out on the full benefit of bullion's rally in 1993 as they locked in prices for part of their output at levels well below the spot level, while others began belatedly to catch up on capital spending neglected when the gold price was at its lowest.

"South Africa has little chance of seeing a repeat of past gold mining booms because of the geological maturity of the gold fields and unpredictability of gold prices," says Mr Lionel Hewitt, managing director of Anglo's gold and uranium division.

There is little prospect of discovering a new geologically well-defined field such as the ageing Evander region east of Johannesburg. What areas are left have difficult orebodies, likely to be exploited only with gold's price above R50,000 a

kilogram (\$450 a troy ounce) and significant technological improvements, Mr Hewitt adds.

He notes that expensive delays suffered by two now cash-strapped developing mines, Gencor's Oryx and JCI's Joe, have had a sobering effect on the industry, underscoring the high risks that come with deep-level mining. Much of the country's gold output is being extracted from more than 3,000 metres underground.

With little chance of fiscal incentives to reduce the risk of investment in new projects - local mining tax, at an effective 40 per cent, is higher than in Australia, Canada or the US - given the reality of reconstruction and development, Mr Bernard van Rooyen, recently retired as Gold Fields executive director responsible for new business, sees South Africa's gold production declining by about 30 per cent in the years ahead to 450 to 500 tonnes a year. However, there are extensive ore reserves at depth on the periphery of many of the high-grade gold fields and unprofitability of gold prices will prove lucrative with productivity improvements, a better labour relations climate and more consistent use of appropriate technology.

"No other country has a gold mining industry which, while more than a century old can boast that it has at least 30 years of mineable ore reserves left," says Mr van Rooyen.

INDIA India enchanted by mushroom magic

Output could grow by 800% in three years, writes Shiraz Sidhva

The dark brown morel mushrooms that grow wild in the coniferous hill forests of the Indian states of Himachal Pradesh, Uttar Pradesh and Jammu and Kashmir were until recently a delicacy reserved to the local tribes - because only they could tell the poisonous from the edible ones.

But Delhi traders have now changed all that. Realising the tremendous export potential of this delicious fungus they have persuaded the state governments to auction sections of forest land to them, so that they can reap the morsels with the help of the tribesmen and export them to the US, Switzerland, Germany and France.

These traders are not alone in eyeing the fast-expanding global market for mushrooms. Keen to encourage agri-business, the Indian government is in the process of clearing over 20 joint ventures between Indian and foreign companies to cultivate mushrooms in India primarily for the export market. The government's Foreign Investment Promotion Board has received investment proposals worth over Rs230bn (Rs2.3bn) for the food process-

ing industry, many of them for mushroom cultivation.

Large foreign agri-business companies, including the Dutch giants, Dalsam Vleesch, Heugens, and Geesken Kessei, Monterey Mushrooms of the US, and Turatti of Italy have already found Indian partners to set up mushroom cultivations and canning facilities at locations across the country.

India, the world's second largest producer of vegetables (after China) and fruit (after Brazil), has only recently realised the tremendous export potential of the mushroom.

Mushroom cultivation last year accounted for only 3,500 of the 45m tonnes of vegetables produced, but the government says output will increase to over 30,000 tonnes in the next three years. Increased exports would then yield at least Rebs annually. The government expects at least 12 of the proposed projects to be set up in the next three years, each producing between 3,000 and 4,000 tonnes a year. Almost all India's existing mushroom farmers run small-scale units, growing the white button, oyster and paddystraw varieties.

Although mushroom farming

is comparatively new in India investors are being attracted by abundant and cheap labour - mushrooms have to be picked and sorted by hand. Compost like chicken manure and paddystraw, which is an essential requirement for mushroom cultivation, is also easily available.

Most companies will cultivate white button mushrooms, which have a world market share of nearly 40 per cent. Though hilly areas provide the best climate for button mushrooms, more and more growers prefer using greenhouses in urban areas, to facilitate transport and distribution. Mushrooms are highly perishable, and the domestic market for them is negligible.

"We are very keen to invite foreign investment in this area because improved technology and state-of-the-art processing machinery could make India an important mushroom centre," says an official in the government's ministry of food processing industries. "Few mushroom farmers can afford the Re20,000 it takes to set up a greenhouse unit," he adds.

As part of its efforts to boost mushroom exports, the Indian government has approached the European Union for a quota, to save the additional customs duty levied on third-world countries without a quota. "Our mushroom exports have been so negligible, we did not need a quota," the official says. "But we soon will, unless the quota system is abolished altogether."

Foreign investors, some of whom have applied for permission to set up as many as five plants in different locations, say that the quality of the mushrooms available in the Indian market needs to be improved to be able to compete in the world market. Planting material and processing equipment for freeze-drying, dehydrating, pickling and deep-freezing will have to be imported.

"The largest names in the business will soon be here, but we have to ensure that with them comes the technology and research and development input it takes to make Indian mushrooms global," says Mr C.K. Basu, an official in the food processing industries ministry.

FURTHER COCOA DEFICITS FORECAST

The world cocoa market could see three further years of production deficits, two of surplus and then another two years of shortfalls, according to a paper drawn up by the secretariat of the International Cocoa Organisation (ICCO).

The paper was discussed yesterday at the first council session of the new cocoa agreement.

Earlier this month, the ICCO projected a production deficit of 110,000 tonnes in 1993-94 (October-September), which would be the third in succession. This deficit could grow to 200,000 tonnes in 1994-95 and then be reduced to 135,000 tonnes in 1995-96 and 31,000 tonnes in 1996-97, the paper suggested. Two years of small production surpluses of 30,000 tonnes and 18,000 tonnes were then likely, followed in 1995-2000 and 2000-2001 by shortfalls of 41,000 tonnes and 95,000 tonnes.

"Cocoa prices... are projected to continue to show significant gains over the next two years. A noticeable consequence of the price rises is that growth in the world consumption of cocoa... is expected to be arrested and may even suffer a decline after the 1994-95 season," the paper said.

MARKET REPORT**BASE METAL PRICES RALLY FROM MORNING LOWS**

Base metals managed to move off their lows by the end of a generally uninspiring day's London Metal Exchange trading, although prices still finished lower.

Three months delivery ALUMINIUM fluctuated around \$1,300 a tonne for most of the afternoon, with speculative

buying helping to prevent a serious downside move.

COPPER never fully recovered from falling below a key chart level at \$1,885, although prices still finished lower.

Three months delivery ALUMINUM fluctuated around \$1,300 a tonne for most of the afternoon, with speculative

trading session, although it still ended \$12 down.

At the London Commodity Exchange COFFEE lost nearly all the advance made in the morning on reports that the Brazilian government was prepared to help with the coffee sector's financing.

Compiled from Reuters

NatWest fails to please

With little chance of fiscal incentives to reduce the risk of investment in new projects - local mining tax, at an effective 40 per cent, is higher than in Australia, Canada or the US - given the reality of reconstruction and development, Mr Bernard van Rooyen, recently retired as Gold Fields executive director responsible for new business, sees South Africa's gold production declining by about 30 per cent in the years ahead to 450 to 500 tonnes a year. However, there are extensive ore reserves at depth on the periphery of many of the high-grade gold fields and unprofitability of gold prices will prove lucrative with productivity improvements, a better labour relations climate and more consistent use of appropriate technology.

"No other country has a gold mining industry which, while more than a century old can boast that it has at least 30 years of mineable ore reserves left," says Mr van Rooyen.

There is little prospect of discovering a new geologically well-defined field such as the ageing Evander region east of Johannesburg. What areas are left have difficult orebodies, likely to be exploited only with gold's price above R50,000 a

kilogram (\$450 a troy ounce) and significant technological improvements, Mr Hewitt adds.

He notes that expensive delays suffered by two now cash-strapped developing mines, Gencor's Oryx and JCI's Joe, have had a sobering effect on the industry, underscoring the high risks that come with deep-level mining. Much of the country's gold output is being extracted from more than 3,000 metres underground.

With little chance of fiscal incentives to reduce the risk of investment in new projects - local mining tax, at an effective 40 per cent, is higher than in Australia, Canada or the US - given the reality of reconstruction and development, Mr Bernard van Rooyen, recently retired as Gold Fields executive director responsible for new business, sees South Africa's gold production declining by about 30 per cent in the years ahead to 450 to 500 tonnes a year. However, there are extensive ore reserves at depth on the periphery of many of the high-grade gold fields and unprofitability of gold prices will prove lucrative with productivity improvements, a better labour relations climate and more consistent use of appropriate technology.

"No other country has a gold mining industry which, while more than a century old can boast that it has at least 30 years of mineable ore reserves left," says Mr van Rooyen.

There is little prospect of discovering a new geologically well-defined field such as the ageing Evander region east of Johannesburg. What areas are left have difficult orebodies, likely to be exploited only with gold's price above R50,000 a

kilogram (\$450 a troy ounce) and significant technological improvements, Mr Hewitt adds.

He notes that expensive delays suffered by two now cash-strapped developing mines, Gencor's Oryx and JCI's Joe, have had a sobering effect on the industry, underscoring the high risks that come with deep-level mining. Much of the country's gold output is being extracted from more than 3,000 metres underground.

With little chance of fiscal incentives to reduce the risk of investment in new projects - local mining tax, at an effective 40 per cent, is higher than in Australia, Canada or the US - given the reality of reconstruction and development, Mr Bernard van Rooyen, recently retired as Gold Fields executive director responsible for new business, sees South Africa's gold production declining by about 30 per cent in the years ahead to 450 to 500 tonnes a year. However, there are extensive ore reserves at depth on the periphery of many of the high-grade gold fields and unprofitability of gold prices will prove lucrative with productivity improvements, a better labour relations climate and more consistent use of appropriate technology.

"No other country has a gold mining industry which, while more than a century old can boast that it has at least 30 years of mineable ore reserves left," says Mr van Rooyen.

There is little prospect of discovering a new geologically well-defined field such as the ageing Evander region east of Johannesburg. What areas are left have difficult orebodies, likely to be exploited only with gold's price above R50,000 a

kilogram (\$450 a troy ounce) and significant technological improvements, Mr Hewitt adds.

He notes that expensive delays suffered by two now cash-strapped developing mines, Gencor's Oryx and JCI's Joe, have had a sobering effect on the industry, underscoring the high risks that come with deep-level mining. Much of the country's gold output is being extracted from more than 3,000 metres underground.

With little chance of fiscal incentives to reduce the risk of investment in new projects - local mining tax, at an effective 40 per cent, is higher than in Australia, Canada or the US - given the reality of reconstruction and development, Mr Bernard van Rooyen, recently retired as Gold Fields executive director responsible for new business, sees South Africa's gold production declining by about 30 per cent in the years ahead to 450 to 500 tonnes a year. However, there are extensive ore reserves at depth on the periphery of many of the high-grade gold fields and unprofitability of gold prices will prove lucrative with productivity improvements, a better labour relations climate and more consistent use of appropriate technology.

"No other country has a gold mining industry which, while more than a century old can boast that it has at least 30 years of mineable ore reserves left," says Mr van Rooyen.

There is little prospect of discovering a new geologically well-defined field such as the ageing Evander region east of Johannesburg. What areas are left have difficult orebodies, likely to be exploited only with gold's price above R50,000 a

kilogram (\$450 a troy ounce) and significant technological improvements, Mr Hewitt adds.

He notes that expensive delays suffered by two now cash-strapped developing mines, Gencor's Oryx and JCI's Joe, have had a sobering effect on the industry, underscoring the high risks that come with deep-level mining. Much of the country's gold output is being extracted from more than 3,000 metres underground.

With little chance of fiscal incentives to reduce the risk of investment in new projects - local mining tax, at an effective 40 per cent, is higher than in Australia, Canada or the US - given the reality of reconstruction and development, Mr Bernard van Rooyen, recently retired as Gold Fields executive director responsible for new business, sees South Africa's gold production declining by about 30 per cent in the years ahead to 450 to 500 tonnes a year. However, there are extensive ore reserves at depth on the periphery of many of the high-grade gold fields and unprofitability of gold prices will prove lucrative with productivity improvements, a better labour relations climate and more consistent use of appropriate technology.

"No other country has a gold mining industry which, while more than a century old can boast that it has at least 30 years of mineable ore reserves left," says Mr van Rooyen.

There is little prospect of discovering a new geologically well-defined field such as the ageing Evander region east of Johannesburg. What areas are left have difficult orebodies, likely to be exploited only with gold's price above R50,000 a

kilogram (\$450 a troy ounce) and significant technological improvements, Mr Hewitt adds.

He notes that expensive delays suffered by two now cash-strapped developing mines, Gencor's Oryx and JCI's Joe, have had a sobering effect on the industry, underscoring the high risks that come with deep-level mining. Much of the country's gold output is being extracted from more than 3,000 metres underground.

With little chance of fiscal incentives to reduce the risk of investment in new projects - local mining tax, at an effective 40 per cent, is higher than in Australia, Canada or the US - given the reality of reconstruction and development, Mr Bernard van Rooyen, recently retired as Gold Fields executive director responsible for new business, sees South Africa's gold production declining by about 30 per cent in the years ahead to 450 to 500 tonnes a year. However, there are extensive ore reserves at depth on the periphery of many of the high-grade gold fields and unprofitability of gold prices will prove lucrative with productivity improvements, a better labour relations climate and more consistent use of appropriate technology.

"No other country has a gold mining industry which, while more than a century old can boast that it has at least 30 years of mineable ore reserves left," says Mr van Rooyen.

There is little prospect of discovering a new geologically well-defined field such as the ageing Evander region east of Johannesburg. What areas are left have difficult orebodies, likely to be exploited only with gold's price above R50,000 a

kilogram (\$450 a troy ounce) and significant technological improvements, Mr Hewitt adds.

He notes that expensive delays suffered by two now cash-strapped developing mines, Gencor's Oryx and JCI's Joe, have had a sobering effect on the industry, underscoring the high risks that come with deep-level mining. Much of the country's gold output is being extracted from more than 3,000 metres underground.</p

MARKET REPORT

Footsie rallies but closes below the day's bestBy Terry Byland,
UK Stock Market Editor

The London stock market tried hard to rally yesterday as it digested Tuesday's comments on economic and interest rate prospects from both sides of the Atlantic. But the FT-SE 100 Index failed to sustain a brief recovery to the important 3,350 mark. Bond markets continued to set the pace, and UK equities were unsettled at the close when US Federal bonds, and Wall Street, displayed an easier trend. The final reading showed the FT-SE 100 at 3,341.9 for a gain of 8.2.

Investors remained torn between the favourable views on the domestic economy expressed by the UK government's independent advisory panel - the Wise Men - and the discouragement of short-term inter-

est rate optimism from both the panel and from Mr Alan Greenspan, US Federal Reserve chairman.

In addition, the equity market had to face the implications of the auction of £2.5bn of UK government securities and trading results from a number of leading companies, which produced several sharply diverging price movements.

The Footsie, helped by Wall Street's firm response overnight to Mr Greenspan's congressional testimony, and led by London's stock index futures market, advanced 14.7 to 3,343.4 in early trading. Gilt-edged stocks moved erratically as the auction unwound and the US bond market braced itself for the outcome of the auction of two-year Federal notes in New York. A rally in bonds later carried the Footsie briefly to 3,355, a net rise of 21.

points and a brief recapture of an important benchmark for the stock market.

The financial sectors suffered a further setback after National Westminster Bank disclosed a profits and dividend gain which fell far short of market expectations. Results from Commercial Union were overshadowed by the uncertainty cast over the insurance sector in the previous session when

Guardian Royal Exchange warned of increasing competition. Shares in British Aerospace improved, however, following the trading statement, which showed heavy provisions in the turbo divisions.

Today brings a list of trading reports from leading UK companies, including British Gas, Shell Transport and ICI. Some analysts believe that, following comments from the Wise Men, the UK stock market may now turn away from the interest rate factors which have been influencing shares, and look for signs from corporate profit statements that economic recovery is showing through in profit and loss accounts.

An indication of recovering confidence among investors was shown by the increase in Seag trading volume to 822,400 shares from the

625,100 of the previous session. Second line issues played a significant role, making up around 80 per cent of the total, and the FT-SE Mid 250 Index put up 6 points at 3,374.5.

Equity trading volume has been falling away since the Footsie began to give ground, but there was a sharp recovery on Tuesday when retail or genuine customer business in UK shares jumped to £1.8bn, a return to the best levels of the past 12 months.

There were indications yesterday that analysts of the London market, while remaining optimistic overall, were reconsidering their year-end targets in the wake of the discount given to base rate optimism this week. Some believe that European bond markets may be able to uncouple from trends in the US fixed interest sector.

NatWest fails to please

Financial stocks were shaken as National Westminster Bank reported preliminary profits at the lower end of market estimates and disappointed the market's optimists in revealing a 6 per cent increase in the dividend total.

NatWest shares plunged soon after the figures were released and ended a turbulent session 28% lower at 5034p.

EQUITY FUTURES AND OPTIONS TRADING

Stock index futures failed to sustain a rally brought about by demand from UK institutions and once again closed below the recent support level of 3,350, writes Joel Kibazo.

FT-SE 100 INDEX FUTURES (£1,000) 225 per full index point

Open	Sett price	Change	High	Low	Est. vol	Open Int.
Mar 2341.0	3358.0	+15.0	3360.0	3320.0	18636	767
Mar 2341.0	3358.0	+15.0	3364.0	3340.0	767	1363
Sep 3370.0	3370.0	+10.0	3370.0	3353.0	20	380
Contract traded on AMEX. Open interest figures are for previous day.						

FT-SE MID 250 INDEX FUTURES (£1,000) 210 per full index point

Open	Sett price	Change	High	Low	Volume	Open Int.
Mar 3690.0	3690.0	-0.5	3690.0	3670.0	773	2,671
All open interest figures are for previous day.						

FT-SE 100 INDEX OPTION (£1,000) 225 per full index point

Open	Sett price	Change	High	Low	Volume	Open Int.
Mar 3210.0	3200.0	-20.0	3200.0	3190.0	20	2,671
Apr 3210.0	3200.0	-20.0	3200.0	3190.0	20	2,671
May 3210.0	3200.0	-20.0	3200.0	3190.0	20	2,671
Jun 3210.0	3200.0	-20.0	3200.0	3190.0	20	2,671

EURO STYLE FT-SE 100 INDEX OPTION (£1,000) 210 per full index point

Open	Sett price	Change	High	Low	Volume	Open Int.
Mar 3165.0	3165.0	-0.5	3165.0	3165.0	20	2,671
Apr 3165.0	3165.0	-0.5	3165.0	3165.0	20	2,671
May 3165.0	3165.0	-0.5	3165.0	3165.0	20	2,671
Jun 3165.0	3165.0	-0.5	3165.0	3165.0	20	2,671

EURO STYLE FT-SE MID 250 INDEX OPTION (£1,000) 210 per full index point

Open	Sett price	Change	High	Low	Volume	Open Int.
Mar 3065.0	3065.0	-0.5	3065.0	3065.0	20	2,671
Apr 3065.0	3065.0	-0.5	3065.0	3065.0	20	2,671
May 3065.0	3065.0	-0.5	3065.0	3065.0	20	2,671
Jun 3065.0	3065.0	-0.5	3065.0	3065.0	20	2,671

FT-SE Actuaries All-Share

FT-SE Actuaries Share Indices

FT-SE 100

FT-SE Mid 250

FT-SE Mid 250 ex Inv Trusts

FT-SE 250

FT-SE SmallCap ex Inv Trusts

FT-SE All-Share

FT-SE Actuaries All-Share

<

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

AUTHORISED UNIT TRUSTS

UK External 4 271.38 273.72 352.75
Chances Except 3 271.38 273.24 352.75

Guide to pricing of Authorised

Compiled with the assistance of Lautro SS

INITIAL CHARGE: Charge ready on sale of

HISTORIC PRINCIPLE: The seller is deemed to have the right to sell at the price set on the most recent valuation. The prices shown are the most recent available from publication and may not be the current dealable market price of the asset.

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

BID PRICE: Also called redemption price. The price at which units are sold back by investors.

CANCELLATION PRICE: The minimum redemption price. The maximum spread between the offer and bid prices is determined by a formula, held constant for the investment, by

forests laid down by the government. In practice, most soft wood managers quote a much narrower spread. As a result, the bid price is often set versus the *reconciling factor*. However, the *reconciling factor* is not the same as the *bid price*. It is the value of the purchase of a being claimed out. The prices appearing in the newspaper are the *actual record* provided by managers.

often set minus the cancellation price. However, the bid price might be moved to the cancellation price by the managers at any time, usually in circumstances in which there is a large number

TIME: The time shown alongside the fund manager's name is the date of the last trust's valuation period. Returns are calculated by the annual percentage increase in value achieved by the fund over the specified period.

by the symbol alongside the individual unit trust names. The symbols are as follows: (P) - 0001 to 1100 hours; (H) - 1101 to 1400 hours; (-) -

TELEPHONE: (06) - 1101-18 1400 Hours; (09) - 1401-1700 Hours; 1401-1701 to midnight.
Daily closing prices are not on the basis of the
underlying cash market, but on the basis of the
**55 LHM Assurance and Unit Trust,
Regulatory Organisation,
Central Point;**

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4575 for more details.

INSURANCES

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

MARKETS REPORT

Dollar finishes higher

A rumour that the US and Japan had agreed to a lower yen helped boost the value of the dollar yesterday, writes Philip Gash.

In an otherwise quiet day in foreign exchange markets, the dollar rose more than two yen to a mid-morning high of Y105.35 in European trading as talk circulated that Japan and the US had agreed on a Y110 target for the dollar.

The US currency later fell back as the market discounted the rumour, and finished in London at Y105.52, nearly a yen higher than the Y104.40 level where it was trading early yesterday.

There was little movement in Europe with the D-Mark slightly weaker. It finished unchanged in London at DM2.5531 on Tuesday - and the dollar, \$1.4765 against \$1.4755.

■ The origin of the frenzied mid-morning sale of yen was a news agency report suggesting that the US and Japan had agreed a Y110 target for the dollar.

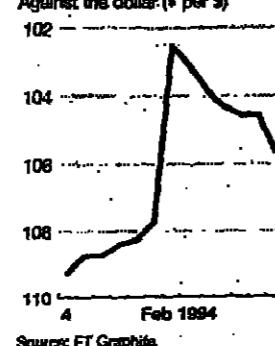
Adding fuel to the fire was talk of the Bank of England intervening on behalf of the Bank of Japan. Neither rumour was confirmed.

Later the dollar fell a yen to Y105.50 after Reuters flashed a Japanese "senior monetary source" saying that such a currency agreement was unlikely, currency levels being the domain of the market rather than governments.

Analysts agreed that the sharp movement reflected the nervousness of the market ahead of the weekend G7 meeting. "It was indicative of the fact that the market is concerned that you could actually see something agree at the G7 meeting," said Mr Adrian Cunningham, senior currency economist at UBS in London.

Mr Ron Brown, the US Commerce Secretary, responded positively to the comments of a senior Japanese official that there might be leeway on the issue of trade targets. "Those were pleasant words, but clearly we want action," said

Yen
Against the dollar (Y per \$)



Source: FT Graphics

■ Pounds in New York

Feb 23	Latest	Prec. close
E spot	1.4780	1.4780
1 mth	1.4781	1.4770
3 mth	1.4782	1.4770
1 yr	1.4844	1.4848

Mr Brown.

■ There was little response in Europe with the D-Mark slightly weaker. It finished unchanged in London at DM2.5531 on Tuesday - and the dollar, \$1.4765 against \$1.4755.

The Bank of France's monetary council is not expected to announce an easing of policy when it meets today. "I think they would like to see a cut in the German repo rate first and then more than match it," said Mr Keith Edmonds, chief analyst at IBA International.

The Bank of England said it would provide a total of £2.194bn billion in its sale and repurchase facilities commencing February 24. The interest rate of 5% per cent is in line with repos in its regular money market operations.

In its daily operations yesterday the central bank provided £600m of late assistance taking total assistance for the day to £878m, compared to a final forecast of a £13bn shortage.

The Bank did not operate in the early round of bill offers, and this pushed the overnight rate to an intra-day high of 8.5 per cent.

■ YEN CURRENCIES

Feb 23 \$ £ Yen

Mar	153.982	153.922	162.70	161.800
Mon	153.778	153.712	162.540	161.633
Tue	153.755	153.697	162.525	161.623
Wed	153.725	153.663	162.500	161.603
Thu	153.706	153.642	162.480	161.583
Fri	153.678	153.612	162.450	161.553
Sat	153.650	153.582	162.420	161.533
Sun	153.622	153.552	162.390	161.513
Mon	153.594	153.522	162.360	161.493
Tue	153.566	153.492	162.330	161.473
Wed	153.538	153.462	162.300	161.453
Thu	153.510	153.442	162.270	161.433
Fri	153.482	153.412	162.240	161.413
Sat	153.454	153.382	162.210	161.393
Sun	153.426	153.352	162.180	161.373
Mon	153.398	153.322	162.150	161.353
Tue	153.370	153.302	162.120	161.333
Wed	153.342	153.272	162.090	161.313
Thu	153.314	153.242	162.060	161.293
Fri	153.286	153.212	162.030	161.273
Sat	153.258	153.182	161.980	161.253
Sun	153.230	153.152	161.950	161.233
Mon	153.192	153.122	161.920	161.213
Tue	153.164	153.092	161.890	161.193
Wed	153.136	153.062	161.860	161.173
Thu	153.108	153.032	161.830	161.153
Fri	153.080	153.002	161.800	161.133
Sat	153.052	152.982	161.770	161.113
Sun	153.024	152.952	161.740	161.093
Mon	152.996	152.922	161.710	161.073
Tue	152.968	152.912	161.680	161.053
Wed	152.940	152.882	161.650	161.033
Thu	152.912	152.852	161.620	161.013
Fri	152.884	152.822	161.590	160.993
Sat	152.856	152.792	161.560	160.973
Sun	152.828	152.752	161.530	160.953
Mon	152.799	152.722	161.500	160.933
Tue	152.771	152.692	161.470	160.913
Wed	152.743	152.662	161.440	160.893
Thu	152.715	152.632	161.410	160.873
Fri	152.687	152.592	161.380	160.853
Sat	152.659	152.562	161.350	160.833
Sun	152.631	152.532	161.320	160.813
Mon	152.593	152.492	161.290	160.793
Tue	152.565	152.462	161.260	160.773
Wed	152.537	152.432	161.230	160.753
Thu	152.509	152.392	161.200	160.733
Fri	152.481	152.362	161.170	160.713
Sat	152.453	152.332	161.140	160.693
Sun	152.425	152.302	161.110	160.673
Mon	152.397	152.272	161.080	160.653
Tue	152.369	152.242	161.050	160.633
Wed	152.341	152.212	161.020	160.613
Thu	152.313	152.182	160.990	160.593
Fri	152.285	152.152	160.960	160.573
Sat	152.257	152.122	160.930	160.553
Sun	152.229	152.092	160.900	160.533
Mon	152.199	152.062	160.870	160.513
Tue	152.171	152.032	160.840	160.493
Wed	152.143	151.992	160.810	160.473
Thu	152.115	151.962	160.780	160.453
Fri	152.087	151.932	160.750	160.433
Sat	152.059	151.902	160.720	160.413
Sun	152.031	151.872	160.690	160.393
Mon	151.999	151.842	160.660	160.373
Tue	151.971	151.812	160.630	160.353
Wed	151.943	151.782	160.600	160.333
Thu	151.915	151.752	160.570	160.313
Fri	151.887	151.722	160.540	160.293
Sat	151.859	151.792	160.510	160.273
Sun	151.831	151.762	160.480	160.253
Mon	151.799	151.732	160.450	160.233
Tue	151.771	151.702	160.420	160.213
Wed	151.743	151.672	160.390	160.193
Thu	151.715	151.642	160.360	160.173
Fri	151.687	151.612	160.330	160.153
Sat	151.659	151.582	160.300	160.133
Sun	151.631	151.552	160.270	160.113
Mon	151.599	151.522	160.240	160.093
Tue	151.571	151.492	160.210	160.073
Wed	151.543	151.462	160.180	160.053
Thu	151.515	151.432	160.150	160.033
Fri	151.487	151.402	160.120	160.013
Sat	151.459	151.372	160.090	159.993
Sun	151.431	151.342	160.060	159.973
Mon	151.399	151.312	160.030	159.953
Tue	151.371	151.282	160.000	159.933
Wed	151.343	151.252	159.970	159.913
Thu	151.315	151.222	159.940	159.893
Fri	151.287	151.192	159.910	159.873
Sat	151.259	151.162	159.880	159.853
Sun	151.231	151.132	159.850	159.833
Mon	151.199	151.102	159.820	159.813
Tue	151.171	151.072	159.790	159.793
Wed	151.143	15		

WORLD STOCK MARKETS

EUROPE												NORTH AMERICA												AFRICA											
AUSTRALIA (Feb 23 / \$Ch)			NETHERLANDS (Feb 23 / Frs)			PACIFIC			JAPAN (Feb 23 / Yen)			KOREA (Feb 23 / \$Ch)			MEXICO (Feb 23 / \$Ch)			CANADA (Feb 23 / Can\$)			MONTRÉAL (Feb 23 / Can\$)			SOUTH AFRICA (Feb 22 / Rand)			TURKEY (Feb 23 / Lira)			INDIA (Feb 23 / Rupee)					
Austria	2,140	-1.10	2,200	1,000	25	Austria	2,110	-1.10	7,400	5,500	25	Austria	1,260	-1.10	2,200	1,000	25	Austria	2,000	-1.10	2,100	1,000	25	Austria	7,000	-1.10	8,250	5,000	25	Austria	7,100	-1.10	8,250	5,000	25
Belgium	1,710	-1.10	2,200	1,000	25	Belgium	1,640	-1.10	2,200	1,000	25	Belgium	1,260	-1.10	2,200	1,000	25	Belgium	1,100	-1.10	2,200	1,000	25	Belgium	1,100	-1.10	2,200	1,000	25	Belgium	1,100	-1.10	2,200	1,000	25
Denmark	2,420	-1.10	2,200	1,000	25	Denmark	2,100	-1.10	2,200	1,000	25	Denmark	1,260	-1.10	2,200	1,000	25	Denmark	1,100	-1.10	2,200	1,000	25	Denmark	1,100	-1.10	2,200	1,000	25	Denmark	1,100	-1.10	2,200	1,000	25
Finland	1,071	-1.10	2,200	1,000	25	Finland	1,070	-1.10	2,200	1,000	25	Finland	1,260	-1.10	2,200	1,000	25	Finland	1,100	-1.10	2,200	1,000	25	Finland	1,100	-1.10	2,200	1,000	25	Finland	1,100	-1.10	2,200	1,000	25
France	2,020	-1.10	2,200	1,000	25	France	1,710	-1.10	2,200	1,000	25	France	1,260	-1.10	2,200	1,000	25	France	1,100	-1.10	2,200	1,000	25	France	1,100	-1.10	2,200	1,000	25	France	1,100	-1.10	2,200	1,000	25
Germany	2,244	-1.10	2,200	1,000	25	Germany	2,020	-1.10	2,200	1,000	25	Germany	1,260	-1.10	2,200	1,000	25	Germany	1,100	-1.10	2,200	1,000	25	Germany	1,100	-1.10	2,200	1,000	25	Germany	1,100	-1.10	2,200	1,000	25
Ireland	702	-1.10	2,200	1,000	25	Ireland	700	-1.10	2,200	1,000	25	Ireland	1,260	-1.10	2,200	1,000	25	Ireland	1,100	-1.10	2,200	1,000	25	Ireland	1,100	-1.10	2,200	1,000	25	Ireland	1,100	-1.10	2,200	1,000	25
Italy	1,207	-1.10	2,200	1,000	25	Italy	1,070	-1.10	2,200	1,000	25	Italy	1,260	-1.10	2,200	1,000	25	Italy	1,100	-1.10	2,200	1,000	25	Italy	1,100	-1.10	2,200	1,000	25	Italy	1,100	-1.10	2,200	1,000	25
Portugal	1,020	-1.10	2,200	1,000	25	Portugal	1,020	-1.10	2,200	1,000	25	Portugal	1,260	-1.10	2,200	1,000	25	Portugal	1,100	-1.10	2,200	1,000	25	Portugal	1,100	-1.10	2,200	1,000	25	Portugal	1,100	-1.10	2,200	1,000	25
Spain	1,207	-1.10	2,200	1,000	25	Spain	1,070	-1.10	2,200	1,000	25	Spain	1,260	-1.10	2,200	1,000	25	Spain	1,100	-1.10	2,200	1,000	25	Spain	1,100	-1.10	2,200	1,000	25	Spain	1,100	-1.10	2,200	1,000	25
Sweden	1,044	-1.10	2,200	1,000	25	Sweden	1,040	-1.10	2,200	1,000	25	Sweden	1,260	-1.10	2,200	1,000	25	Sweden	1,100	-1.10	2,200	1,000	25	Sweden	1,100	-1.10	2,200	1,000	25	Sweden	1,100	-1.10	2,200	1,000	25
United Kingdom	1,195	-1.10	2,200	1,000	25	United Kingdom	1,190	-1.10	2,200	1,000	25	United Kingdom	1,260	-1.10	2,200	1,000	25	United Kingdom	1,100	-1.10	2,200	1,000	25	United Kingdom	1,100	-1.10	2,200	1,000	25	United Kingdom	1,100	-1.10	2,200	1,000	25
United States	1,105	-1.10	2,200	1,000	25	United States	1,100	-1.10	2,200	1,000	25	United States	1,260	-1.10	2,200	1,000	25	United States	1,100	-1.10	2,200	1,000	25	United States	1,100	-1.10	2,200	1,000	25	United States	1,100	-1.10	2,200	1,000	25
Yugoslavia	1,020	-1.10	2,200	1,000	25	Yugoslavia	1,020	-1.10	2,200	1,000	25	Yugoslavia	1,260	-1.10	2,200	1,000	25	Yugoslavia	1,100	-1.10	2,200	1,000	25	Yugoslavia	1,100	-1.10	2,200	1,000	25	Yugoslavia	1,100	-1.10	2,200	1,000	25
Zimbabwe	1,010	-1.10	2,200	1,000	25	Zimbabwe	1,010	-1.10	2,200	1,000	25	Zimbabwe	1,260	-1.10	2,200	1,000	25	Zimbabwe	1,100	-1.10	2,200	1,000	25	Zimbabwe	1,100	-1.10	2,200	1,000	25	Zimbabwe	1,100	-1.10	2,200	1,000	25
NETHERLANDS (Feb 23 / Frs)												PACIFIC												JAPAN (Feb 23 / Yen)											
Austria	1,210	-1.10	2,200	1,000	25	Austria	1,210	-1.10	2,200	1,000	25	Austria	1,260	-1.10	2,200	1,000	25	Austria	1,100	-1.10	2,200	1,000	25	Austria	1,100	-1.10	2,200	1,000	25	Austria	1,100	-1.10	2,200	1,000	25
Belgium	1,070	-1.10	2,200	1,000	25	Belgium	1,070	-1.10	2,200	1,000	25	Belgium	1,260	-1.10	2,200	1,000	25	Belgium	1,100	-1.10	2,200	1,000	25	Belgium	1,100	-1.10	2,200	1,000	25	Belgium	1,100	-1.10	2,200	1,000	25
Denmark	1,020	-1.10	2,200	1,000	25	Denmark	1,020	-1.10	2,200	1,000	25	Denmark	1,260	-1.10	2,200	1,000	25	Denmark	1,100	-1.10	2,200	1,000	25	Denmark	1,100	-1.10	2,200	1,000	25	Denmark	1,100	-1.10	2,200	1,000	25
Finland	1,071	-1.10	2,200	1,000	25	Finland	1,070	-1.10	2,200	1,000	25	Finland	1,260	-1.10	2,200	1,000	25	Finland	1,100	-1.10	2,200	1,000	25	Finland	1,100	-1.10	2,200	1,000	25	Finland	1,100	-1.10	2,200	1,000	25
France	1,071	-1.10	2,																																

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

AMERICA

Fresh worries on rates leave Dow lower

Wall Street

US blue chip stocks retreated yesterday morning as concern about a further increase in short-term interest rates drove bond prices down, writes Frank McCourt in New York.

By 1pm, the Dow Jones Industrial Average was 14.35 lower at 3,897.31. The more broadly based Standard & Poor's 500 edged down 0.51 to 470.96, as declining issues led advances by a slim margin.

Secondary indices also showed little change, with the American SE composite easing 0.85 to 471.53 and the Nasdaq composite dipping 0.42 to 790.73.

Volume on the New York SE was moderate, with 179m shares traded by 1pm.

The session began quietly. The government was not scheduled to release any new economic reports until today, when weekly unemployment figures and January durable goods data are due out.

Early on, the bond market was enjoying a relatively calm session, with Mr Alan Greenspan, the chairman of the Federal Reserve, appearing to have reassured fixed-income investors about the direction of monetary policy in his congressional testimony on Tuesday.

Just after midday, however, the market began to focus on Mr Greenspan's remark that orders of durable goods were a factor that could spur inflationary pressures in the economy. Traders soon were speculating that today's data could trigger the Fed's second strike on short-term interest rates as early as this week.

That fear suddenly sent bond prices moderately lower, with the benchmark 30-year government security showing the biggest decline by 1pm.

Retailing issues were among the most widely traded. Wal-Mart moved forward 3% to \$28.60 amid expectations of more restrained growth for the discount store chain.

Home Depot was also in play

yesterday, after releasing strong quarterly results during the previous session. The share price of the do-it-yourself warehouse chain appreciated \$1 to \$41.75.

First Interstate Bancorp shot up \$2 to \$69 amid speculation that it was holding merger talks with another company. Wells Fargo, often suggested as a potential partner with First Interstate, slipped 3% to \$37.75.

National Westminster ADRs were marked down \$3 to \$45.75 on disappointment over the UK banking group's earnings.

Hewlett-Packard jumped 3% to \$32.42, while Lotus Development gained \$3 at \$70.40 on the Nasdaq.

On the American SE, Fibreboard jumped \$2 to \$37.50 on a report that a Minnesota investment group was considering a bid for the building materials supplier.

Brazil

Equities in São Paulo eased from earlier highs by mid-session, but remained 3.6 per cent ahead in heavy turnover.

The Bovespa index was up 376 at 10,913. Investors were awaiting a vote by congress on a key element of its economic package later yesterday.

Canada

Toronto continued firmer in active post-budget trade at midday, propped up by a rebound in precious metals shares and a strong utilities group.

The TSE-300 composite index was 8.99 higher at 4,380.10 by mid-session.

SOUTH AFRICA

Industrial stocks fell back slightly on worse than expected inflation data and the index closed off 8 at 5,689.

The overall index slipped 7 to 4,816 and the gold shares index was unchanged at 1,855.

SA Breweries lost R1 at R85.

Nikkei subdued as Kuala Lumpur surges 3.3 per cent

EUROPE

Bourses ignore Wall Street, stay in high ground

Bourses seemed to feel that they were due for a recovery after three Eurotrack 100 falls in succession, writes Our Markets Staff. Late yesterday, they were mostly uninclined to change direction when Wall Street wobbled intermittently on renewed interest rate and inflation fears.

FRANKFURT followed bond and Dax futures higher, although the market also said that it was waiting for inflation news tomorrow, a January M3 growth figure that could come in anywhere between 6 and 12 per cent, and more news on strikes from the IG Metall engineering workers' union.

In the meantime, futures markets chose the more comforting interpretation of Tuesday's remarks on US interest rates by Mr Alan Greenspan, the Federal Reserve chairman. The March bond future, said Ms Barbara Altmann at B Metzler in Frankfurt, recovered to around 99 from 97.24 on Monday, and the Dax future was 32.5 higher at 1,245.5.

This took the Dax index up 20.05 to 2,127.57 on the session.

ASIA PACIFIC

Nikkei subdued as Kuala Lumpur surges 3.3 per cent

Tokyo

Activity remained subdued on the last trading day for February settlements, and share prices edged lower after hovering within a narrow range, writes Emiko Terazono in Tokyo.

The Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

Nikkei 225 average lost up to 19,341.83 after a high of 19,466.56 and low of 19,323.93.

Small-cap index-linked trading by dealers and institutional investors dominated activity after the year strengthened to the Y104 level to the dollar, raising uncertainty over the course of the Japanese currency. Traders said fears of arbitrage unwinding also depressed sentiment.

The Topix index of all first section stocks closed 5.58 up at 1,577.55 and the Nikkei 200 rose 124 to 281.83. Volume totalled 270m shares, against 325m. In London the ISE/Nikkei 50 index gained 9.04 at 1,318.53.

<p